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Europe's Business Newspaper

Sterling's fall triggers fresh tension in ERM

Sterling came under renewed selling pressure, falling against the D-Mark and dollar, after Tuesday's cut in UK interest rates.

The base rate cut, from 7 per cent to 6 per cent, and sterling's subsequent fall triggered fresh tensions in the European exchange rate mechanism, pushing the punt below its floor against two ERM currencies. Page 16; Lex; Page 16; Investors' interest low at gilts auction. Page 17; Currents, Page 36; Irish stock market, Page 40.

Serbs issue ultimatum: Serbs in Krajina, the disputed Serb enclave in Croatia, demanded that Croat forces withdraw within 24 hours from territory seized during their six-day offensive. Page 16

Progress on SA power sharing: Pretoria and the African National Congress appear to have moved substantially closer to agreement on how power will be shared following five days of bilateral negotiations. Page 16

Westinghouse chief to quit: Paul Lago, chairman and chief executive of Westinghouse Electric, has "elected to retire" from the troubled US conglomerate, but will remain a consultant to the group. Page 17

Aids funds sought: The most ambitious effort so far to raise funds for fighting Aids will be launched in Paris today by Professor Luc Montagnier, Europe's best-known researcher into the disease, and Dr Federico Mayor, director-general of Unesco. Page 2

Major to meet King Fahd: UK prime minister John Major is to meet King Fahd of Saudi Arabia in Riyadh today to try to ensure maximum unity behind any future allied moves against Iraq. Major announces India deal for GEC Alsthom. Page 4

Hurd attacks US over UN council dues: British foreign secretary Douglas Hurd rapped the US for not paying its dues to the United Nations and attacked US calls for the UN Security Council to be reformed, telling the Royal Institute of International Affairs in London: "If it ain't broke, don't fix it." Page 4

Compensation for passive smoking: A court employee has won £15,000 (\$22,800) compensation for the alleged effects of passive smoking at work, in what is believed to be the first such case in the UK. Page 6; Observer, Page 15

Philip Morris: US tobacco, food and beer manufacturer, reported a 17.5 per cent increase in after-tax profits last year to \$4.93bn, before the effect of accounting changes. Page 19

Du Pont: leading US chemicals group, turned in a \$230m fourth-quarter loss following restructuring and debt redemption charges. Page 19

£200m Oman tank order: British engineering group Vickers is believed to have won its first export order for the new Challenger 2 battle tank with a contract from Oman expected to be worth about £200m. Page 6

Texmaco-Polyindo: Indonesian textile group, to invest in a £56m project in Northern Ireland, to boost its presence in Europe. Page 6

Moi suspends parliament: President Daniel arap Moi suspended Kenya's first multi-party parliament after rowdy scenes marred its first sitting since flawed elections last month. Page 3

Mercedes-Benz car production: is expected to fall by about 5 per cent this year to 505,000, the lowest level since 1984. Output fell to just under 530,000 last year from a peak of 588,000 in 1987. Page 18

Court to rule on deportees: Israel's High Court will issue its ruling today on the legality of the expulsion of 415 Palestinians to Lebanon.

Brittan optimistic on Gats: EC commissioner Sir Leon Brittan said an early conclusion to the Uruguay Round of global trade talks was both possible and "vitally necessary". Page 4

Cricket no-confidence motion: Members of the Marylebone Cricket Club gathered in central London last night to vote on a no-confidence motion in the selectors of the England cricket team. The dispute was sparked by the omission of batsman David Gower from the current tour of India. Page 1

STOCK MARKET INDICES

	STERLING	
FTSE 100	2,882.5	(-3.2)
Yield	4.31	
FTSE Eurotrack 100	1,872.28	(-11.96)
FTSE All Share	1,373.87	(+0.0)
Nikkei	16,992.68	(+17.05)
New York Stock Exchange	3,295.71	(-3.24)
Dow Jones Ind Ave	1,072.71	(-1.04)
S&P Composite	438.91	(-1.04)

US LUNCHTIME RATES

	DOLLAR	
Federal Funds	2.1%	
3-mo Treasury Bill Yld	2.97%	
Long Bond	10.11	
Yield	7.23%	

LONDON MONEY

	(6.5%)	
3-mo Interbank	5.5%	
Life long gilt future Mar 01/3	101.1	
Brent 15-day Mar	17.9	(18.0)
Gold		

New York Comex Jan

London

\$338.9 (331.1) \$338.05 (331.05)

Tokyo close Y 124.0 (124.0)

Acacia Sch30 Greece Dr300 Lux Lf300 Qatar DR12.00

Bahrain Dr1.29 Hungary Dr102 Malta Lm1.20 S.Africa SR1.11

Bulgaria Bf1.60 Iceland Kr120 Morocco Sh1.3 Singapore SG1.18

Bulgaria Lv250 India Rs40 Neth Ft 3.75 Spain Pte22.0

Cyprus Cc1.00 Indonesia Rp2000 Nigeria Nkr1.20 Sweden Skr1.05

Czech Kcs35 Israel Sh1.30 Norway Nkr1.20 Switzerland SF1.35

Denmark Dr15 Italy Lira 1.20 Pakistan Ps35 Thailand Tsk1.00

Egypt Es1.50 Jordan Jod1.50 Philippines Ps45 Tunisia Dn1.250

Finland Fm12 Korea Won 2500 Poland Zl 22.000 Turkey Lir2.00

France Frf50 Kuwait Frs 600 Portugal Es215 UAE Dh11.00

Germany Dr43.30 Lebanon Usd1.25

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FINANCIAL TIMES

THURSDAY JANUARY 28 1993

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EC attacks anti-dumping move against 19 countries as unwarranted US puts duties on steel imports

By Nancy Dunne in Washington and Lionel Barber in Brussels

Belgium, Brazil, Britain, Canada, Finland, France, Germany, Italy, Japan, South Korea, Mexico, the Netherlands, Poland, Romania, Spain and Sweden.

In an effort to defuse a potentially explosive trade conflict, Mr Ron Brown, commerce secretary, coupled the announcement with a statement distancing himself from the findings. "They are not policy statements" but "managed procedures and are the result of exhaustive investigations", he said.

Steel is the first in a queue of potentially serious trade conflicts between the US and its trading partners. These include vehicle imports, oil, aviation services and government procurement. A number of powerful US lobbies have high expectations that the Clinton administration will act more firmly than President George Bush against "unfair trade".

The duties are particularly resented by producers because they cover the period under which the EC and other steel exporters had operated under a global "voluntary" restraints agreement with the US.

Sir Leon said the EC steel producers had "scrupulously respected" this voluntary restraints agreement which ran for 10 years until last March. Indeed, it had not even fully used up its quota. "The US wants two bites at the cherry... and is therefore breaking the spirit of its previous agreement with the Community."

Sir Leon has ordered staff to seek consultation with the US under the Gatt procedures and officials declined to comment on possible retaliation.

But the US move comes at a sensitive time because the Commission is leading efforts to cut capacity in the EC steel industry

amid falling prices and a flood of cheap imports from eastern Europe. A preliminary review is expected next week. Asked if the US move might encourage the EC to approve more state aid to its steel industry, a spokesman declined to comment but stated: "We will defend the Community steel industry."

The Commerce Department will make its final determination on April 12 for Argentina, Canada, Italy, Japan, Mexico and Romania and by mid-June for all others. The US International Trade Commission will then have 45 days to determine whether imports - most of which came when US steel was protected by quota - or other factors injured the US steel industry.

The latest attack on foreign steel last June. On November 12, the Commerce Department issued a preliminary finding that steel

shipped from 12 countries had received unfair state subsidies.

The complaints encompass about \$2bn worth of annual flat steel imports used in cars, ships, home appliances and construction. They represent about 60 per cent of US steel imports.

The duties are "temporary" in that they could be revoked in the summer by the ITC if US producers fail to prove that imports have injured them. But they will immediately be levied in full and held in bond until the final ruling.

Exporters to the US argue that it is immaterial whether the duties are "temporary", since the uncertainty created by the ruling may ruin their prospects.

The highest tariff - 10.92 per cent - was levied on steel plate exported by British Steel. Otherwise, the highest penalties affecting the EC will be levied on companies in Spain (10.61 per cent) and Italy (6.88 per cent).

Joint plan for super jumbo to be studied

By Paul Bettis in London

BOEING, the world's largest commercial jet manufacturer, and the four European Airbus consortium partners yesterday agreed to carry out a 12-month study into joint development of an 800-seat super jumbo airliner.

If the study is successful, it could lead to a significant realignment in the world commercial aircraft industry and usher in a new era of air travel.

Boeing and the four European companies will study the demand for a double-deck airliner capable of carrying between 550 and 800 passengers over a range of 7,000 to 10,000 nautical miles.

They will also examine the possibility of forming a consortium to develop and produce the super jumbo whose research and development costs alone are expected to exceed \$10bn.

Boeing and the Airbus consortium have been studying the possibility of developing such an aircraft for three years. They agree there will not be sufficient demand to make rival super jumbo projects viable.

Based on preliminary research, we currently believe that such a project would be too big for any one manufacturer," Mr John Hayhurst, head of large aircraft development at Boeing, said in Seattle yesterday.

"Studies indicate there may be a need for a larger airplane around the turn of the century, but the market for such an airplane is limited," he added.

Mr Jürgen Schrempp, the head of Deutsche Aerospace which has led the negotiations with Boeing, said the development of a super jumbo needed "global collaboration". He hoped Japanese and Russian manufacturers would take part.

Mr Hayhurst said Boeing was entering the feasibility study "with a clear hope of making it a success". The agreement reflected a new way of doing

Continued on Page 16

Greenspan sees 'hopeful signs of solid growth'

By Michael Prowse in Washington

appearance on Capitol Hill since President Bill Clinton's election victory.

Democrats on the committee criticised Mr Greenspan for cutting interest rates too slowly during the recession and urged him to pledge his full support for White House and congressional efforts to revive the economy.

Mr Greenspan said co-operation was "accelerating" between himself, other members of the Fed and the administration. The traditional weekly breakfast meeting between the Fed chairman and the treasury secretary had been reinstated after a lapse during the Bush years.

Offering a cautiously upbeat assessment of economic prospects, he said activity had been increasing at a "firmer pace of late". The headwinds that had retarded growth had slackened somewhat, but "this is not to say we have clear sailing ahead".

Households and businesses were still "struggling to redress structural imbalances unparalleled in the postwar period".

Although domestic demand was improving, poor performance abroad was "acting as a drag on our exports and our output".

Mr Greenspan was testifying before the Joint Economic Committee of Congress in his first



A Serb volunteer on his way to fight against Croat incursions in the Serbian-held enclave of Krajina celebrates with street musicians in Belgrade. Page 16

KLM to examine links with Swissair, SAS and Austrian

By Ronald van de Krol in Amsterdam and Paul Bettis in London

negotiations on some form of strategic co-operation could lead to a successful result".

Swissair, SAS and Austrian Airlines are already grouped in a loose partnership called the European Quality Alliance, which focuses on co-operation in marketing activities and flight times.

Although Austrian Airlines is smaller, KLM, Swissair and SAS are roughly the same size and have close similarities in their approach to the airline business.

NEWS: EUROPE

German bankers defend tough line on interest rates

By David Waller in Frankfurt

HOPES of early and substantial cuts in German interest rates were dealt a blow yesterday after two members of the Bundesbank's policy-making council spoke out in defence of the central bank's hardline monetary policy.

Coming the day after Mr Helmut Schlesinger, Bundesbank president, said that excessive pay awards in eastern Germany would rule out early cuts in interest rates, the comments from the presidents of the regional central banks of Bavaria and Baden-Württemberg led to speculation that the Bundesbank had launched a deliberate campaign to lower expectations of a rate cut.

Mr Lothar Müller, president of the Landeszentralbank in Bayern, the Bavarian regional central bank, said that he saw no reason why he could agree to a cut in interest rates under present circumstances.

Speaking in Freiburg, Mr Guntram Palm, president of the regional central bank for Baden-Württemberg, said he was worried about the calls

from government, unions and businessmen for a cut in rates. Such a cut would only come when the fundamentals justified a cut, but the dangers for price stability had not lessened, he warned.

The remarks of the two council members, together with those of Mr Schlesinger the previous day, came at a highly sensitive time, as the government is locked in negotiations over the budget and the "solidarity" pact and has yet to reach a deal on public sector pay claims. The private sector meanwhile is negotiating with the powerful IG Metall union over pay in the eastern part of Germany.

Economists said that the timing and the apparent co-ordination of the remarks appeared designed to ensure that governments and unions did not take a rate cut for granted as they entered into the final stages of the crucial negotiations.

The comments also served to knock some of the euphoria out of the financial markets, which have risen sharply this year in expectation of rate cuts by late February or early

March. Yesterday the DAX index of 30 shares fell back 13.84 points to 1,582.32 on fears that the rate cut would come later rather than sooner.

The remarks are consistent with the Bundesbank's orthodox line that a cut in the Lombard and discount rates, currently 9.5 and 8.25 per cent respectively, can only come after inflation and money supply have been brought under control. The key figures are January M3 money supply growth and February inflation, both published next month.

Mr Ulrich Homann, chief economist at the West Deutsche Landesbank, said yesterday a cut was still possible by mid to late March, assuming moderate wage settlements and better inflation and money supply fundamentals.

In the interview with *Financial Times*, given two weeks ago but scheduled to appear tomorrow, Mr Müller said it would be disastrous for the Bundesbank to cut rates for "foreign policy reasons", that is, to relieve pressure on other currencies within the exchange rate mechanism.



FLIGHT FROM THE ROUBLE: Despite the Russian currency's recent plunge, President Boris Yeltsin appears relaxed as he speaks to members of the government on his departure yesterday from Moscow to India for a state visit

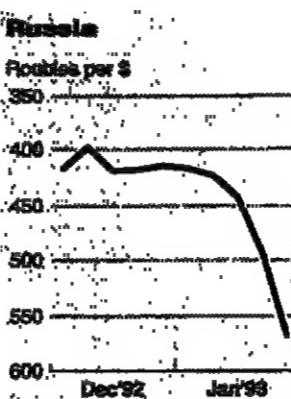
'The plan is perfect. But does anyone believe it?'

As the rouble plunges, Leyla Boulton assesses Russia's crisis package

THE rouble's plunge to a record low on Tuesday, the day the government published details of its anti-crisis programme, underlined the dilemma of Russian economic reformers. The symptoms of crisis could not be clearer; the government now has to show it can apply the impressive set of remedies it has promised on paper.

The rouble's 15 per cent plunge to Rbs658 to the dollar was largely the consequence of a loose monetary and credit policy for which both the government and central bank share the blame. With inflation at 10 per cent a week and the bank's discount rate at 80 per cent a year, banks and enterprises scrambled to dump their dollars.

The package drawn up by Mr Boris Fyodorov, the new deputy prime minister for economics and finance, includes detailed measures to fight inflation and defend the rouble. It even revives an ambitious target agreed with the IMF but missed last December, to cut the budget deficit to 5 per cent of GDP by the end of this year, compared to 15 per



cent last month alone.

"The plan is so perfect that it could almost be agreed with the International Monetary Fund as a standby programme tomorrow: the question is, do we believe it?" asked one western diplomat, referring to a so-far elusive IMF accord to underpin economic reforms.

Some of the package's detailed technical reforms, such as moving away from inflationary credit emission by greater reliance on state borrowing to finance the budget deficit, is already under way.

The Finance Ministry is due in March to issue its first short-term government paper.

The west is expected to help.

Conclusion of a debt rescheduling agreement, which would help relieve Russia's acute balance of payments problems, is as likely as soon as Russia can overcome Ukrainian resistance to Moscow's plan to assume sole responsibility for the \$30bn foreign debt. Mr Fyodorov also intends to ask for the unblocking of a promised \$6bn fund to stabilise the rouble.

Other measures, such as fighting the dollarisation of the economy and capital flight, may prove difficult to deliver given the lack of confidence in the authorities.

But the programme's key anti-inflationary strategy - reviewing subsidies to inefficient enterprises and getting the central bank to restrict the growth of money supply - can come about only if there is a consensus between the government and the central bank.

Mr Fyodorov said yesterday he had reached a tentative agreement with the central bank on the need to increase interest rates to the level

needed to fight inflation and to limit the distribution of credits to enterprises.

The central bank, which has often been unfairly blamed by a free-spending government, is to present its proposals on credit policy in two weeks.

A senior bank official said he believed Mr Viktor Geraschenko, the bank chairman, could strike a deal with the government "as long as it was made to look attractive politically" - referring to the free-spending parliament he is answerable to.

But even as Mr Fyodorov was meeting central bankers, Mr Viktor Chernomyrdin, the prime minister, was promising lots of money for agriculture - a reminder that the government must practise what it preaches.

One expert forecast yesterday that no progress would be made until the rouble hit the humiliating threshold of Rbs1,000 to the dollar. This in turn would prompt either implementation of the plan's key tenets, or an attempt to reimpose an old-style command economy.

Commodities, Page 28

Slovaks fail to pick president

THE Slovak parliament yesterday failed, for the second time in two days, to elect a president, and it will have to vote again next month, writes Patrick Blum in Prague.

Mr Roman Kovac, the candidate of the ruling Movement for a Democratic Slovakia (HZDS), received 78 votes, improving on the 69 he won in the first round, but this was still short of the 90 needed to secure the presidency. His only other opponent, Mr Milan Flanik of the Democratic Left Party, which groups the former communists, received 31 votes. There were several abstentions, and eight invalid votes.

The results are a blow to Mr Vladimir Mečiar, the prime minister and HZDS leader, who had strongly backed Mr Kovac. The next round of voting will take place on February 15-16, with new candidates. Meanwhile, the HZDS will hold discussions with other parties to find a consensus candidate.

Russian state oil company in clear

Mr Mikhail Gurtovoi, head of the Russian government's anti-corruption commission, yesterday apologised to Nizhnevartovskneftegas, one of the biggest state-owned oil companies in the country, for having accused it of putting aside 1.5m tonnes of oil for illicit sales, writes Leyla Boulton in Moscow.

He said that the accusation was made to his commission by a group of academics who had visited the region, but that a subsequent investigation had failed to prove the enterprise was guilty of any wrongdoing.

Mr Gurtovoi said yesterday that the commission had been disbanded by President Boris Yeltsin, in a decree which would not be published. He said he did not know why this had happened.

The accusation was reported in the *Financial Times* last August.

French greens gain on Socialists

France's ecologists have almost caught up with the ruling Socialist party in public support, two months ahead of parliamentary elections, an opinion poll published yesterday showed, Reuter reports from Paris.

The BVA poll for *Paris-Match* magazine put support for the Ecological party at 19 per cent, a gain of four percentage points in two weeks, while the Socialists stood at 19.5 per cent, as their slow erosion was continued. The ecologists draw much of their support from disillusioned Socialist voters. The centre-right alliance of the RPR and UDF slipped to 38 per cent from 41.5 per cent.

The extreme-right National Front was credited with 11 per cent and the Communist Party with 8 per cent.

Norway, Sweden drop treaty

Norway and Sweden, agreeing they were unlikely to go to war with each other, yesterday tore up a 1905 treaty creating a demilitarised zone between the nordic neighbours, Reuter reports from Stockholm.

The two foreign ministers, Ms Margaretha af Ugglas of Sweden and Mr Thorvald Stoltenberg of Norway, abolished the treaty, which was meant to lower tension when Norway and Sweden ended their 91-year union in 1905.

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Trade
Finance

Bonn's hopes for wage restraint suffer setback

By Quentin Peel in Bonn

HOPES for rapid progress towards wage restraint in Germany suffered a setback yesterday as construction workers presented a 6.9 per cent pay demand, and negotiations on behalf of 80,000 chemical industry workers in east Germany broke down.

The construction workers in the IG Bau trade union are also demanding that equalisation of wages between east and west German workers be brought forward to April 1.

Mrs Monika Wulf-Mathies, leader of the powerful public sector workers' union, GIV, formally rejected any move to slow the process towards wage equalisation for her members in the east. Negotiations for a new public sector pay deal are due to restart next week, after two abortive rounds.

The eastern chemical industry workers rejected an attempt by employers to negotiate a four-month pay freeze. They declared the negotiations formally broken down and

called for appointment of an arbitrator. The union is demanding pay levels of 75 per cent instead of 60 per cent of the wages paid to chemical workers in the west.

The German government and employers are campaigning for a slowdown in pay demands, above all in the ailing east German economy, as part of the solidarity pact being negotiated between the unions, the government, opposition and industry. So far, there is little sign of progress on that front.

The gloomy wage news coincided with conflicting signals in Bonn about the solidarity pact talks themselves.

On the positive side, leaders of Chancellor Helmut Kohl's Christian Democratic Union (CDU), the main party in the ruling coalition, agreed to consider proposals for a new financing system for the massive labour market subsidies being paid to east Germany.

That move could provide the key to a compromise in the talks, bogged down in different

Investment into Romania up

By Virginia Marsh in Bucharest

DIRECT foreign investment in Romania doubled in 1992 and is expected to show a similar increase this year, the country's development agency said yesterday.

Foreign companies committed \$269.1m last year, bringing total foreign investment to \$537.8m since the overthrow of the Ceausescu regime in December 1989.

Western European groups continue to provide most of the capital, accounting for 69 per cent of investment with North America providing 15 per cent.

Shell, one of four western

companies to be awarded oil exploration contracts, made the biggest single investment in 1992, worth \$44m. However, Italian companies, which have targeted textiles, engineering and metallurgy, are the top investors with \$70.5m, according to Romanian Development Agency figures.

Despite uncertainty over the new government's commitment to far-reaching economic reform, the RDA is confident investment will double again in 1993.

With funding from the European Community's Phare programme of aid to eastern Europe and the former Soviet Union, the agency recently

hired Saatchi and Saatchi, the advertising agency, as part of moves to improve the country's image with investors and publicise its fledgling privatisation scheme.

There is a relative lack of information about Romania and investment opportunities here. Countries like Hungary have promoted themselves more than we have, and it shows. We intend to remedy that this year," said Mr Florin Baciu, RDA director general.

In addition, the state-funded RDA has proposed amendments to the foreign investment law to enable foreign companies to own land in Romania and repatriate profits.

The foundation, based at Unesco headquarters in Paris, hopes to raise money from both private and public sources to "intensify the global

struggle against Aids".

Prof Montagnier, its president, is looking for donations, such as the FFr1m (\$180,000) "seed money" given by a group of Italian banks, and for investments from companies looking to make a long-term financial return from collaborative research with the foundation.

He also hopes to work with the new US administration, which has undertaken to increase spending on Aids.

The foundation will set up three new centres - one in France, one in the US and one in Africa - where its scientists can follow the progress of people who are infected with HIV but who do not yet show

any symptoms of Aids.

One aim is to develop rapid clinical tests that could evaluate the effectiveness of new drugs more quickly than those available today.

Establishing the three clinical centres and running them for five years would cost an estimated FFr30m. In addition, the foundation plans to sponsor more basic research, for example into co-factors - other viruses and bacteria which act together with HIV to cause Aids.

Prof Montagnier's own laboratory in the Institut Pasteur in Paris is working intensively on research into co-factors.

The first project in the foun-

Polish coalition under fire despite signs of recovery

The IMF conditions are spurring unrest after three years of recession, write Christopher Bobinski and Anthony Robinson

Poland's coalition government, led by Ms Hanna Suchocka, the prime minister, is facing a parliamentary challenge to its stringent, IMF-approved budget policies just as the Polish economy is showing signs of recovery after three years of record-induced recession.

Last year, for the first time since 1988, industrial production grew by 3.5 per cent. Were it not for a drought-reduced harvest the Gross Domestic Product would also have registered a gain.

The bad news is that parliamentary opposition is holding up the government's effort to push through a 1993 draft budget which sets a ceiling of 5 per cent of GDP on the public sector deficit.

Successive votes on public sector pay, housing and VAT rates have already added 16,000bn zloty (\$92m) to the proposed 81,000bn zloty deficit target. The gap could widen further as deputies, eyes fixed firmly on future election prospects, seek to cut personal income tax rates and minimal

taxes the government's planned pension savings.

The stakes are high, as the government is tied to its deficit target by a letter of intent linked to a \$650m IMF standby loan. Securing the loan is required to trigger a further 20 per cent cut in Poland's \$31.7bn official debt to western governments after an initial 30 per cent reduction in 1991.

Failure to keep spending within agreed limits would require new negotiations, delaying both the official debt reduction process and talks on Poland's \$13.8bn commercial bank debt with Mr Krzysztof Krowacki, Poland's newly appointed debt negotiator.

Talks were stalled for 18 months after the sacking of Mr Janusz Sawicki over a scandal involving illegal secondary market Polish debt sales.

Given these high stakes the government is considering two contingency plans. One is to demand a vote of confidence to force the disparate parliamentary opposition to approve the budget as originally drafted. The risk is that such a gamble

could fail, leading to the fall of a government which appears to have no obvious successor, apart from President Lech Wałęsa, who periodically repeats that he is ready to take on responsibility for direct government.

The second course would be to accept a higher deficit and then raise new revenues using new decree powers, backed by the president, which the government has prepared but par-

liament still has to approve.

Ms Suchocka, a 46-year-old former law professor from Poznań, has already surprised observers by her success in holding together a seven-party coalition ranging from free-market liberals to right-wing nationalists and her own group, the moderate Democratic Union.

Her nerve has already held through two big strikes, that of car workers last summer and

the recent strike by 300,000 miners, and the government is sensitive to the need to involve workers and unions in the difficult decisions facing it.

Worker unrest has been spurred by growing income differences, rising unemployment and a 4 per cent fall in average real wages last year. But lower wage costs helped Polish enterprises to raise exports to western markets and restrained the growth in imports.

President Wałęsa, who retains his instinctive feeling for the popular mood, has warned that the country could

experience an "economic August", a reference to the mass strike of August 1990 which gave rise to the Solidarity movement.

The economic achievements of the last year however appear to belie such pessimism. Inflation dropped to 43 per cent last year from 60 per cent in 1991, productivity has risen by 12 per cent, and Poland registered a \$734m trade

Slovaks
fail to
pick
president

Moi suspends parliament after clashes

By Julian Ozanne in Nairobi

PRESIDENT Daniel arap Moi yesterday suspended Kenya's first multi-party parliament in 26 years. The announcement, in a news flash on state-run radio, came after rowdy scenes inside and outside the House on Tuesday marred the new parliament's first sitting since flawed elections last month.

Diplomats said the president, reported to be extremely upset by the anti-government demonstration, was showing the opposition he still has considerable executive power.

Opposition politicians immediately condemned the move, which they said proved the president was incapable of making the adjustment from a one-party state to a multi-party parliamentary democracy and would continue to misuse his constitutional powers.

Officials said Mr Moi alone would announce a date for the official opening of parliament; meanwhile, he wanted newly-

elected members to return to their constituencies to listen to the needs of their electorate.

A western diplomat said Mr Moi had been shaken by the protests, when anti-riot police on horseback dispersed pro-opposition crowds who stoned the cars of several ministers and blocked the road ahead of the president's motorcade.

Inside the House, Mr Moi had his first taste of the cut-and-thrust of parliamentary democracy as opposition MPs heckled members of the ruling party Kanu and shouted down Mr Nicholas Biwott, the former cabinet minister and presidential confidant.

"Mr Moi wants time to consider how he is going to deal with what is clearly a difficult, new and unpleasant political situation for him," the diplomat said. Last month's elections returned 88 opposition MPs. Kanu won 95 seats, with five still disputed. President Moi has powers to appoint a further 12 members.

Jordan hopes for \$350m donor aid

By James Whittington in Amman

JORDAN is hoping to secure up to \$350m (£230m) from donor countries meeting in Paris today to make up projected deficits in the kingdom's balance of payments for 1993.

The aid, most likely to take the form of credits and sector-linked protocols, is required to fulfil the strictures set by the International Monetary Fund as part of Jordan's economic adjustment programme for 1992-8.

The meeting to be held under the auspices of the IMF and the World Bank, is due to be attended by 24 donor countries including members of the EC and Japan.

The Jordanian delegation, led by Finance Minister Basel Jardaneh and Planning Minister Zayed Faraez, is said to be optimistic that the kingdom's needs will be met.

The annual cost of servicing external debt of about \$6.6bn is estimated to be about \$1.1m, 49 per cent of which is due to be paid this year under the IMF programme, Mr Fahed Fanek, an economist close to the gov-

ernment says. The finance ministry says the request for \$350m is required to meet this payment in full.

Jordan boasts an impressive economic record since the adjustment programme began.

With capital inflow in the form of aid from western countries and money brought in by over 300,000 returnees evicted from Kuwait after the Gulf war, the kingdom has boosted its foreign exchange reserves and local investment, especially in the building sector.

Real gross domestic product growth for last year was about 11 per cent, and the kingdom's foreign debt has been reduced substantially from the \$8bn owed in 1991 due to repayment and buy-back transactions.

Jordan's GDP for last year was \$3.98bn. But because of economic success, diplomats in Amman have expressed reservations that Jordan's demands at the Paris talks will be met in full.

"Donors may not even need to offer the concessions the government hoped for," a western observer said. "Jordan could be a victim of its own success."

A SOBBING Hindu woman, searching for her children last night, walks past a burnt Moslem shop in the old walled city of Ayodhya in northern India, which prompted riots across that part of the country.

The trouble yesterday started when young Hindus stoned a small mosque in the predominantly Moslem old quarter, and set alight nearby shops and homes.

Moslems fought back and the police opened fire.

The dead man, believed to be a Moslem,

died of stab wounds, they said. Police imposed curfews in the surrounding area and in other Moslem districts, including north-east Delhi, where considerable violence occurred last month.

Other parts of the city, including government and commercial centres, stayed calm. Meanwhile, in Bombay, police were out in force in a suburb where two people had been killed on Tuesday by police fire after Moslems stoned a Hindu crowd.

tion seven weeks ago of the mosque at Ayodhya in northern India, which prompted riots across that part of the country.

The trouble yesterday started when young Hindus stoned a small mosque in the predominantly Moslem old quarter, and set alight nearby shops and homes.

Moslems fought back and the police opened fire.

The dead man, believed to be a Moslem,

died of stab wounds, they said. Police imposed curfews in the surrounding area and in other Moslem districts, including north-east Delhi, where considerable violence occurred last month.

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recovered from the effects of the rioting.

HINDUS and Moslems live cheek-by-jowl in Roshangarh village in northern India, sharing the rich red earth, the wall and the cart-track which leads past piles of cow dung to the outside world.

Yet generations of co-existence in the village, about 60km north-east of New Delhi, have not erased the invisible line separating the two communities. The brightly-painted temple to Lord Shiva stands at one end of the village, the white-washed mosque at the other.

The villagers have never been so acutely aware of their differences as in the seven weeks since Hindu militants destroyed the mosque in Ayodhya. The inter-religious riots which swept through many Indian cities passed Roshangarh by. As in almost every other Indian village, there was no violence. But there is tension in the air.

The Hindus are triumphant. "We are very happy to see the [Ayodhya] mosque pulled down; 464 years ago it was a Hindu temple and now it will be a temple again," says Rajendra Kumar, a 30-year-old farmer.

Mr Dharmandra Singh, a tough-talking 25-year-old, says: "I want the Moslems

driven out of India. They have many countries. They can go to Pakistan. Hindus only have India." Other villagers say that at the very least Moslems should be deprived of the vote. "We want Hindu Raj [rule]," says Dharanzeer, the headman.

Almost without exception, the Hindu villagers support the Bharatiya Janata party, the Hindu militant party whose supporters stormed the Ayodhya mosque. Even their language is the language of the BJP, a tribute to the party's formidable propaganda and organisational skills. Eleven villagers serve on the local area BJP committee.

But the Hindu villagers are reluctant to apply their general condemnation of Moslems to their Moslem neighbours. Roshangarh is a rich village with electricity and piped water. The wealthier villagers have two-storey houses which tower over the surrounding huts. They would lose much if Roshangarh were ever consumed by violence.

The Hindus say no trouble has ever occurred in the village. Hindu and Moslems still work together on village councils organising daily matters such as

repairs roads. "Ayodhya will not change this. We will still talk in the street. We will greet them at the time of festivals," says an older villager. Mr Singh, the young firebrand, disagrees. "Things will change for them when the BJP takes charge. They know it."

The Moslem villagers are nervous and reluctant to talk openly, but their 38-year-old Imam, Mr Abus Sattar, is not afraid to speak on their behalf. The Moslem villagers are angry about the destruction of the mosque and fearful about the possibility of BJP government. "We believe the BJP is anti-Moslem," says Mr Sattar. "We may lose our rights if they get to power."

He is also anxious to avoid giving offence. He says there is no trouble-making in the village, no arguments in the streets. Nothing. Moslems and Hindus do not talk very much about religion. They never have done.

An old farmer adds: "There's too much work in the fields for us to argue." But Mr Sattar is worried about the future: "When the general atmosphere in the country is poisoned, the poison eventually reaches into the villages."

Russia may shift stance on Iraq

RUSSIAN Vice President Alexander Rutskoi was quoted as saying yesterday that Moscow was ready to use its veto power in the United Nations Security Council to bar "ill-conceived" US attacks on Iraq. AP reports from Moscow.

His criticism was among the harshest yet by a Russian leader and was at odds with the line taken by President Boris Yeltsin. The vice president has often disagreed with Mr Yeltsin, and his comments reflected hard-line pressure on the president to oppose the US actions.

The United Nations must "not allow the US to act in this way on its own will," Mr Rut-

skoi told the Interfax news agency. Russia was prepared to use its "possibilities" as a veto-wielding member of the Security Council to prevent further raids.

"I am against the tactics of force against Iraq being employed by the United States," the vice president told Interfax.

Several Russian officials and lawmakers stepped up their criticism of the US raids following an attack on Baghdad this month. The Foreign Ministry later demanded a UN review of the US actions.

Mr Rutskoi criticised the "disproportionate and sometimes ill-conceived deployment of the US military." He accused

the US of claiming UN permission for the raids while acting almost unilaterally.

● Armed Iraqis have crossed the border three times over the past week to rob Kuwaiti farmers and their Asian employees, Sheik Ahmed al-Ramoud al-Sabah, Kuwait's interior minister, said yesterday.

He said he believed the intruders were Iraqi security police dressed in civilian clothes. They stole money, watches and television sets, he said.

Nevertheless, the minister noted that security had improved markedly since January 17, when Iraq removed six police posts from land ceded to Kuwait under a new border

demarcated by the United Nations last year.

● Armed Iraqis have crossed the border three times over the past week to rob Kuwaiti farmers and their Asian employees, Sheik Ahmed al-Ramoud al-Sabah, Kuwait's interior minister, said yesterday.

There have been numerous border incidents involving smugglers of sheep, whisky and guns since the end of the Gulf war nearly two years ago.

Both the minister and western officials said agricultural projects along the border were most likely to be the flashpoint for future clashes between Iraq and Kuwait.

About 50 Iraqi farmers must move onto Kuwaiti soil to harvest their crops - mostly tomatoes, along with onions and garlic, officials said.

Angola peace talk hopes

By Simon Holberton in Hong Kong

ANGOLAN government officials and their rebel Unita opponents arrived in Addis Ababa yesterday for talks to end war raging across Angola, Reuter reports from the Ethiopian capital.

Ethiopian officials said a four-man team of Unita generals had arrived and a first round of talks with a government team was due to start in the evening.

Although a temporary ceasefire was negotiated yesterday around the city of Huambo, ANUOS officials told AP in Luanda. Thousands have been reported killed in three weeks of fighting there.

HK boundary plans aired

By Simon Holberton in Hong Kong

HONG KONG Governor Chris Patten's plans for the territory's political development will receive their first airing tomorrow when the colonial government publishes legislation for the creation of an electoral boundaries commission.

The commission, which is regarded as one of the government's less controversial proposals, will have three members, one of whom will be a High Court judge who will act as chairman.

It will make recommendations to the governor's Executive Council or cabinet, concerning the boundaries of 20

More bad news for Japanese manufacturers

By Charles Leadbeater in Tokyo

between May 1974 and December 1975.

Manufacturers' inventories of unsold products, as a proportion of sales, are still rising despite a 6.1 per cent cut in industrial production last year, official figures reveal.

The figures, published by the Ministry of International Trade and Industry yesterday, show industrial output last month was 1 per cent down from that of November, and 8.2 per cent down on that of the equivalent month in 1991.

The fall in production was worse than officials had expected and suggests further cuts in Japanese manufacturing output will be made before inventories are reduced to levels allowing production to start growing again.

Industrial production has been falling for 15 months, the longest run of consecutive falls since the slump in output during the first oil price shock

New Zealand

NZ\$ per US\$



the discount margin since the central bank intervened. It is the third time the bank has acted to increase the settlement cash target. Earlier this month, this was slashed from NZ\$20m to zero and then progressively lifted.

Interest rates have declined following a leap after the bank intervened. On Friday, cash rates were quoted at 11 per cent and 8.45 per cent yesterday. Thirty-day bank bills (9.55 per cent yesterday; 90-day bank bills (8.45 per cent last week) were 7.85 per cent yesterday.

Trade with China puts Mandalay on the road to riches

The free-wheeling economic policy of Burma's junta has spawned a generation of black marketeers, writes Victor Mallet

BURMA is supposed to be poor and oppressed, but you would have trouble believing it at the Dynasty. Recently opened on the roof of a concrete office block, Rangoon's most fashionable restaurant and night-club is seething with noisy revellers and new money.

Not content with spending the equivalent of a government minister's monthly salary on an indifferent Chinese meal (the menu includes the delightful but mysterious Hot and Sour Mutton Fighting Ball), the Dynasty's nouveaux riches diners cheerfully flaunt their remaining banknotes and staff them into the hands of the gyrating female singers on stage.

Mandalay, 350 miles to the north, looks even richer. Imported Japanese cars cruise the streets; shops are full of colour televisions, hi-fi systems, fake Ray-Ban sunglasses from Thailand, fancy watches and torch-clock-radios; the market stalls are groaning with toys and textiles from India and China.

Neighbouring China is the key to Burma's new veneer of affluence. For the past four years the generalists in the Burmese military junta known as the State Law and Order

Restoration Council (Slorc) have gradually freed the economy from government control, tolerating the black market, liberalising trade with China and giving free rein to the ethnic Chinese entrepreneurs who dominate business in Burma as in the rest of south-east Asia. The Slorc has also struck deals with the warlike tribes on the frontier.

The chief architect of Mandalay's free-wheeling economic policy is General Tun Kyi, who until recently was the region's all-powerful military commander. Even the fiercest opponents of military rule admire his achievements. Mandalay, after all, has long been regarded more as a sleepy repository of Burmese culture than as a business hub.

Tun Kyi is the godfather of Mandalay," says one Burmese businessman. "If the city needs an electric generator he has it imported from China and then calls in the merchants and tells them to pay their share." In return, of course, the government turns a blind eye to the more dubious business practices of the merchants. "The point is, it works," says the businessman.

The free trade boom has spawned a generation of flashy black marketeers; they smoke imported 555 cigarettes and drink Chang beer brewed in the Chinese border province of Yunnan or Heineken shipped from Singapore; they boast of their ability to buy police chiefs and immigration officers.

One such free trader explained how he exported gems and jade to China in exchange for Chinese cassette players masquerading as Japanese brand-name products. Mandalay, he declared with not a little hyperbole, "will be like Hong Kong in three years."

At first glance it looks as though everyone is profiting from the boom. The citizens of Mandalay say Gen Tun Kyi has repaired the market and beautified the town; the

Yunnanese have found a short and convenient trade route to the sea, and China is investing in the repair and construction of Burmese roads and bridges. The Burmese junta, isolated by the west because of its miserable human rights record and its failure to release Ms Aung San Suu Kyi, the detained opposition leader who won the 1991 Nobel Peace Prize, has found a powerful friend in China. Chinese arms salesmen are among those who frequent the bars of Rangoon.

But prosperity and the fragile peace on the border have come at a price. Guerrillas of the Wa and Kokang hill tribes, who are closely related to the Yunnanese over the Chinese border, have stopped fighting the Rangoon government, but only on the understanding that they are allowed to carry weapons and trade in opium from their strongholds in the Golden Triangle.

China is worried about the spread of heroin addiction on its territory, while the inhabitants of central Burma are appalled by the boorish way in which some of the Wa and the Kokang flaunt their money in restaurants and nightclubs, and resentful of the increasing influence of Chinese business community.

Since a great fire in Mandalay a decade ago, the ethnic Chinese are said to have bought up the entire town centre with the exception of one small hotel and one shop, and traders say Chinese nationals are buying Burmese identity cards at the border.

The Slorc, mindful of the Burmese nationalism to which it constantly pays lip service, has recently sought to moderate the spread of Chinese influence and to exert more control over the border trade. Gen Tun Kyi has been recalled to Rangoon, ostensibly to become trade minister, but actually, diplomats believe, because his military colleagues feared he was becoming too powerful in his Mandalay fiefdom.

Gen Tun Kyi and his Chinese friends, however, seem to be holding their own. Although he has been theoretically replaced as military commander of the central region, he is still occasionally referred to as the commander by the official press. And in the karaoke bars of Rangoon, they are singing songs in Chinese.

Brittan optimistic of early Gatt deal

By Frances Williams
in Geneva

SIR Leon Brittan, EC commissioner for external economic affairs, said yesterday that an early conclusion to the Uruguay Round of global trade talks was both possible and "vitally necessary".

During a brief visit to Geneva, where he met Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, and other senior trade negotiators, Sir Leon told journalists he wanted to stress to trading partners the Community's "sense of urgency" in concluding the six-year-old talks and his determination that they move "into top gear".

Although the US and EC failed in their attempt earlier this month to conclude a last-minute deal on tariff cuts before the Bush administration left office, Sir Leon said the time was not wasted and the outlines of a deal on market access had become clear.

He believed it was possible to reach an overall Uruguay Round agreement within the US "fast-track" procedure and it was, therefore, "vitally necessary to do so". However, this did not necessarily mean a completed deal by March 2, when President Bill Clinton must notify Congress that he intends to sign a Uruguay Round accord.

The administration's current "fast-track" negotiating authority - enabling it to present Congress with a trade agreement for approval or rejection without amendment - expires at the end of May. The fear is that, if this final deadline is missed, Congress will insist on new items, such as the environment and worker rights, being put on the negotiating agenda.

Sir Leon, who will meet Mr Mickey Kantor, the new US trade representative, for the first time on February 11, said the desire to put new areas on the agenda "should not be a pretext for failing to conclude the Round".

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Scissors icon

NEWS: UK

Indonesian group selects Ulster site for £95m textile plant

By Jimmy Burns and Our Belfast Correspondent

A LEADING Far Eastern textile group announced yesterday it was investing in a £95m project in Northern Ireland, with the aim of boosting its presence in Europe.

Textmaco-Polysindo, the Indonesian manufacturer of polyester filament yarn and garments, is locating production facilities at a site in Antrim formerly owned by Azo, the Dutch chemical company where it hopes to create 900 jobs over the next three years.

The Antrim site, near Belfast airport, is to have two factories. The first, Noriol, will make yarn from polyester chips and has an annual production target of 30,000 tonnes expected to be reached by the end of 1994. The second, Pan European Textiles, will focus on weaving and processing fabrics from the yarn with a production target of 5,000 tonnes within the next two years.

The UK government, through the Northern Ireland Industrial Development Board, is to contribute £14.6m in the form of training and capital equipment grants and in facilitating a low interest loan.

Industry analysts say Texmaco has been seeking a European site in anticipation of the EC raising tariffs and introducing anti-dumping measures against the third world. It chose Northern Ireland after looking at potential sites on the UK mainland - Leeds and Bradford - Spain, and France.

The plants will provide Texmaco with a quick response access to the European market at a time when fashion cycles are becoming shorter.

Texmaco's group turnover in 1991-92 was \$350m, of which \$110m was represented by exports. It has four plants in Indonesia employing 17,500 people and has been exporting to the Middle East, Africa, the US and Europe from a marketing base in Hong Kong.

Europe represents 15 per cent of total fabric and yarn exports.

Northern Ireland officials yesterday heralded Texmaco's announcement as a boost to confidence following a year during which the government's record for attracting overseas investment has come under public criticism.

Dr Graham Gudgin, head of the Northern Ireland Research Centre (NIRC) said last night that on past experience of overseas investment it was possible that "not all the promised 900 jobs will be created. It is not going to make a huge impact on unemployment which is at 14 per cent".

A report published at the end of last year by the government quango, the Northern Ireland Economic Council, said that employment in externally owned plants in the region fell by 46,000 between 1973-80, with big closures in the artificial fibre sector.

JCB committed to putting the skids under its rivals

IN an industry which loves gossiping about rivals' product plans, it was an open secret that J C Bamford Excavators (JCB), the largest UK-owned earthmoving equipment maker, was to announce a new product. Only the timing was in doubt.

The company whose initials are a generic name for the backhoe loader - the big yellow machines with a loader bucket at the front and a small excavator (backhoe) in the rear - this week made its long-awaited entry into the fast-growing European market for skid-steer loaders.

The launch of the JCB Robot is an important step for Staffordshire, central England-based JCB, one of the UK's most successful privately-held engineering groups.

It is also a rare piece of bright news in an industry which has yet to see any hard evidence of the recession lifting in the UK and may face worsening conditions on the continent. JCB said recently it was producing construction equipment at about one-third of the rate of four years ago, when the UK market was booming.

Skid-steer loaders are compact machines which can be used for anything from light civil engineering work to clearing out chicken coops. Their versatility, along with the trend towards use of smaller machines such as mini-excavators in jobs where picks and shovels would have been used until recently, makes them

Vickers wins £200m Challenger tank order from Oman

By David White,
Defence Correspondent

VICKERS, the British engineering group, has won its first export order for the new Challenger 2 battle tank with a contract from Oman expected to be worth about £200m.

An initial deal for about 20 tanks is expected to be announced today and to be followed by a further order for a similar number. Vickers made no comment yesterday.

The deal will mark a breakthrough for the UK company after a series of setbacks on the export market. However, it will not be enough to bring more than temporary relief to its

tank manufacturing division.

One of its two north of England tank plants in Leeds and Newcastle upon Tyne faces closure unless the company secures a larger export order or work from the British Ministry of Defence on upgrading the army's current-generation Challenger 1 tanks.

Each plant employs about 800 people. In the absence of any new order a closure decision had been expected by the end of this year.

Vickers won a £500m contract from the MoD in 1991 to supply about 140 Challenger 2s, after a long and bitter contest against rival US and German tanks. The UK order,

sharply reduced from earlier plans, was decided partly on the strength of the export prospects.

The company suffered a heavy blow last October when Kuwait opted for the M1A2 Abrams, made by General Dynamics of the US, in preference to the Challenger 2 for a 236-tank deal worth about £1bn including spares and support. Vickers accused the Bush administration of using political leverage to secure the order in the run-up to the US presidential election.

Earlier last year, it was excluded from another £1bn contest in Sweden against the M1A2, Germany's Krauss-Maffei Leopard 2 and the

new French Leclerc tank. Vickers had been unable to obtain a Challenger 2 prototype from the British army for trials in Sweden without breaking its UK government contract.

Oman, which already has British Chieftain tanks, was considered the most reliable of the UK manufacturer's overseas prospects. The new tanks are expected to enter service around 1995.

Vickers is also competing for orders in the United Arab Emirates and Saudi Arabia involving a total of more than 600 tanks. However, in the UAE contest, expected to be for 390 tanks, the Challenger 2 is consid-

ered to be running in third place behind the Leclerc and the M1A2.

The German government, which has barred German tank sales to the Middle East, is believed to have approved a plan to fit the French tank with a diesel engine made by the Daimler-Benz offshoot MTU, in order to secure the UAE order.

The means Vickers is now heavily dependent on the Saudis, who are already buying M1A2s from the US but are discussing a further order for 235 tanks.

• Devonport dockyard, currently competing for a lucrative UK order to refit Trident submarines, has been selected to build specialist trail-

ers to help Russia dismantle its nuclear arsenal.

The trailers will be used to carry the unwanted nuclear warheads from operational sites to a central point where they can be safely dismantled.

The project is the result of a British government initiative to provide the Russian authorities with specialist vehicles to transport the warheads.

The government is expected to announce next week whether Trident nuclear submarine refitting work will be placed at Devonport, south west England or Rosyth in Fife, Scotland.

Recession dominates biography of a nation

By Alan Pike,
Social Affairs Correspondent

THE footprints of the recession are to be found in almost every area of a typical family's life, according to the image of Britain in the latest edition of Social Trends.

In recent years Social Trends - described by its publisher, the Central Statistical Office, as the "biography of the nation" - has presented a picture of unstoppable consumerism fuelled by credit. This year's biography is of a different nation, where rising unemployment, redundancy and home repossessions are the priorities.

Real household disposable income - the money people have to spend, save or invest - fell for the first time in a decade between 1990 and 1991, following a 71 per cent real terms rise since 1971.

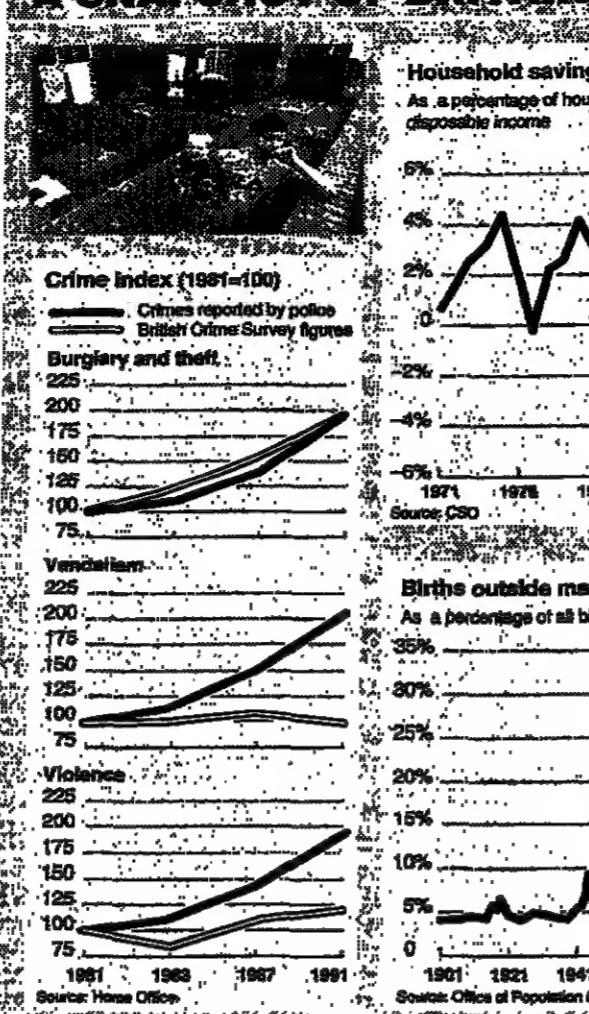
Household spending went down as well, for the first time in 15 years. There was a 2 per cent overall drop between 1990 and 1991, with spending on motor vehicles - down 18 per cent - suffering the biggest fall.

People spent less on alcohol and tobacco, less on household durables, less on books and newspapers. The only categories where expenditure increased were television and videos and fuel and power.

Share-ownership - one of the growth areas and symbols of the 1980s - accompanied household spending into decline.

By 1990 about a quarter of

A SNAPSHOT OF BRITAIN



the adult population owned shares. This fell last year to 22 per cent, although it remains far ahead of 1981's 7 per cent.

The changed economic conditions have led to the disappearance of another late-1980s phenomenon. From 1987 to 1989, saving as a percentage of household disposable income was negative, meaning that

overall the nation's families were spending more than they earned. Savings are now positive again, and amounted to 2.5 per cent of disposable income in 1991.

Consumer credit has started to fall slightly, although the amount outstanding excluding home mortgages - £23bn - still nearly doubled in real

terms between 1981 and 1991.

"After years of violent crime and long-term illness, one of the greatest fears haunting society is probably that of redundancy," says Social Trends. Figures up to spring of last year show that the risk of redundancy was highest in the East Midlands, lowest in Scotland.

The problem is worst among the Pakistani and Bangladeshi group, where a quarter of people

in economically active age-groups are without jobs.

Social Trends catalogues an array of factors like house repossessions, mortgage arrears, rising social security claims and declining housebuilding figures that have a direct link with the recession.

One of the most serious areas for this debate concerns

the crime figures, where there is heated disagreement about the possible connection between deprivation and offending. Reports of offences like burglary, robbery and theft, which it is sometimes argued can have a link with the recession, all increased between 1988 and 1991.

Social Trends 23, HMSO, £26

Source: Home Office

Source: Office of Population Censuses and Surveys

Source: Employment Department

4.36am the Braer, 10 miles south of Sumburgh Head, changed course for the Moray Firth. But the ship lost propulsion and the generators failed.

He said the Braer contacted the coastguard at about 5am but did not request the assistance of a tug, the master calculating that it would slowly drift clear of land. Coastguards located the tug Star Sirius at Lerwick in Shetland at 6.04am, however, and the

tug left harbour at 7.10am.

In the meantime the captain was advised by the RAF and the coastguards to allow the evacuation of the crew by helicopter because the ship was in danger of going aground and causing an explosion. An attempt at 10.30am to save the ship - with five men landed from a helicopter - failed. The Braer, laden with 85,000 tonnes of crude, went aground at Geth's Ness at 11.20am.

Unemployment is particularly severe among the young - last year nearly one in five young men and one in seven women under 19 were unemployed - and is far higher for ethnic minorities than the white population.

The problem is worst among the Pakistani and Bangladeshi group, where a quarter of people

in economically active age-groups are without jobs.

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Britain in brief



Confidence returning, says Major

On his visit to India, Mr John Major, Britain's prime minister, said the UK was set for a "decisive move" towards economic growth. Speaking to UK businessmen in Bombay, he said confidence, "is beginning to return to house-buyers, consumers and investors".

Inflation was at its lowest for six and a half years, interest rates at their lowest for 15 years and the sterling exchange rate was "highly competitive".

His upbeat comments were couched with a promise that, "the government will be working closely with industry, especially manufacturing companies, to maximise investment in modern equipment and increase exports".

Fewer homes reposessed

The number of homes reposessed by UK lenders because of unpaid mortgages fell last year from the 1991 record level, but there was a sharp rise in the number of households six months or more in arrears with payments, according to the Council of Mortgage Lenders.

Repossession totals £8,540 last year, a fall of 9 per cent on 1991 when 75,540 properties were reposessed. But more than 350,000 households were in serious mortgage arrears at the end of last year, 28 per cent up on the 1991 total of 275,350.

Train makers under threat

Lord Prior, the former Conservative cabinet minister who chairs the General Electric Company, has warned that the government's rail privatisation plans could destroy Britain's train-making industry over the next three years.

His warning came as the government attempted to alleviate the industry's concerns by explaining how it envisaged train-making would survive under the privatised regime.

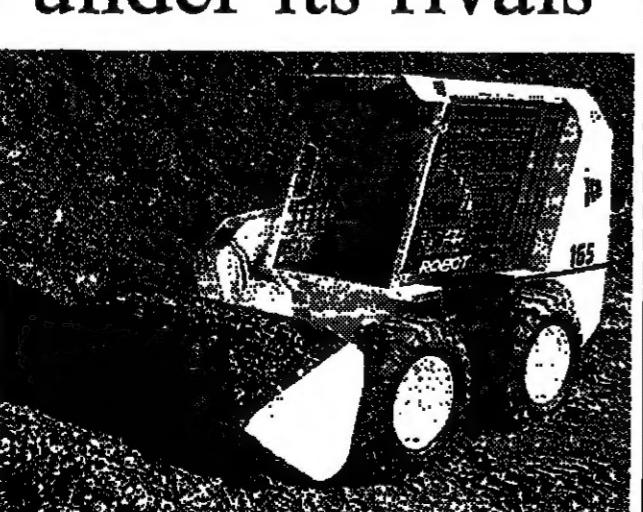
"Unless some orders come in reasonably quickly there will be no rolling stock left in three years' time," Lord Prior said.

Police probe property deals

West Midlands police will soon charge with fraud at least 10 and possibly 12 businessmen - including company executives, solicitors and property valuers - who allegedly set

Motorola plans bigger plant

Motorola, the US electronics company, is seeking planning permission to more than double the size of its plant making cellular telephones at Easterhouse in West Lothian in Scotland.



JCB's skid-steer loader; the Staffordshire-based company has spent three years and £4m developing its Robot machine

Robot, which will enter a market dominated by the Melroe Bobcat, produced by Clark Equipment of the US.

Mr John Bradley, JCB marketing director, says the company aims to become second biggest player in the European skid steer market within about three years, giving it about 10 per cent of the market. That could involve taking share from Melroe, which has about 50 per cent of the market, and smaller players such as Gehl of Germany and FAI of Italy. The entry of another internationally known company may expand the market, says Mr Phillips.

Andrew Baxter

Japanese companies back ERM

By Tony Jackson

JAPANESE companies want the UK to re-enter the European exchange rate mechanism, a Japanese official told MPs in London yesterday.

Mr Tamon Kitabatake, commercial minister at the Japanese Embassy in London, said: "Many Japanese business leaders point out that sterling needs to be stable if they are to have the confidence to continue investment in Britain. Some adjustment would appear to be necessary in relation to the ERM."

Mr Kitabatake told the all-party British Japanese Parliamentary Group that business leaders in Japan paid close attention to the details of UK relations with the rest of the EC. "The development of Europe is frequently discussed in Japanese board meetings," he said.

Japanese inward investment in the UK peaked in 1990, and since then has halved. Mr Kitabatake said this resulted from the bursting of the Japanese economic bubble and the fact much of the investment was in preparation for the European single market.

Around 40 per cent of Japan's total manufacturing investment in the EC is in the UK.

Mr Haydn Abbott, managing director of Sony UK, told MPs it was important that the UK should not be politically or economically marginalised in Europe. A stable exchange rate was very important, he said.

Office worker wins £15,000

Compensation paid over alleged effect of passive smoking

By Diane Summers, Labour Staff

A LOCAL government employee has won £15,000 compensation for the alleged effects of passive smoking at work, in what is believed to be the first such case in the UK.

As an out-of-court settlement, the case does not set a legal precedent, but Action on Smoking and Health, the anti-smoking campaign, said there would be a flood of similar claims.

Naoko, the white-collar local government union, which backed the worker

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SINIX® is the UNIX® operating system from Siemens Nixdorf. UNIX® is a registered trademark of UNIX System Laboratories Inc.

Amsterdam: Largest Dutch retail chain macro-powered by micro Beetles.

Now that the European markets are opening up, Holland's largest retail chain, Makro, is entering the world of open systems. And it's staying with the computer company which has served it best: Siemens Nixdorf. In 1993, the Micro BEETLE® POS terminal will bring macro power to Makro's international operations - first in Spain and then gradually in other European stores. Siemens Nixdorf will install new open BEETLE POS systems in individual Makro supermarkets, and network them into PCD and MX300 back-office processors running under SINIX®. These communicate with SINIX Targon 35 central processors in the national centers. Interacting with the processors, the BEETLES will become the heart of Makro's goods flow: for example, they will gather information on stock movement, sorted according to time

and items, and will provide information to direct the range of products in-store. They will create the conditions for just-in-time ordering and delivery; and they will record every tiny detail of an item sold - quantity, colour, size or material - so that Makro can react immediately to every change in trends. Information captured by the BEETLES at the point of sale will be analysed and evaluated by the networked back office processors. In this way, the BEETLES will dramatically improve Makro's information management, from purchasing to monitoring marketing performance. Right across Europe.



Munich: Trade, banks, industry and services head into the United Europe with the largest European computer company.

There's no going back now: the starting signal has sounded for the biggest single market in history. Now the race for the combined European markets can officially begin. It's a competition with no easy recipe for success. The IT-WORLD NEWS Special Edition Europe '93 confirms this: the domestic market strategies of businesses couldn't be more varied - whether in trade, finance, services or industry. But they do all have one thing in common, whatever the sector. Their response to market integration is an integrated organisational structure. One which is unified, economically efficient, and European. For this, they put their trust in the expertise and capability of the lead-

ing European computer company, Siemens Nixdorf, which has Europe's biggest market share in banking and cash register systems, the best results in UNIX® multi-user systems in Europe, and the practical experience from hundreds of thousands of computer installations all over the world. Add to this the indispensable requirement for seamless information flow in a Europe without frontiers - the integration expertise and open systems of Siemens Nixdorf. Essential for the connection of computers of all sizes, types and manufacturers, and for high-performance networks throughout Europe, based on innovative telecommunications and information technology.

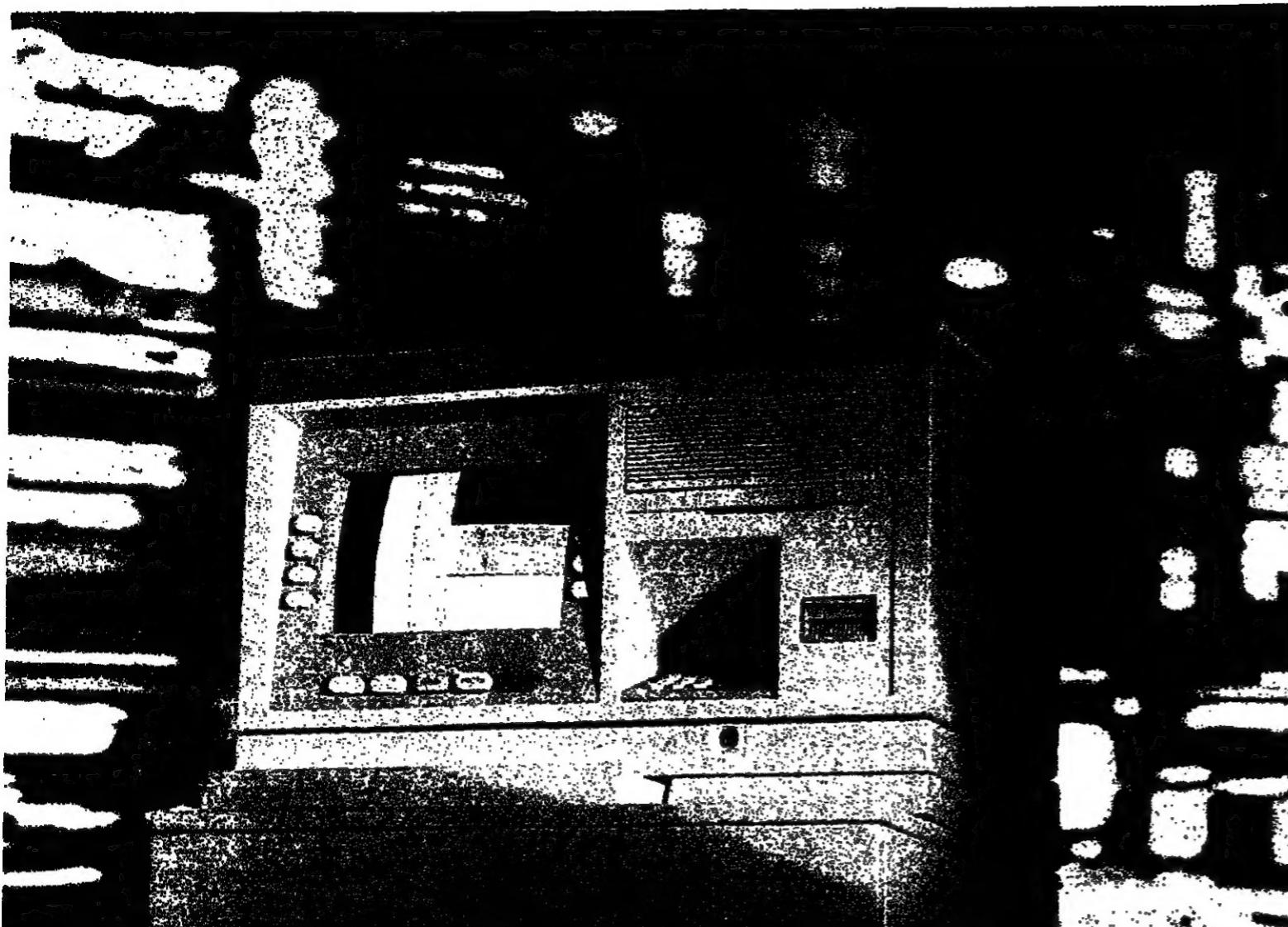


Barcelona: Siemens Nixdorf's "European Urban Observatory" links Europe's major cities.

Shortage of housing, increasing traffic volumes and environmental problems - the mayors of several major cities in Europe have now taken up arms against these problems, in co-operation with the European Community. And they have called on Europe's largest computer company for the expertise required. Siemens Nixdorf Spain was contracted to develop an up-to-date planning and observation system under the "European Urban Observatory" (EUO) project. They call the result "Desk Communitary", a system which connects the cities of Amsterdam, Athens, Barcelona, Berlin, Birmingham, Brussels, Genoa, Lille, Lisbon and Milan, into a European

network for the ongoing exchange of information and strategic urban planning. The pilot phase of the project starts in January 1993. At the starting line will be UNIX-based MX300 and PCD-4T computers, to provide international data transfer via electronic mail, joined by the ComfoWare software family for office automation and other special EUO applications program. The environmental and social policy considerations, in housing construction, through to the extension of public transport networks: in one sense the Ptas 65 million project is already a success. It is leading towards the goal of progressive urban planning and an improvement in living standards for Europe's citizens.

SIEMENS NIXDORF



Brussels/Bonn: Siemens Nixdorf connects Germany and Belgium to the European postal banking network.

Together we are strong – this is the motto of the European postal banks, which are relying on "Postnet" for their operations in the new Europe without frontiers. This is an international data network which organises the electronic money service Europe-wide, initiated by the "Conférence Européenne des Postes et Télécommunications" (CEPT). Postnet already gives 2 million cardholders access to the 1600 automatic teller machines currently linked up in the member countries. Postnet is based on a sys-

tems integration structure of enormous complexity, since the various post banks operate with different manufacturers' systems. Compliance with international standards and the use of a UNIX computer to "interpret" between the systems ensures a smooth flow of data in the network. After France, Luxembourg, Spain and Switzerland, the Belgian postal service joined the service network, working with Siemens Nixdorf. Siemens Nixdorf has a proven record of expertise in the area of systems integration, having already connect-

ed the automatic teller machines of a different manufacturer with BS2000. Verification testing is carried out with the SBS-VAR software package. And now the successful connection of Belgium into Postnet has convinced the Bundespost in Germany, also a user of SBS-VAR, to follow suit. The integration operation, scheduled for completion this year, is to be carried out by Siemens Nixdorf. Five million customers will then have access to more than 2000 automatic teller machines in the European cash service.



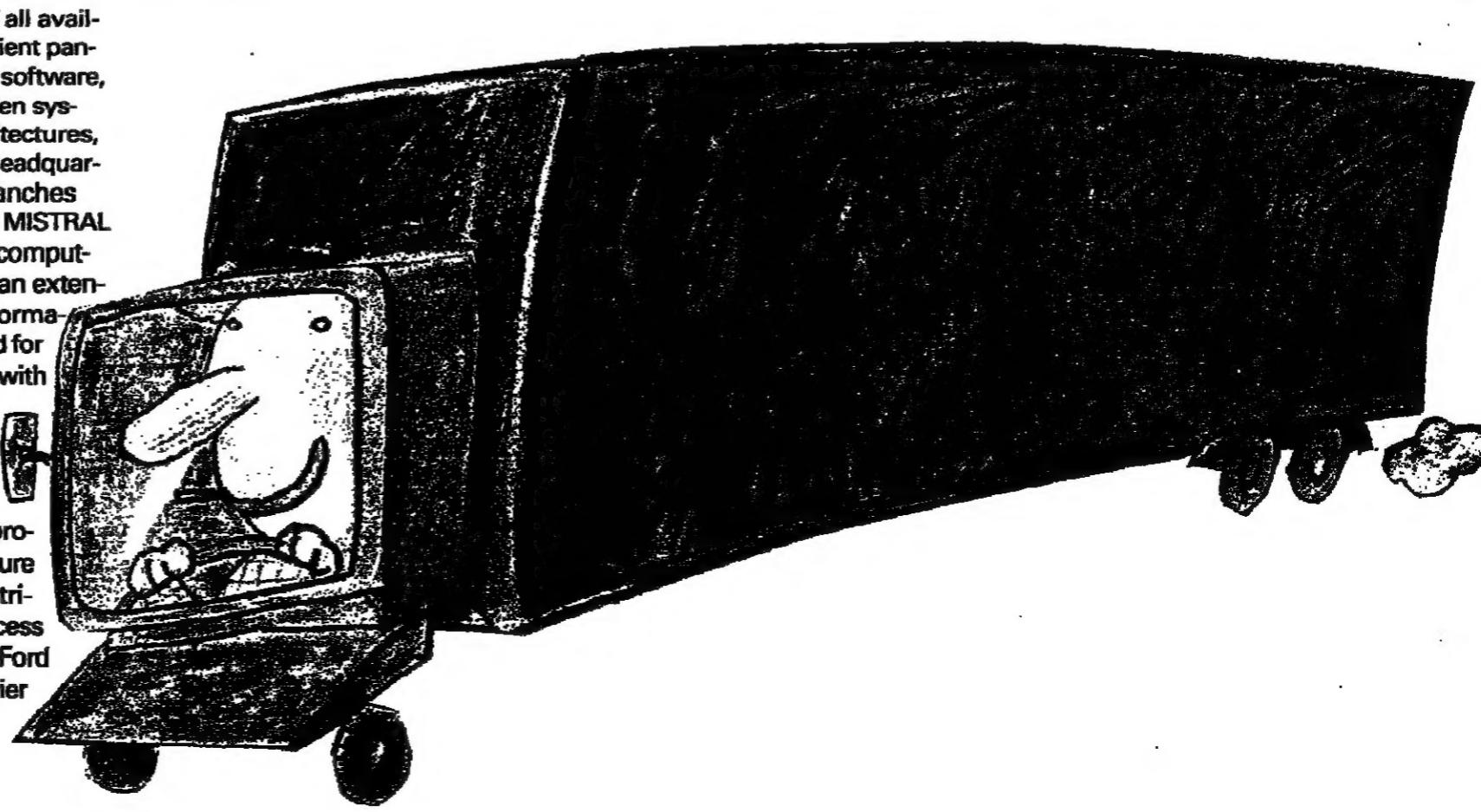
Isleworth: Gillette migrates for sharper marketing.

Success in the European community is impossible without a European market strategy. Gillette's strategy is simple - expansion, as it can be seen in its recent mergers with Watermans, Papermate and Liquid Paper Products. To give its organisation structure the required leading edge, the giant multinational Gillette organisation chose Siemens Nixdorf to supply advanced technology geared to exploit new marketing opportunities across Europe. Stationery Products Group - Europe, part of Gillette, now has an open-systems based IT infrastructure that will enable the group to market its 3500 products effectively throughout Europe, re-

sponding quickly to changing conditions. In the UK, the project involved moving Waterman's original Quattro-based application to a Targon/31 M45 UNIX-based processor. Due to expansion within Gillette Stationery Products, an RM600 processor has been installed. Siemens Nixdorf worked with Gillette to integrate its applications and PC systems into an open UNIX and LAN-based environment, and will provide the integration and support services essential to implement Gillette's solutions across Europe. The first phase of the project, taking place in the UK and Italy, is nearing completion, and the group is now looking to expand the system to its other European outlets. The project demonstrated Siemens Nixdorf's ability to understand the IT culture of a major organisation, implement a systems and services integration project on a pan-European scale, and maintain an open IT pathway for its customers.

Munich: EURO MISTRAL spearheads international Häring freight forwarding in the new Europe.

For freight forwarders, the single market in Europe means the final disappearance of the existing tariff structure, and with it the secure basis for their calculations. No more fixed prices - market forces will now decide who will keep up with the competition and who will fall behind. This is reflected in the Häring freight forwarding company's slogan for the race for European markets: "In good shape for the future". Häring is heading into the new Europe with EURO MISTRAL from Siemens Nixdorf. This is a high-performance, multilingual software solution that provides an overview and calculation basis for the transport industry, Europe-wide. In conjunction with OCIS, the integrated office automation solution, EURO MISTRAL supports the Häring management with a comprehensive review and monitoring system, a work-in-progress overview facility, accurate quality control, and,



كما في العمل



Frankfurt: Europe's largest travel sales system has booked Siemens Nixdorf for years.

"A flight to London, window-seat, non-smoking please". The customer in the travel agency wants a quick answer, and is not disappointed. "One moment, please". The assistant keys the information into the computer and replies within seconds: "Flight the day after tomorrow, 4.50 p.m., from Maastricht. Fare saving of 70 DM over Cologne". Behind this prompt service, so convenient for the customer, lies some of the latest computer technology: START AMADEUS, Europe's largest travel sales system, is a joint venture between German Railways, Lufthansa and TUI. In Germany alone, the START system integrates 21,300 terminals from a huge range of manufacturers in more than 10,500 travel offices. All of these have access to four H120 mainframe computers in the central computing center, with a total capacity of 240 MIPS (million instructions per second). This is where all the information on air, rail and sea travel, in Europe, is processed: departure and arrival times,

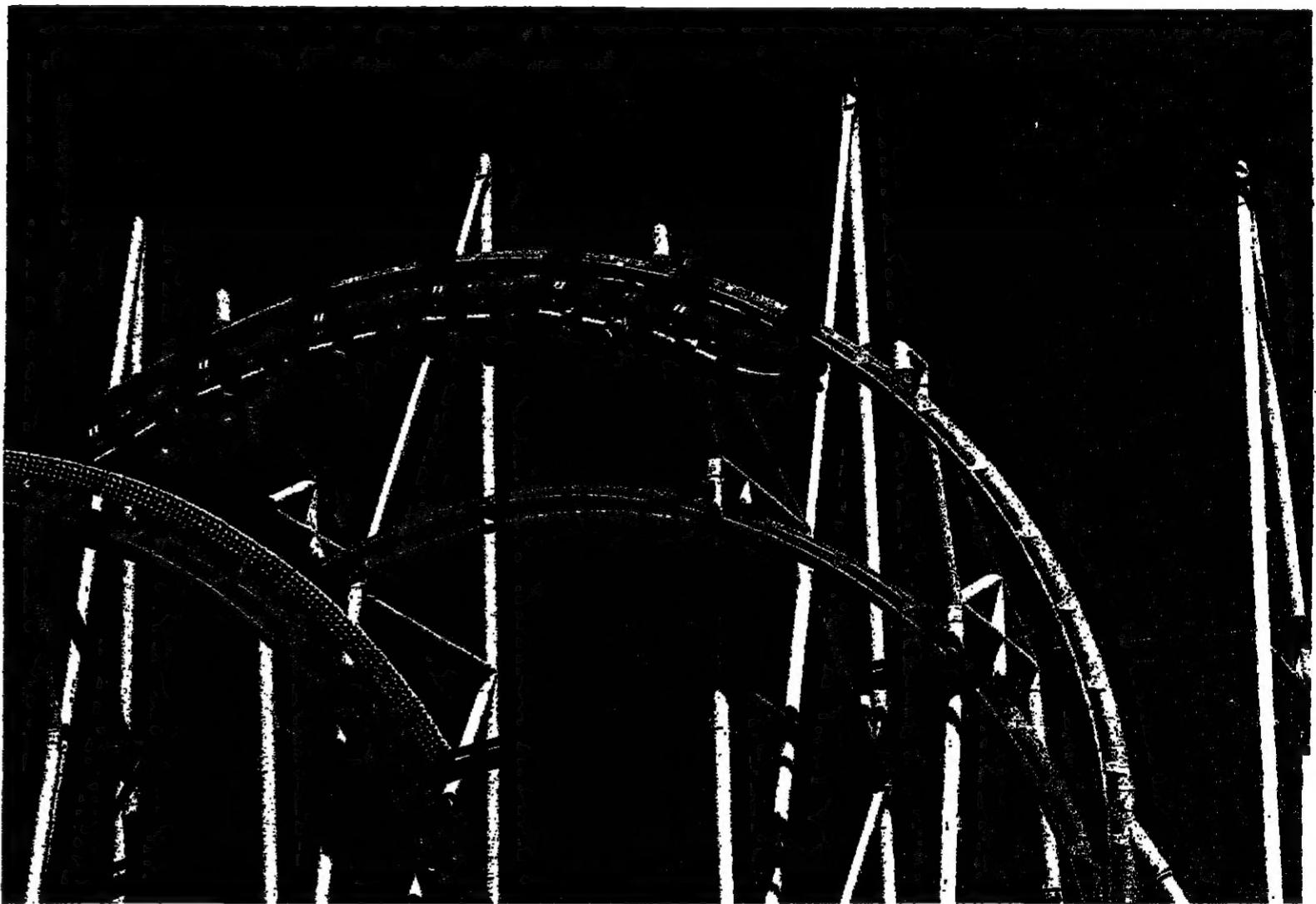
fares, concessions. Even concert and theater tickets can be reserved with START - whether the customer wants to see "Cats" in Hamburg or visit the Louvre in Paris. At peak times, over 180 transactions per second can be processed. Siemens Nixdorf is currently replacing the former TRANSDATA network with an open network using X.25 interface technology which will make it possible to integrate the latest telecom services such as ISDN. This is about to give START the added power of an up-to-the-minute telematics network solution, now seen as indispensable in European tourism. This will enable travel agencies to develop new special offers tailored to market needs at any time, and will give the airlines and railway companies participating in START the ability to achieve optimal organisation of their sales. And customers now enjoy benefit of personalised advice and best possible alternatives, when making their travel plans.

Karlsruhe: SEW-EURODRIVE and Siemens Nixdorf power, driving everything from roller-coasters to centrifuges.

With sales of over one billion DM, SEW-EURODRIVE is a leading international manufacturer of modern electrical drive systems and a world market leader for geared motors. Its consistent growth internationally is based on a highly flexible organisational structure worldwide. Six central manufacturing plants are backed up by 34 assembly plants, with extensive storage facilities to ensure the assembly of systems on the spot, exactly according to customer specifications - items such as geared motors or brake engines, servo systems or frequency converters, for every-

thing from roller-coasters to centrifuges. For some years now, SEW has been using Siemens Nixdorf's COMET® system to organise the continuous flow of information between the manufacturing and assembly sectors. In the assembly plants in Australia, Austria, Denmark, Finland, Portugal, Singapore, Sweden and Switzerland, COMET integrates all areas of activity, from financial accounting and inventory updating through to assembly and job management. A standardised data structure transcending language and currency differences, combined with flexibility and extendability: these

are the key features of COMET which are used to good effect by SEW and its international network. Another advantage is that SEW's existing software solutions are able to give the organisation a smooth transition into the open systems environment. In Karlsruhe and Austria, COMET applications have already been converted to run on SINIX computers - so successfully that SEW has decided to continue to use Europe's largest software library, with further COMET installations planned, for example, in Norway and South Africa.



Brussels: The last word on fresh food, with Delhaize and TRANSDATA.

Delhaize, the Belgian supermarket chain, realized sooner than others that to compete for a share of the market means competing for satisfied customers. As early as 1979, this retail company went shopping at Siemens Nixdorf - and in so doing made use of the possibilities of an expandable goods flow system long before others. Today, Delhaize works with a highly efficient TRANSDATA® network. H90 and 7.570-CX BS2000 hosts in the Brussels headquarters are in continuous communication with SINIX-based MX300 back-office systems, 8862 POS servers and POS-2000/10 terminals in the supermarkets. The network ensures that all Delhaize products are fresh and up-to-date,

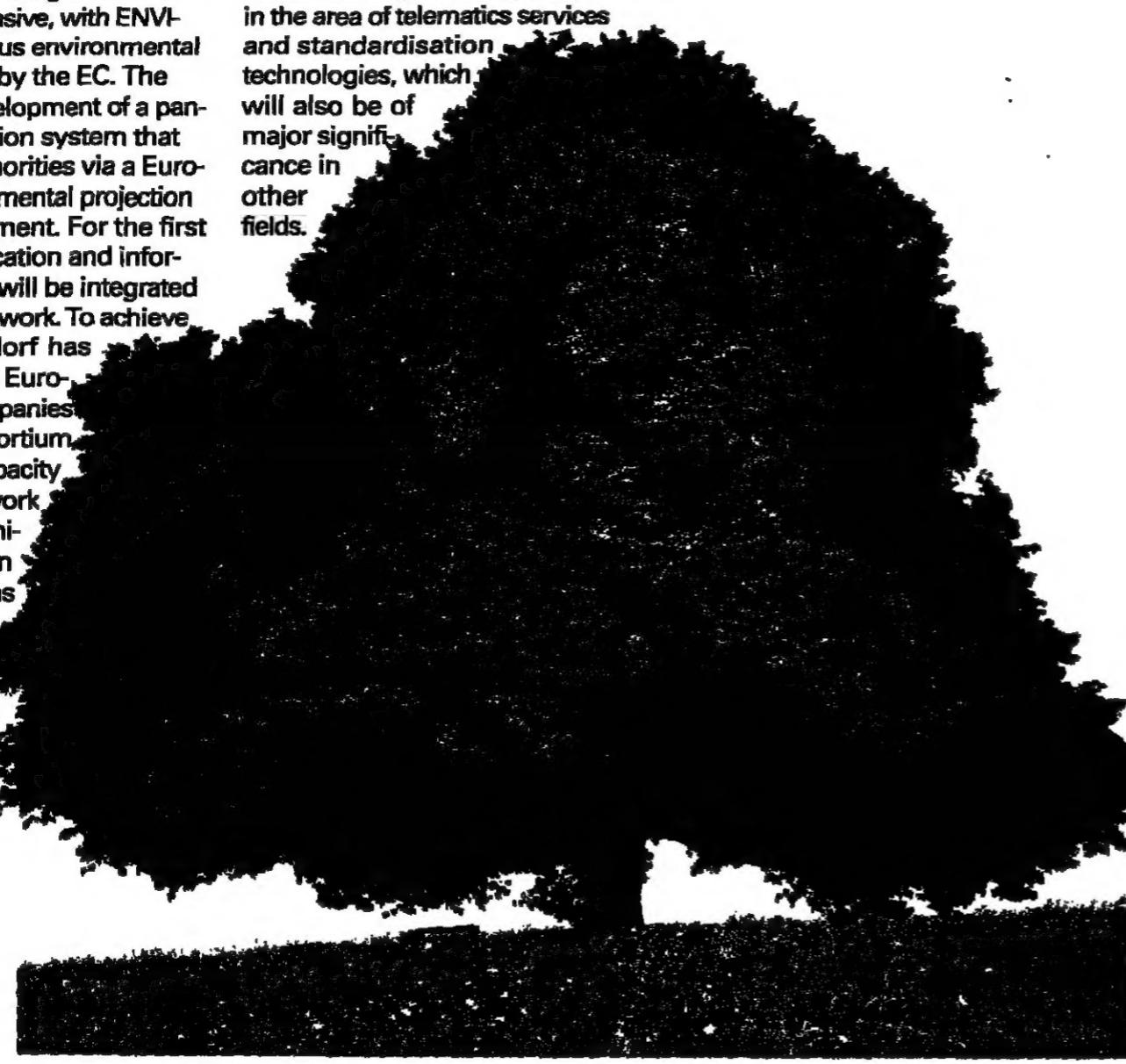


SIEMENS NIXDORF

Duisburg/Munich: Siemens Nixdorf's Euro network for environmental protection and crisis management.

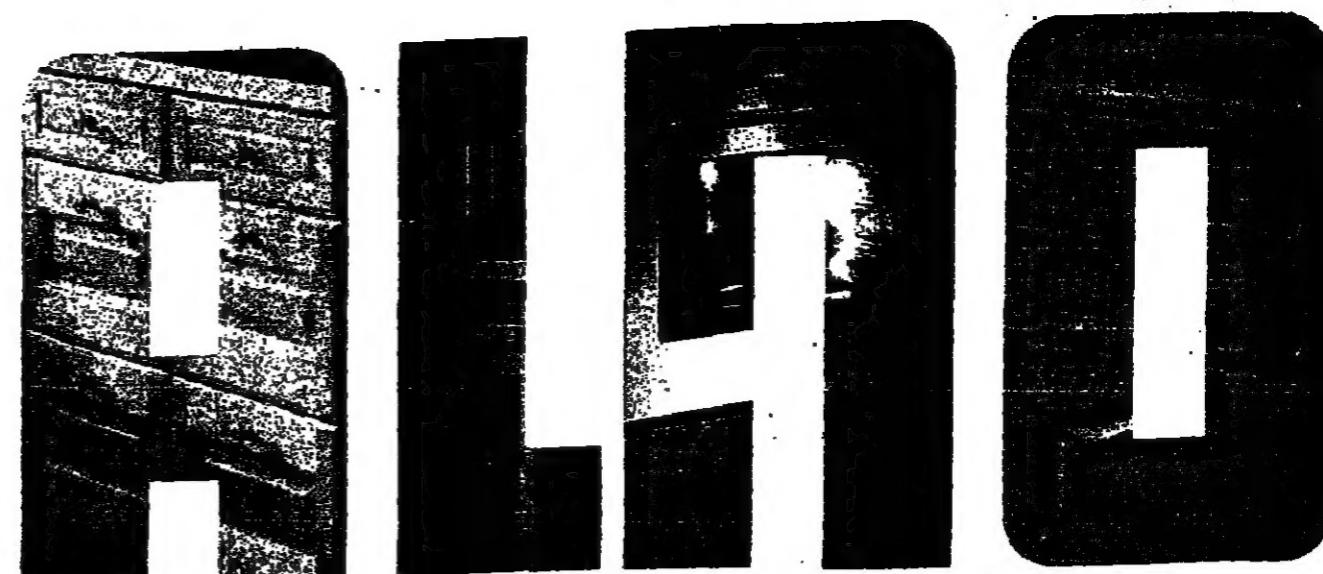
The new Europe without frontiers protection of the environment must also operate without frontiers. But different measurement technologies, monitoring methods and information systems make it hard to achieve effective co-operation. This is why Siemens Nixdorf has gone on the environmental offensive, with ENVIRONET, an ambitious environmental project sponsored by the EC. The objective is the development of a pan-European information system that links European authorities via a Euro-network for environmental protection and crisis management. For the first time, telecommunication and information technology will be integrated into a telematics network. To achieve this, Siemens Nixdorf has integrated the best European computer companies into a powerful consortium combining the IT capacity of its members to work towards the harmonisation of information and communications processes, formats and interfaces. This will result in political and economic leaders being able to use telematics services to make

their decisions faster and with increased accuracy and reliability supported by satellite images, statistics, reports and country maps, and to exchange these via an international data network. The first pilot projects for water, air and coast monitoring have already started. The success of ENVIRONET constitutes a pioneering achievement in the area of telematics services and standardisation technologies, which will also be of major significance in other fields.



Mons: COMET, closer to the action in Europe than ever before.

When Knogo, the world market leader in electronic anti-theft systems, set its sights on a standardised organisational structure throughout Europe, a single European market was still a distant prospect. Around 10 years ago, the American company's European headquarters in Belgium worked with Siemens Nixdorf to develop a high-performance, Europe-wide distribution system. COMET software on 8870 and Quattro computers were installed to connect sales agencies in 15 countries in Western and 3 in Eastern Europe into a single integrated system, giving Knogo the ideal basis to react quickly and flexibly to customer requirements. The company's clients include specialist shops, supermarkets and department stores, along with public facilities such as libraries, museums and hospitals. The Knogo range extends from video camera surveillance to sensor-operated barriers at entrances and exists. But 10 years on, COMET's European solution is still right up with the play: Knogo has



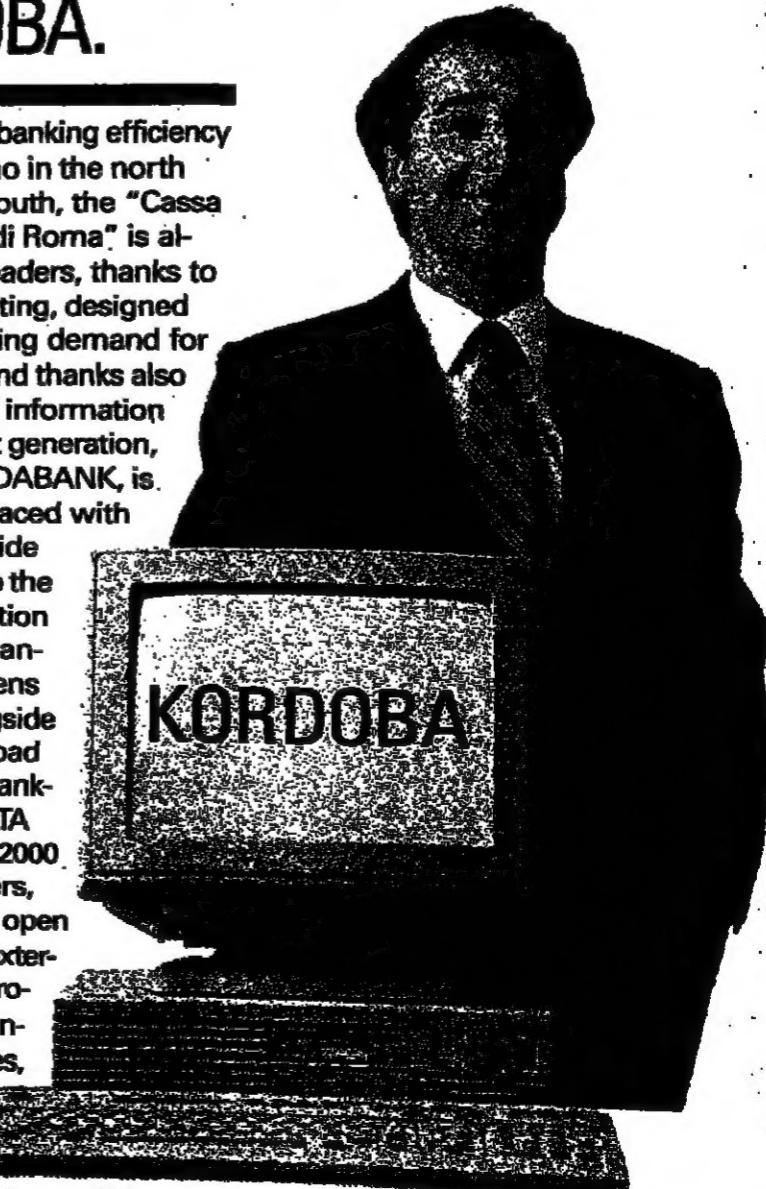
Lake Constance: Kitchen manufacturer ALNO cooks up some great recipes from Siemens Nixdorf.

Take Europe's most successful software library, COMET, season with a market-specific solutions, and serve as a perfect menu for every part of the business - from financial accounting and manufacture to sales. This is the recipe for success from one of Europe's leading kitchen manufacturers, ALNO Möbelwerke. And because it's a Siemens Nixdorf recipe, the ALNO solution is just as effective now as it was 10 years ago. COMET originally ran on 8870s, then on Quattro, finally ALNO decided to make the transition to UNIX. COMET's software resources were a vital ingredient for ALNO. They gave this Europe-wide organisation a Europe-wide uniform structure. Siemens Nixdorf also had the right recipe when it came to investment protection. CROSS-

Basic, a specially developed migration tool, allowed trouble-free software conversion to run COMET on PCs with an open SCO-UNIX operating system - initially at the organisation's headquarters at Lake Constance, Southern Germany, for dealings with all the subsidiaries in Switzerland, The Netherlands, Belgium, Britain, Austria, Italy, Greece and France. The PDC computers process COMET commands extremely rapidly, and are compatible with client/server architectures, so providing distributed information-processing facilities for all ALNO subsidiaries, with parallel data processing. All of which proves yet again that COMET is a recipe for success that's constantly being improved, thanks to Siemens Nixdorf's continuous development program.

Rome: An Italian bank invests in KORDOBA.

In the annual Italian banking efficiency survey, from Bolzano in the north to Palermo in the south, the "Cassa rurale ed artigiana di Roma" is always up with the leaders, thanks to locally based marketing, designed to meet the increasing demand for financial services. And thanks also to Siemens Nixdorf information technology. The first generation, banking solution SIDABANK, is currently being replaced with KORDOBA "to provide the ability to react to the increasing globalisation of the European financial markets". Siemens Nixdorf will be alongside Cassa rurale on the road towards universal banking, with a TRANSDATA network based on BS2000 and SINIX computers, relational databases, open interfaces to access external databases, and programs in different languages and currencies, for economic analyses, currency calculations, correspondence, and so on. The new system is to be made even more streamlined and flexible by Cassa rurale's management, from head office to the smallest branch, creating

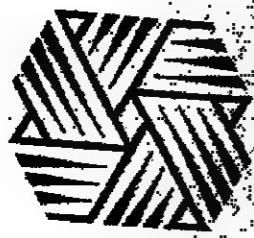


an even stronger bond with the bank's 100,000 customers - by improving even further the quality of the services and advice provided.

For further information please contact: Siemens Nixdorf, Informationssysteme AG, UK 41, Postfach 830951, 8000 München 83

Synergy at work

TECHNOLOGY



COMPANY SNAPSHOT:
The Carleton Furniture Group was founded in the 1950s, and became the second acquisition of Hillsdon in 1977. It comprises a group of companies including Wilkinson Furniture (residential), Wilkinson Furniture (commercial), Lucas Office Environments, Wilkinson Crown and Classic Furniture Design.

There are four factories within a 15-mile radius of Pontefract, West Yorkshire, linked to showrooms in Glasgow, Birmingham and London. Nature of business: Project, contract and systems furniture; customers such as British Gas, British Telecom, BP, ICI and the Employment Service. Services include floor-space planning, full refurbishment and furnishing offices. Typical contracts deal with the refurbishment of large conventional offices and the furnishing of modern residential halls. Employees: 370, all in the UK. Turnover: £23m in 1991 with profit of 2.1%.

TECHNOLOGY FILE
Software products: Hewlett-Packard's two-dimensional ME-JO computer-aided design package for 18 seats. Three-dimensional Solid Modeler is soon to be launched. Software supplier: The ME-JO software was developed, tested and integrated with other systems by Cad specialist Cadtek, a third-party value added reseller for Hewlett-Packard. Cadtek staff trained Carleton staff.

Hardware: Apollo 3000 Model 700 under Unix for Cad; running 18 seats of the software, linked to Unisys 6000/65 under Unix for commercial and manufacturing systems.

Other systems: Integrated with the Cad software is the Progress database which feeds the manufacturing control system and the Unisys integrated material distribution and manufacturing package from Sam System Services, running on a sparcine, Unisys Unix computer. The bill of materials is transferred directly from the Cad systems to the commercial system for material planning. All four sites use the Cad software, feeding into a central group file, which then feeds Unisys.

Systems cost: The Cad costs amounted to £220,000, part of an estimated £560,000 spent to date on all the systems. In the Cad software is still cheaper than hardware because Cadtek is powerful and expensive workstations.

When an important customer recently asked for a special order, Carleton Furniture responded within hours. The speed of response – just over a year ago it would have taken a week and a half – won the £150,000 order. The detailed specification of a desk, drawn and fully costed, had taken half a day.

Even more important, the specification put together at such speed actually worked. The people who had to execute the design by cutting the metal and fitting parts, knew their system would not design something that could not be built.

In the opinion of Steve Dodds, group finance director, the most remarkable achievement at Carleton Furniture is the way it has con-

nected its activities. In the past two years he has seen the company evolve to a point where it is not just healthy, but expanding its services. He says: "We've invested in the system at a time when most companies are putting their heads in the sand until the recession lifts. When it does, we will be able to offer a better customer service as a consequence of that investment."

Carleton designers rely on a computer-aided design product, but design is only part of the story. The Cad software has become part of a communicative process, which feeds into all aspects of Carleton's operations, and has opened up new horizons for the company.

Its services interconnect: designers, engineers and space planners talk to one another as never before. Each of the production companies seats its designers and planners together on one "island", and even planners working at the showrooms are linked through the computer system.

Carleton has capitalised on its ability to produce quick Cad drawings to launch a specialist service in space planning. This has opened up a lucrative line in "cradle to grave" care for organisations for whom buying, refurbishing and locating furniture is a headache. The next step – as yet not implemented – is to provide a bar code service, so that each item is tagged for inventory purposes.

Dodds has no background in information technology, but feels strongly that line managers must get involved in IT buying and specification. "The knowledge and experience which resides in people who work in the business is an essential part of the input: you can't expect IT experts to absorb it, although they can advise you on technical matters."

Only two tasks – furniture design and space allocation – were the original goals of the Cad system sought by Carleton Furni-

Claire Gooding continues a series on getting the most out of software by showing how computer-aided design can open up new lines of communication

Rearranging the office furniture

SOFTWARE AT WORK

ture Group two years ago. Carleton's specialist requirements narrowed the choice down to four.

User-friendliness was a priority, along with considerations of price, and a reliable supplier who would be upgrading and supporting the package. Linking with other

achieve 60 per cent.

Dodds rejected the bafflingly complex, and those he considered difficult to use. He found that Hewlett-Packard's engineering package Mechanical Engineering 10 (ME-10) could cope with both the engineering design and the more artistic space-planning work, but it was the skill of the supplier, Cadtek.

Dodds says: "I felt Cadtek was capable of taking us on the journey. They have supplied much of the integration with other packages, and that's where the real benefits

BIZWORD

COMPUTER-AIDED DESIGN installations measure their size in seats. The term is used to describe workstations because they are rarely used on a one-per-desk ratio: the seat is a shared resource used by several different people within a workplace.

ENGINEERING DATA MANAGEMENT is a software tool to manage all product definition data (specifications, engineering drawings, analysis results, process plans, images).

systems was always part of the

line." The chosen system was 18 "seats" of Hewlett-Packard's ME-10 software supplied by Cadtek. A central database on the computer in Pontefract, West Yorkshire, is fed from the various companies in the group. This in turn feeds the Unisys administrative package.

In the past, there were often difficulties in translating the drawn

CONSULTANT'S CRITIQUE

One message running through all the cases studied so far is that change is here to stay. In every application of IT to date, the human issues have been more important than technical ones. Carleton discovered that reluctance to change can be the sole impediment to a new project.

The company faced a big change in culture when trying to integrate the drawing office with the production side. The tradition of the job being complete when the drawings were handed over ended with the introduction of

computer-aided design. Now designers are required to understand the manufacture of their furniture, as well as its aesthetic qualities.

Change must be managed as a business problem in its own right. Reluctance can turn into bloated-mindedness if not handled carefully. I think Carleton did too little preparation for the effects on work practices and paid the price with an overrun. The Cad system forced greater changes in the interaction between people than in the way they produce drawings.

While the design of the new system gained consistency from being put together by just Steve Dodds and a consultant, it suffered from reduced involvement of the key staff – the line managers. They were involved at the specification stage, but appeared to have less say in the detailed implementation. Perhaps more participation throughout the process might have led to a smoother introduction.

The information technology implementation was not the sole source of cultural change.

The company itself underwent big structural changes as a result of growth and acquisition. Dodds faces a common problem maximising the use of central resources but allowing autonomy in individual divisions.

Despite the problems, the system is now producing tangible benefits for Carleton. Past turnover means being able to serve customers better and control costs.

Kevin Grunwald
The author is a consultant at Software Design and Construction, of Milton Keynes

Steve Dodds: "We've invested while most companies put their heads in the sand"

three-dimensional software package, Solid Designer, which will allow more detailed on-screen testing of the prototype design. The designer will be able to check the drawing from all angles.

The A1-sized print-outs produced at the office at Heron Quays in Lon-

don's Docklands show minute details, such as the clearance span needed to open cupboard doors. In the past, planners would have to count up the various "footprints" manually; now the computer automatically lists and numbers the items in a plan.

Dodds is happy to cite other instances where the Cad capability has clinched the deal. A recent £200,000 order was won because the company was able to produce a space-plan within a very tight deadline, partly because it could read in existing measurements from the client's own AutoCAD package.

Dodds offers some empathetic do's and don'ts for companies setting out to implement Cad software. "Don't underestimate the culture change that needs to take place within the business," he says.

"It's taken us a year longer than we expected. Do make sure you get on with your suppliers. At the end of the day you're investing a great deal; if you can't get on with them, don't do it, however good the soft-

PEOPLE

Constructive careers



Derrick Ardern (above), formerly deputy md of Oppidan Estates, has been appointed chairman of JOHN LAING's new property division; he succeeds John Walsh who retired as chairman of John Laing Developments.

David Sellers, regional manager, has been appointed a director of SHEPHERD CONSTRUCTION.

Geoff Topping, chairman of Taylor Woodrow Construction Holdings, has been appointed a director of TAYLOR WOODROW.

David Robson has been appointed chairman of AMEC's mechanical and electrical sector following the death of John Dean. Rodney Anderson, deputy chairman of Amec Construction, has been appointed md of Amec Building; John Callan has been appointed md of Amec Utilities.

Richard Douglas, a director of AMEC Holdings, is also appointed md of Amec Building. Brian Williams, formerly a director of Balfour Kilpatrick, has been appointed md of Amec Mec-Tec.

Richard Clare has been appointed chief executive of EC HARRIS; John Oswald takes his place as md and Christopher Vickers' title changes from senior partner to chairman.

Bill Readling has been promoted to sales director of Birtley Engineering, part of TAYLOR WOODROW.

Michael Lodge (below), formerly a director of Steetley, has been appointed md of CASTLE CEMENT.

Fenhalls puts on running shoes



Richard Fenhalls, who is stepping down as chief executive of Henry Ansbacher, the merchant bank acquired by First National Bank of South Africa, has taken up his first outside appointment, as a non-executive director of Hi-Tec Sports.

The sports shoe designer and distributor has seen its share price collapse in the past nine months after fierce price wars in its UK backyard. A fortnight ago, it announced that Sir Michael Edwards was joining the board as a non-executive director.

Hi-Tec chairman Frank van Wezel says that Fenhalls, who is like Edwards, a South African by birth, came warmly recommended by his competitor, who has been a long-standing

turning round Henry Ansbacher since he joined in 1985. Previously, he had been deputy chairman and chief executive of Guineen Mahon, and before that had worked at American Express Bank and Marine Midland.

Another announcement is expected in about four weeks' time of a position he will be taking up in the City, but no further details are yet available.

Meanwhile Fenhalls is replaced at Henry Ansbacher by Peter Scaife who is on secondment from First National Bank. Scaife becomes managing director of the holding company and chief executive and a deputy chairman of the merchant bank, Henry Ansbacher & Co Ltd.

Richard George, chairman and md of Westair, has become president of the FOOD AND DRINK FEDERATION.

John Naylor, national secretary of the National Council of YMCAs, has been appointed secretary and treasurer of the CARNEGIE UK TRUST.

Gordon Woodward, md of Chicago Pneumatic Tool, has been elected president of the BRITISH COMPRESSED AIR SOCIETY.

David Morgan, formerly technical consultant of the BRITISH WOODWORKING FEDERATION, part of the Building Employers Confederation, has been appointed part-time members of the MONOPOLIES AND MERGERS COMMISSION.

Sir Beverly Anderson has been appointed chief executive of the BOOK TRUST.

Bodies politic

Brian Turner, chief executive of Pillar Building Products, has been appointed president of the ALUMINUM FEDERATION.

Malcolm Gourlay, chief executive of Clyde Petroleum, has been appointed chairman of the ASSOCIATION OF BRITISH INDEPENDENT OIL EXPLORATION COMPANIES.

George Cunningham, president of Musselburgh & Firtherron Co-operative Society and chairman of the Co-operative Employers Association, has been appointed president of the 1993 CO-OPERATIVE CONGRESS.

John Robb, chief executive of Walcom, has been appointed director, and takes over on the retirement of Sol Margolis.

Michael Fallon, a former education minister, has been

appointed a member of the Higher Education Funding Council for England.

Jean Hingley, company secretary of MAI, has been elected president of the Institute of Chartered Secretaries and Administrators in the UK and Republic of Ireland.

David Jenkins, general secretary of the Wales TUC, Sir Ronald Halstead, deputy chairman of British Steel and chairman of the Industrial Development Advisory Board of the DTI, and Patricia Hodges, director of policy and planning at the BBC, have been appointed part-time members of the MONOPOLIES AND MERGERS COMMISSION.

Sir Beverly Anderson has been appointed chief executive of the BOOK TRUST.

Patten joins Ladbroke

announced that Berjia Daver, managing director of Ladbroke Racing in the UK, is to take control of continental European activities. Daver, 52, will be responsible for racing operations in Belgium and Germany and will co-ordinate Ladbroke's campaign to liberalise the European Community's betting markets. Daver joined Ladbroke in 1970 and was appointed managing director of racing in 1986.

Richard Pym, former head of property operations of Burton the high-street retailers, is to be the next group finance

director of the Alliance & Leicester Building Society.

A 43-year-old chartered accountant, he joined Burton in 1983. After stints as finance director of Burton subsidiaries Top Shop and Debenhams, he was appointed deputy finance director of the whole group in 1990. In 1991 he was put in charge of the group's property business but lost his job little more than a year later following a streamlining of the management structure.

He has been appointed group finance director-designate of the Alliance & Leicester, one of Britain's top three building societies, and will take over when 59-year-old Ian Hamilton retires.

The group has also

FT Lunch for a Fiver

On Monday January 25 the Financial Times announced the introduction of its first lunch for a fiver. The first 100 readers to name a restaurant in the FT listing of the best restaurants in London will receive a free meal. The competition runs until Friday February 12, 1993. The entries will be judged by a panel of judges and the winner will be announced on Monday February 15, 1993.

Entries should be sent to: FT Lunch for a Fiver, Number One Southwark Bridge, London SE1 9HL, to arrive no later than Friday February 12, 1993. The prize draw will be made on Monday February 15, 1993. The sender of the first correct entry drawn after the closing date, from all the entries received, will be declared the winner. Full details of the competition and previous questions are available from the Marketing Department of the Financial Times at the address given above, or on Tel: 071 873 3670.

RESTAURANTS

Alestar Little Bar, 49 Fifth Street, London W1V	Smiths Restaurant, 25 Neal Street, London WC2
L'Alto, 210 Kensington Park Road, London W11	Tel: 071 782 1066
Argyll, 316 King's Road, London SW3	Tel: 071 352 0025
Bistro 100, 109 Queen's Gate, London SW7	Tel: 071 581 5668
Boyd's, 135 Kensington Church Street, London W8	Tel: 071 727 5462
Cafe 3 Russell Gardens, London W1	Tel: 071 371 6271
Dans, 119 Sydney Street, London SW1	Tel: 071 352 2718
del'Ugo, (Ground Floor) 56 Fifth Street, London W1V	Tel: 071 734 6300
I Sardi, 112 Cheyne Walk, London SW1	Tel: 071 352 7534
Maison, 143 Ebury Street, London SW1	Tel: 071 730 4099
Mon Flâneur Nord, 359 The Mall, London NW1	Tel: 071 333 1932
Monkeys, 1 Cafe Street, Chelsea Green, London SW3	Tel: 071 352 4711
192, 192 Kensington Park Road, London W1	Tel: 071 229 0482
Simpsons-in-the-Square, 100 The Strand, London WC2	Tel: 071 836 9112
	Tel: 071 221 1509
	Tel: 071 226 7016
	Tel: 071 727 8142
	Tel: 071 636 1969

Tomorrow's listing will include more London restaurants

MANAGEMENT: MARKETING AND ADVERTISING

Benetton's advertising chief, Olivier Toscani, relishes controversy and for much of 1992 seemed determined to attract it. The Italian clothes company, after all, has been roundly attacked for what many consider its obscurely gloomy or just plain tasteless campaigns.

Following newly-born babies, dying AIDS patients and oil-slicked seabirds, Benetton has now returned to an earlier cheeky advertising style. The company's latest press and magazine ad features Luciano Benetton - group founder and vice-president - naked but discreetly veiled by large black type.

In the ad, Luciano Benetton calls on customers to donate their unwanted clothes - all brands, not just Benetton's - to his 1,047 worldwide stores. Here they will be taken by Benetton trucks for redistribution to Africa, Asia and Yugoslavia by charities such as the Red Cross and Caritas.

For a fashion company like Benetton it is important to keep at the forefront of style, be it in the design of clothes or advertising. Many have accused the company of merciful advertising which was indifferent to human feelings; indeed, one year ago Luciano Benetton said "making charitable contributions... isn't our job". He said then that Benetton's advertising was neither intended to offend nor to sell knitwear, but to "raise social awareness" by simply provoking people into a reconsideration of the world they live in.

To some extent what Benetton is doing is a reflection of industry confusion over the future of brand advertising. Some of the world's largest manufacturers of consumer products - including Heinz and Nestlé - are currently debating whether it makes sense to plough hundreds of millions of dollars into advertising, when the connection with sales performance has become increasingly difficult to establish.

Nestlé, for instance, is now showing considerable interest in direct marketing, sending out 50,000 UK mail shots - including pasta samples - to promote its Buitoni brand, a different and cheaper approach to the conventional, expensive TV advertising campaign. But there is no overall pattern: multinationals in other sectors - particularly motor manufacturers in the US and Europe - have announced, through the course of 1992, heavily increased television advertising budgets.

By proclaiming the splintering and changing nature of advertising, Toscani may therefore be pushing at open doors. Where he differs from mainstream advertising bosses is by maintaining that what Benetton is doing is partly an attempt to subvert the nature of advertising.

Gary Mead looks at Benetton's latest campaign and finds style more evident than substance

Charity in fashion



Oliviero Toscani: 'We spend on advertising in a year what Fiat spends in a day'

In his decade at the top, Benetton's advertising has made no reference to jeans, jumpers or jackets; when published, each photograph has just carried the small "united colours of Benetton" green and white logo.

Toscani is hostile to what he regards as the conventional form of advertising, the promotion of

branded products by means of massive expenditure. He asserts that such advertising is redundant, in a world where, he feels, "people take for granted that all products of a certain type are more or less of the same quality". Rather than continue to use it as a perhaps inadequate sales tool, Toscani says it should instead be the means

whereby a company communicates its core philosophy to a wider audience, prodding people into a sometimes uncomfortable awareness of their surrounding world.

Benetton's offbeat marketing strategy means that Toscani has been liberated from any concern about boosting Benetton's sales, which nonetheless increased by 7 per cent to £1.23bn (£586.3m) in the first half of its current financial year, up to the end of September 1992. Benetton restricts its advertising budget to 4 per cent of its annual revenue; from that relatively small spend it has attracted a disproportionate amount of public awareness, by no means all adverse.

Toscani even suggests that spending large sums on advertising may well be seen as morally questionable: "We spend on advertising in one year in Italy what Fiat spends in one day. With the amount large multinationals spend on advertising they could make the best campaign in the world against drug abuse, for example."

To be fair, multinationals like Unilever and Mars are trying to sell individually branded consumer products; Benetton can perhaps afford to occupy the high ground because it is in a different game, that of trying to sell a company image inextricably linked to fashion accessories.

Nevertheless, Toscani intends trying to explode further the whole basis of advertising, paradoxically using his influential position with Benetton to try to develop more open attitudes. "Advertising people have done a lot of social damage by telling us a lot of lies, using fake images and fake dreams to sell us their products, so that today if you are a girl you really are a nobody if you don't look like Isabella Rossellini and if you are a boy you are nothing if you haven't got at least a 16-valved engine."

Benetton's latest campaign, featuring the semi-naked Luciano Benetton, can thus be seen on one level as another finely-calculated confection. Once again it eschews conventional branding; it simply flings a provocative image in the face of 1,000 magazine and 160 news readers, startling them into awareness of the company.

Yet far from shaming people to go out and buy Benetton clothes, the advertisements ask readers to give clothes to Benetton for deserving causes. Hardly advertising, in the conventional sense.

Benetton is first and foremost a fashion company, and fashion is notoriously full of contradictions. Last year, charity was not for Benetton; this year it is. It is perhaps a great mistake to look for consistency in Benetton's advertising as it is to seek it in other aspects of the fashion business.

Changing the prescription

Marjorie Shaffer reports on the pressures forcing US drugs companies to trim their salesforces

Margin and ratio comparison

	Wellcome	Gillette	Schering-Plough	Merck	Lilly	Upjohn	Pfizer
Percentage sales	36.7	36.2	33.1	29.9	26.8	39.2	39.4
Selling, general & administration	14.3	14.0	9.2	11.5	13.4	14.4	10.9
Research & development	152.7	165.8	153.6	228.2	185.9	179.4	157.8
Sales per employee (\$'000)							



Source: Newsweek

called "bundles," where, for example, a price break is given on a fifth drug if four others are put on a formulary. Some companies may bid their entire line of drugs, and provide incentives if certain requirements are met.

As more physicians join the plans and large buying groups like insurance-controlled HMOs gain more power in the marketplace, drugs companies no longer need a big sales force to call on as many physicians, according to industry observers and executives.

"It is influencing the market-place right now to the point that there will be fewer detail men because they aren't necessarily going to be calling on every prescriber in the future," said Andrew Stergachis, chairman of the pharmacy department at the University of Washington. "Some of the major companies are already thinking this way."

As a harbinger of this trend, Roy Vagelos, chairman of Merck, one of the world's largest pharmaceutical companies, said last year that large institutional customers account for 82 per cent of Merck's sales volume. By 1996, such purchasers are expected to account for 87 per cent of Merck's sales.

The large customers are supplanting "traditional markets driven by private fee-for-service physicians," Vagelos said.

Consequently, he said Merck would begin reducing its direct sales force by attrition and restructuring. Last year, Merck had a sales force of about 2,700.

Such cuts will help margins which are coming under pressure. Industry analysts said it costs roughly \$150,000 to keep a direct sales person on staff annually.

Not all drug firms have yet committed to reducing the size of their direct-sales forces. "We don't see any reduction in the near term," said Harvey Weintraub, vice president of marketing and sales support at Schering Laboratories, a subsidiary of Schering-Plough.

However, Weintraub acknowledged that in the "longer term," the sales force "is not likely to expand if the trend towards fewer and larger customers and formulary constraints continue".

Tony Bonelli, vice president of institutional health care at Parkers-Davis, a subsidiary of drug firm Warner-Lambert, said distribution channels for pharmaceuticals had "changed dramatically, with at least 50 per cent (of volume) going through distribution or procurement channels of managed care".

The nature of salesmen is also likely to change. Since they will be negotiating with only a few managed care organizations, they will need to be of better quality. Clearly, the death of the US drugs salesmen is premature, but they are likely to be better qualified and fewer of them.

Supplying navigation systems

AB PHAROS MARINE has won a contract worth £18.4m from the Philippines Department of Transportation & Communications for the supply and installation of 100 marine aids to navigation systems.

The equipment consists of 98 solar-powered lighthouses and lightbeacons with ranges extending for eight to 22 miles.

Also to be delivered are two lightvessels for marking a traffic separation scheme in Manila Bay, and a radio mon-

toring system by which information on the operational status of some 100 individual stations will be reported to Phillipsburg Coastguard headquarters in Manila; the monitoring system will employ long-range VHF radio using advanced transmission techniques.

The Philippines authorities have a forward plan for major upgrading of their aids-to-navigation network, and this project is the first stage to improve

the safety and efficiency of inter-island and international shipping routes.

Financing for the project comprises a mixed credit package consisting of a 35 per cent grant from the UK Overseas Development Administration and 65 per cent from a long-term loan by the Bank of America's London branch, supported by the ECGD.

The first shipment under the project is expected to be delivered in May.

Iraqi invasion compensation claims

FISHER GROUP, the UK international chartered loss adjusting group headquartered in Banstead, Surrey has been appointed by the Kuwaiti authorities as loss adjusters for processing the larger claims arising from the illegal occupation of Kuwait by the Iraqis in January 1991.

This is believed to be one of the largest loss adjusting contracts ever awarded.

The multi-million pound con-

tract marks the second phase of claim settlement in Kuwait. Under the terms of its contract, Fishers will advise on claims for compensation for damage and losses caused by the Iraqi invasion.

Although the claims cannot yet be quantified, Fishers expects them to be valued at several billion pounds.

Loss adjusting for the first phase involving just the smaller claims was carried out by the Public Authority for Assessment of Compensation which, in turn, appointed Fishers to undertake the contract.

Mixed batch won by Willmott Dixon

The **WILMOTT DIXON GROUP** begins the New Year by starting work on six new contracts worth £9m.

Willmott Dixon Midlands is celebrating its third year of operating in the area with four new housing association con-

tracts, project for a hospital trust and one for a major hotel chain.

The East Birmingham Hospital NHS Trust has awarded the company the £3.1m building contract for a new accident and emergency department at

its site in Bordesley Green East.

Four housing association projects won by the company will result in an additional 80 houses and flats for rent in Birmingham, Coventry and Wolverhampton.

Relieving traffic congestion at Ilkeston

SHEPARD HILL CIVIL ENGINEERING has been awarded five new orders totaling more than £6m.

One of the bidders is the A6007 Ilkeston relief road to the company's Midland region based in Chesterfield.

For Derbyshire County Council, Shepard Hill is to design services department will design the scheme and will supervise the diversion of the Hedgesford and Ironstone roads as well as the construction of two underpasses.

Network SouthEast has placed an order worth £1.2m

with Shepard Hill's southern region to reconstruct and lengthen a railway bridge at Loampt Vale. This is necessary to accommodate the Lewis town centre improvement which is also being undertaken by the company from its High Wycombe office.

Other orders include coastal

protection works at Caister (£165,000) and foundations for a substation (£103,000).

Operations will be supported from Oceonics' regional head-

Sports facility in Hong Kong

£8m orders awarded to Trafalgar House

The regional business of TRAFALGAR HOUSE CONSTRUCTION, the international contractor, has been awarded six new contracts worth more than £6m.

The largest is a £1.8m contract to install fire precaution measures in a nine-storey hospital block at the University Hospital of Wales.

In Scotland the company has a £1.7m contract to build a 7,600 cu metre reinforced concrete reservoir at North Brechin for the Tayside Regional Council.

Work includes laying 10 km of underground pipes and will be completed late next year.

Survey services project

OCEONICS, the UK company based in Great Yarmouth, has

locally through its joint venture partners Nanhai-Geometrix, based in Zhanjiang,

The company's subsidiary Geosite Surveys (Nigeria) has received confirmation of a two-year extension to Shell Nigeria's swamp and offshore survey services contract.

To support both swamp and offshore survey operations fully equipped with offices, workshops, storage areas and wastewater facilities are located at Warri and Port Harcourt with a liaison office located at Lagos.

WRESCOURCEFUL WREXHAM

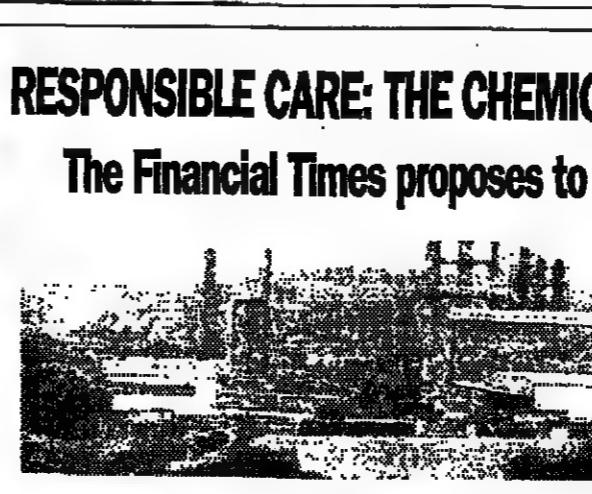
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For further information about the SURVEY and ADVERTISING details, please contact:
Steve Shephard
Group Head - Client Sales
Management Services
Pilkington One Southgate Office
London SE1 9RL, UK
Tel: 071 873 3760 Fax: 071 873 3062

For further information about the CONFERENCE, please contact:
Steve Shephard
Customer Services Officer
Management Centre Europe
Rte 24/24 Brussels
Belgium
Tel: 32 2 512 2967 Fax: 32 2 512 7500

Published as part of the newspaper it will be seen by over one million readers in 160 countries worldwide.

The survey will be read by 35,000 directors and managers in the UK manufacturing and energy industries* and over 23,000 senior European businessmen in the same sector.**

The survey will also be seen by more members of the European Parliament*** than any other English language newspaper and 100% of UK business and financial journalists.****

Additionally the survey is being timed to coincide with the International Chemical Industry Conference held in Brussels on 27-28 May 1993 and will be distributed there.

Information Sources:

* EBC - The Business Survey

** BCS - The Business Survey

1992

1993

1994

1995

Handel's Ottone

To judge from the recent Handel operas in London the age of lavish Baroque splendour has long gone. The only way that this production of *Ottone* reached the stage was with generous funding from a concert hall in Tokyo, where it had already been presented, and even then the organisation which was promoting it expects to make a loss of about £5,000 on its single performance at the Queen Elizabeth Hall on Monday.

In these circumstances some indulgence may be exercised over shortcomings in the staging. In fact, Patrick Garland's production, consisting of little more than a throne and a bench under the watchful eye of a Roman imperial eagle, only just deserved to be called that, rather than a concert performance in costume. (One does wonder where the money went.) But at least it had the virtue that it did not often distract from the music.

The opening night of *Ottone* in January 1723 must have been a splendid affair. Handel was writing for an all-star cast, including the famous castrato Senesino, who took the title-role, and a soon-to-be-equally-celebrated soprano, Francesca Cuzzoni, arriving from Italy for her first London appearance. The work may lack the individual flair of the great Handelian operas, but it does have its fair share of memorable solo arias.

At this performance the Senesino role was taken by James Bowman, for whom the present revival was largely undertaken. It is difficult to imagine what an impact a castrato might have had in this music, but Bowman, even these days when his counter-tenor is less malleable than in his youth, makes the music come alive with a fine sense of spontaneity. His most moving aria, "Tanti affanni", was sung with both force of expression and intimacy.

In Cuzzoni's role, Claron McFadden was beautifully lyrical, rather than dazzling. (This was the original 1723 version of the score, before Handel added extra arias to show off his soprano's brilliance.) Jennifer Smith played the ambitious mother, Glimonda, and Dominique Vlase the son she tries to push on to the throne, his piercing counter-tenor making the pretender sound a spoilt child. Linda Ormonde sang the fighting mezzo role of Matilda and Michael George, in fine bass voice, the pirate Emreno.

All round there was some want of personality in the singing, although that may have derived from the playing of the King's Consort under Robert King, which was always admirably stylish, but less keen to probe far below the music's surface. I note, incidentally, that Cuzzoni's fee was £1,500, which must have been a vast sum in 1723, and yet the season made a profit. Clearly, the economics of putting on an opera have changed since then.

Richard Fairman

INTERNATIONAL ARTS GUIDE

ATHENS

Concert Hall Tonight: Nikos Xydakis song concert. Tomorrow: Patrick Gallois conducts Athens State Orchestra in works by Sibelius, Nielsen and Grieg. Sat and Sun: Cracow Philharmonic Orchestra plays works by Penderecki and Szymanowski. Mon and Tues: Kenneth Montgomery conducts La Camerata in works by Haydn, Nielsen and Mozart (722 5511).

BOLOGNA

Teatro Comunale 18.00 Paolo Carignani conducts Enzo Dara's production of Claramos's *Amar Rende Sagace* (repeated Sat, Sun, Tues and Wed). Tomorrow: final performance of Graham Vick's production of *L'Incoronazione di Poppea*. Mon: Iona Brown directs Norwegian Chamber Orchestra (529999).

DRESDEN

Semperoper Tonight: members

All stoked up over Dracula

Bloodsucking Counts can seldom count on long hibernations between movie crazes. Or between those cyclical cries of commentators that a newer, truer, sexier vampire has been born. It is only 12 years, by my guttering candle, since silken-tongued Frank Langella's *Dracula*, presiding over a pack of vampire films, was acclaimed for putting the sex back into the story. Gary Oldman for Francis Coppola is now acclaimed for doing the same in *Bram Stoker's Dracula*.

But when was sex ever out of the story? Stoker's novel is as Freudian as a pre-Freudian text could be. Apart from the cinema's first great Blood Count, the bat-eared, rat-toothed Max Schreck in *Nosferatu*, every new prince of darkness has been acclaimed for re-eroticising the role. Bela Lugosi made women swoon; Christopher Lee kissed out sex appeal as startlets dropped like flies; and now Oldman's metamorphic seducer, inducing orgasms in his women as pollen induces sneezing, is hailed for – yes – putting the sex back into Stoker.

Certainly something is being put into Stoker. Coppola directs as if he has been sitting on a Pandora's box of pictorial invention since *The Godfather*. Out fly wild painted mountain scenes, shadows that move independently of their owners, giant diary pages embossed on blood-red landscapes, snuffing Steadmans snaking through undergrowth, blood-weltered monsters flung against walls and becoming an army of rats, and an anti-hero who changes guise as often as – well, as Coppola himself in the most protean career any major film-maker ever had.

Do we detect a hint of self-portraiture, even unwitting? After *Godfather III* – Coppola-Coppola as King Lear –

The film is an education in lyrical chaos. The first six days of Creation must have been something like this: magnificent, disorderly, terrifying, stroboscopic. Writer James V. Hart (of *Hook*) claims his screenplay is true to the unapplied inspirational founts in Stoker's original: he has talked about warrior princes fallen from grace and Victorian sexuality put on the psychiatrist's couch. But the script seems muddled and multi-directional to me, and it majors in gauche dialogue. Are we supposed to giggle when Anthony Hopkins's Van Helsing outlines to the dead Lucy's grieving fiancé his post-funeral arrangements: "I just want to cut off her head and take out her heart." Coppola cuts off the script's

head and puts in some art. Base matter is duly set boiling with being. As *Apocalypse Now* rearranged the face of nature, weaving man's own features into the jungle vistas, this *Dracula* makes the landscape symbiotic with the living beings. Keam Reeves's amably callow Jonathan Harker, a hero-narrator lost in his story like Martin Sheen up the Mekong, finds Dracula-Kurtz in his lair and stumbles on the great Gothic secret of existence. This is that the average fearful human being, numbed enough by life before death, is horribly afraid that there is life after death and lots of it.

So Gary Oldman's Count is an appetite incarnate, an Id that clothes itself in different guises. He dies in medieval Romania, an armadillo-armoured warrior. He rises to meet Reeves as an ageing, monster-wigged dandy with mutinous shadow. And later he mutates into a frockcoated dark-glassed seducer, a wolf, and a raving bat-monster.

Portrait of the film-maker as rabid quick-change artist; and portraits of the audience as his willingly terrified victims. As Count Coppola ravishes our senses with some of the most beautifully haywire scene-painting since Hieronymus Bosch. Count Oldman taps the tuning fork of his lust, pitched to the human scream, on demure Mina (Winona Ryder) and not-so-demure Lucy (Sadie Frost).

Yes, the film is foolish in its drawing-room scenes: all gowns, dinner jackets and Britt accents waiting to be savaged by the primitive. But two scenes leap towards brilliance, one, the dark-glassed Count ushering Mina off a London street into an early kinematograph show, where literal ravishment is rhymed with the aesthetic ravishment of a steam train rumbling towards

a screaming audience. In the other, the massed band of heroes and heroines gallops over midnight crags to their revenge rendezvous at Dracula's castle, in a paint-and-matte sequence as kinetic as a Saturday matinee serial and as richly-coloured as one of the Cormoran-Poe films on which Coppola served his apprenticeship.

Beside sequences like these, the putting-the-sex-back-into-Stoker passages seems tired and dutiful. Here an orgasm, there a rape; somewhere else a frolic with three nude devilmades, born out of giant bed-sheets like the Rhinemaidens in the time-tunnel *Ring*. No, the sex is an old old story. What makes this *Dracula* special is the hand and eye of a great film-maker playing God, in the few interludes when the script and its post-Freudian prescriptions allow him to.

* * *

The delightful *Midnight Sting*, despite title, has no night-walking creatures sinking sharp body-parts into their victims. Unless you count con man and ex-con James Woods, his brain honed to a point by years of gainful imposture. Fresh from jail, he is determined to give Diggstown ("the rural capital of cash fighting") and its owner Bruce Dern, who won the town after a crooked bet, a boxing night to remember. Woods puts up ex-prizefighter Lou Gossett Jr., a sagging-cheeked 48, and wagers that he will win ten fights in a row against local comes.

Seconds out Ring bell. Roll camera. Director Michael Ritchie, adapting a Leonard Wise novel, gives the all-day boxathon the right Rockyish rubato of slow builds and sudden burries. And this tale of a ringside "sting" has a cunning sting in its own tail. But the real prize-fight happens outside the

arena: in the three-way play-off

between the stars. Woods is a human dynamo, all fizzing wires and switch-on smiles; Gossett is a cowering old bear lumbering after new honeypots; and Dern, with his rugged rodent charm, does more expressive things with his teeth than Dracula ever dreamt of.

Elsewhere it is desperation week at the cinema. Avoid *Francesca Comencini's Annabelle Partage*, a French film about *l'Amour* in which *l'Amour* takes over early on. And send

only those moviegoing friends time-warped in the 1960s to Amos Poe's *Triple Bogey On A Par Five Hole*. The shaggy-dog title denotes a shaggy-dog film: four characters drifting round New York in a yacht while a fifth (Eric Mitchell) tries to unravel their mystery-prone family history. Deeply minimalist, deeply minimal.

* * *

It is never too late to say goodbye, and Audrey Hepburn deserves a last bouquet from a lasting admirer. She was a star for a simple reason. She had a

beautiful face and a beautiful voice but there was an enchanting mismatch between the two. The features belonged to a free-as-air pixie, but the voice was husky and choked as though the pixie had strayed to earth and drunk too much champagne. Hence her prowess in mournful-funny princess roles: from *Roman Holiday* to *War And Peace*, *Breakfast At Tiffany's* to *My Fair Lady*. Her serious, giddy naturalism seemed modern 40 years ago and still seems fresh when viewed today.

Opera

Rheingold in Chicago

Planned as the start of a new Ring, this *Das Rheingold* at the Lyric Theatre, Chicago, has its definitive moment in the second scene, at the point where the assembled gods are wondering quite what to do. As in the opera at this juncture, a lot of diverse forces have been brought together – in the cast, in the orchestra, in the design elements – but the spirit of fire has yet to arrive.

Zubin Mehta conducts an extraordinarily thin-textured performance, one which, in its disconcerting starts and stops, suggests old-fashioned accompanied recitative and which never lifts to embody or empower the music. August Everding, the producer, opts for an easy literalism and easy stereotypes (the interpretation of Fricka as a wheedling mummy is grotesque). John Conklin's design ideas are borrowed from bitter and you, and just dumped on to the stage.

The collage quality of the production is revealed at once, in the imagery displayed during the orchestral prelude: first a huge projection of a family pre-Columbian mask with a broken nose (only at the other end of the opera does the apparition of Fricka finally suggest this is her signature), then the three nymphs spinning a rope of blue light, then the Rhine (a water photograph at the back of the black, grille-sided box in which everything takes place) and her maidens.

These last are doubled – and this is the production's one thrill – by three flying acrobats in elasticated harnesses, using the great height of the Chicago stage opening to dart and bounce and flutter with

marvellous agility. Even this display, though, is not as magical as it might have been without the ineffective efforts to disguise the machinery, and there is a similar not-quite-achieved feel to other aspects of the staging.

For no very good reason, the scenes in the gods' world incorporate a Japanese-style low rectangular enclosure painted in cinnabar red. The giants are shadowed by immense framework puppets, which soon lose their surprise and begin to look merely redundant. And the costumes are all over the place: long black robes and purple sashes to make the giants look like a couple of monsignors, a Fricka done up in decadent splendour as cousin to Herodias and Frab and Donner in hikers' leather.

The production's virtues have to be sought among the cast, where strengths abound. The presence of so many international names – James Morris as Wotan, Ekkehard Wlaschla as Alberich, Matthias Höller as Fasolt – looks like impressive results.

Mr Morris comes to Chicago having sung his role everywhere from San Francisco to Covent Garden, and on two recordings, but he still sounds fastened to and driven by the urgency of Wotan's dilemma: with no hint of any

discomfort through a hefty stretch of impressively hefty singing, he can afford to colour the occasional attack with a grating strength, and, if anything, he sounds more purposeful than he has before.

Mr Wlaschla's severe, black voice and presence cannot reach to the intimacy of the opening scene, but thereafter this is a stark portrayal. And Mr Höller produces sound and phrasing of a ravishing quality to suggest in Fasolt the pride and perfection of the humble.

Equally admirable are some of the younger singers. Dennis Petersen brings a sudden burst of life to the stage in his appearance as Mime; his singing is quick and sure, and neatly characterised without being turned into a creak, while in his acting he leaps out from the slough of the production.

Nancy Maultby is splendidly sure and strong all the way down to Erda's depths; Marc Baker is a lustrous Frab; and Bryn Terfel, no less, brings his musicality, burly eagerness and confident vocal force to the part of Donner, which seems far too small a space for a singer of his distinction to be crammed into.

The opera is always waiting to be stolen by Loge, and this muddled production puts nothing dramatically, in his way. Barry McCauley sings the part with a Heldentenorish resolution and, though his acting tends to be careful, easily has the last laugh as his gods climb into Valhalla through the production's heavy-handed image – red poles emerging through the gold stairway – of blood to come.

Paul Griffiths

RA's plans for 1993

The early work of Georges Rouault; the city paintings of Pissarro; a major retrospective of 20th century American art; and Master drawings from the Getty Museum are the main dishes on the Royal Academy's exhibition menu for 1993.

There is also a late dessert, the cache of Modigliani drawings which he gave to his physician and which have recently come to light: 200 are to be shown in January 1994 and they are expected to increase the reputation of this rather stereotyped artist.

As over the Summer Exhibition fills the RA from June 8. Last year it attracted 122,000 visitors and 1,700 of the 12,000 submitted works were hung. This year the RA will take 30 per cent of the price of any art sold.

Following the success of its new Sackler galleries, the RA is launching a £7.5m appeal to refurbish its main 19th-century rooms. It is also casting eyes on the nearby Museum of Mankind. If this, as planned, moves its exhibits back into the British Museum after the final opening of the British Library, the RA would like to take over the space and make it the national centre for architecture.

The RA had a good financial year in 1992, with attendances breaching the 1m mark. There was actually a final surplus of £30,000. But secretary Piers Rogers forecasts two difficult years ahead, with sponsorship support increasingly hard to find. The latest exhibition, *The Great Age of British Watercolours*, is drawing disappointing attendances in its opening weeks. A.T.

tomorrow and Sun, and Hansel and Gretel on Sat, with no further performances till Feb 10. Martin Turnovsky conducts a new production of *Urbino in maschera* opening on Feb 21 (255333).

● For pre-booking and information about these and other events, contact city centre ticket agencies (Slune, Wenceslas Square 28 in the passage, tel 261602, or Bohemia, Na Prikope 16, tel 228738, or Melantrich, Wenceslas Square 38 in the passage, tel 228714) and theatre box offices.

PRAGUE

CONCERTS

Jiri Belohlavek conducts Czech Philharmonic Orchestra in Rafael Kubelik's Invocation and Beethoven's Fourth Symphony tonight and tomorrow in Dvorak Hall. Wed: Panoch Quartet. Next Thurs and Fri: Andrew Davis conducts Schubert and Stravinsky. Next Thurs: Yehudi Menuhin conducts YMSO. Fri: Boulez conducts Meissl and Carter. Feb 8: Soilti conducts Vienna Philharmonic (071-928 8800).

DANCE/OPERA

Covent Garden Royal Ballet has

a triple bill tonight including MacMillan's *Judas Tree*, followed by *Sleeping Beauty* on Sat, Mon and next Fri, and *Cinderella* on Wed. Royal Opera has a new production of Verdi's *Stiffelio* tomorrow and Tues (in repertory till Feb 18), conducted by Edward Downes, staged by Elijah Moshinsky with a cast led by José Carreras and Catherine Malfitano (071-240 1068).

Coliseum ENO has *Carmen* with Sally Burgess tomorrow. Mon and Wed, *The Turn of the Screw* with Valerie Masterson and Philip Langridge on Sat and Tues, and a revival of Jonathan Miller's production of *Rigoletto* next Thurs (071-838 3181).

GENOVA

The current production at Teatro Carlo Felice is *Rigoletto*, staged by Lamberto Puglisi and conducted by Fabio Luisi, with Leo Nucci in the title role. Runs till Feb 14, next performances tomorrow evening, Sun afternoon and next Wed (589329).

LONDON

● An Inspector Calls: JB Priestley's psychological thriller transfers to the Olivier after a sell-out run at the Lyttelton, daily except Sun till Feb 6. The National's repertory also includes Nicholas Hytner's much admired production of the Rodgers and Hammerstein musical *Carousel*, daily except Sun till March 27 (National Theatre 071-828 2252).

BOLOGNA

Teatro Comunale 18.00 Paolo Carignani conducts Enzo Dara's production of Claramos's *Amar Rende Sagace* (repeated Sat, Sun, Tues and Wed). Tomorrow: final performance of Graham Vick's production of *L'Incoronazione di Poppea*. Mon: Iona Brown directs Norwegian Chamber Orchestra (529999).

DRESDEN

Semperoper Tonight: members

STOCKHOLM

OPERA

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CONCERTS

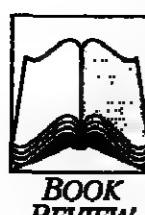
Sat afternoon at Berwaldhallen: concert performance of Frank Martin's *Le Vin Herbe*. Sun afternoon: Brahms' First Serenade and Stravinsky's Soldier's Tale (784 1800). Next Wed at Konserthuset: Leif Segerstam conducts Stockholm Philharmonic Orchestra in works by Strauss, Lloyd Webber, Well and Respighi. Feb 7: Anne Sophie Mutter (244130).

THEATRE

■ ATHENS

Concert Hall Tonight: Nikos Xydakis song concert. Tomorrow: Patrick Gal

The view from Silicon Valley



"If the US fails to choose the semiconductor industry as a winner, American producers may well become long-run losers in the rigged game of international competition." No sentence better encapsulates the attitude in Laura D'Andrea Tyson's book.

The book is both thought-provoking and important. But it is important even more than it is thought-provoking. It is important for three reasons: because of the ideas it advances; because its author is now chairman of President Clinton's Council of Economic Advisors; and because the president's choice itself sends a signal. Where the Reagan and Bush administrations went shamefacedly and half-heartedly, this administration will advance with conviction.

Professor Tyson's appointment has been roundly criticised by academic economists, mainly for the wrong reasons. Being a first-rate theoretical economist is neither a necessary nor a sufficient condition for being a good policy adviser. Believing both in the division of labour and learning by doing, economists should understand that. Certainly, Mr Clinton has no cause to share the snobbery of professional economists. What he will want to know is whether his adviser shares his objectives.

If he has read Prof Tyson's book, he will know that she does. It argues strongly for government support of American "high-technology" industry. Its core is a set of case studies of how international competition in high-technology production is distorted by foreigners. Her principal conclusion is that the US "can no longer afford the soothing but largely irrelevant position that market forces alone should determine industrial outcomes in the future."

Prof Tyson argues that:

- Competitive advantage in high-technology production is man-made.
- High-technology industries are "strategic" in that "they fund a disproportionate amount of industrial research and development... and pro-

WHO'S BASHING WHOM?

Trade Conflict in High Technology

By Laura D'Andrea Tyson

Institute for International Economics, \$25; Longman, £19.99, 324 pp

FINANCIAL TIMES

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Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday January 28 1993

Japan's G7 agenda

JAPAN'S swelling trade surplus, which is on course to return to mid-1980s proportions this year, will, regrettably, guarantee a tense run-up to July's summit meeting of the Group of Seven industrialised countries in Tokyo. The surplus continues to provide a red rag to the same US protectionist bulls responsible for yesterday's anti-dumping tariffs on steel imports. But the Japanese government can pre-empt these complaints. It is stagnant imports into Japan that are swelling the surplus; domestic stimulation is the best way to stem the tide.

Japan's export performance has, in fact, been rather disappointing recently. US not Japanese industry has better demonstrated how to soften the blow of a fall in domestic demand by shifting production abroad. US export volumes grew by 5.8 per cent in the year to the third quarter of last year while Japanese exports grew by just 1.2 per cent over the same period. But US import volumes rose by 9.2 per cent while Japanese imports fell by 4.4 per cent. These trends are likely to continue over the coming year. An accelerating US recovery, alongside a sluggish world economy, will mean a rising US trade deficit. Meanwhile, yesterday's news confirms that the slump in Japanese consumer confidence and spending is deepening. Department store sales fell by 3 per cent in 1992 and 5.7 per cent in December, compared with a year earlier.

Naturally, Japan's bureaucrats

are nervous about stoking up the economy merely to stave off international trade pressures. Excessively low interest rates in the late 1980s were to blame for the subsequent inflation. But domestic considerations now demand a looser policy stance. Bank lending remains sluggish, industrial output fell last month by 0.2 per cent on the previous year and the high level of unsold inventories shows no sign of falling. A recovery in private domestic demand is many months away, despite the official view that recovery is imminent.

A further, and sizeable, cut in the official discount rate is long overdue. But there is little chance that interest rate cuts alone will persuade Japanese industry to start investing and debt-burdened banks will not be able to start lending again for years. The priority for the Bank of Japan must be to tackle these bad debts directly, before profit-taking pushes the stock market down further.

For rapid results, Japan needs a fast, and easily reversible, fiscal stimulation. Reversibility argues for public spending over tax cuts; speed is best achieved by accelerating planned public works spending into the first half of the year so that the coming financial year's austere budget can be bolstered by a supplementary budget announced at July's G7 summit. Rather than pandering to the protectionist lobby, President Bill Clinton could then present a US budget deficit-reducing package as a mutually beneficial G7 deal.

Needlessly bust

WITH THE number of business failures showing no sign of abating, the suspicion is growing that Britain's recently revised insolvency laws are still dangerously deficient. Potentially sound businesses are, it is claimed, being needlessly broken up. Insolvency fees appear sky-high. And the new procedure of administration, intended by the 1986 Insolvency Act, to give potential survivors a breathing space, has, on one estimate, been used in less than one per cent of insolvency cases.

The clearest evidence of a bias against resuscitation lies in the preferential treatment accorded to the Inland Revenue and the Customs and Excise. Whereas unsecured creditors have a continuing interest in keeping a company afloat, government departments know that as preferential creditors they can usually extract their money quickly in an insolvency. Voluntary arrangements with creditors designed to permit companies to trade their way out of trouble are thus frequently blocked.

Insolvency can also appear unduly tempting for the banks where they have the benefit of security. Certainly the infrequent resort to administration reflects their predilection for receivership. Not that bankers are exclusively to blame. Administration orders are expensive, difficult to obtain and risky for directors whose conduct may be investigated by the administrator.

It does not help that insolvency practitioners themselves can be

involved in potential conflicts of interest. There have been too many cases of investigating accountants subsequently conducting lucrative receiverships after pronouncing borderline companies beyond hope. Creditors' committees have not found it easy to prevent insolvency practitioners stringing out receiverships, thereby swelling fees. A more flexible and less expensive sanction than seeking redress from the court is called for.

In trying to promote the practice of intensive care, there is clearly a balance to be struck. The problem with a lenient approach like the US Chapter 11 bankruptcy procedure, which leaves directors in charge, is that companies can rack up inordinate losses at the creditors' expense for too long. This can threaten the viability of a whole industry, as in the case of the US airlines. Yet as Coopers & Lybrand has recently argued, there are plenty of ways in which Britain could avoid that risk. It suggests, inter alia, encouraging company voluntary arrangements by introducing a stay on creditors' remedies while rescues are put together, and making administration orders easier to obtain and more attractive to directors.

With unemployment soaring and business failures running at an estimated 80,000 or so a year, insolvency reform is no longer wholly devoid of political sex appeal. The president of the Board of Trade, Mr Michael Heseltine, should give it higher priority on his agenda.

New Mercedes

AFTER TWO years of post-unity boom, the German motor industry is imbuing a high-octane dose of reality. Since the German economic downturn became evident last summer, the main German producers have been accelerating announcements of labour and output cuts. Volkswagen's new chairman estimates production costs exceed Japanese manufacturers' by 30 per cent. VW has yet to deliver a proper response. By contrast, Mercedes-Benz has unveiled a strategy to meet what may be the most wide-ranging challenges in the company's history.

The motor subsidiary of Daimler-Benz is putting forward a plan with consequences and implications for the whole of German industry. It is broadening its product range, moving into the city car and "multi-purpose vehicle" segments, pruning management, transferring assembly to Spain, South Korea and Mexico, and searching for international partners, especially in components.

Mercedes' problems partly mirror those of German manufacturing in general. High labour charges, relatively short working hours and the rise in the D-Mark will lead to a deterioration in the company's costs of 15 to 20 per cent this year vis-à-vis several European countries. Competitive disadvantage is doubly hurtful during recession; German car sales may fall 15 per cent in 1993.

Mercedes has to tackle weak points embedded in the company's culture. It is paying the price for failure to heed shifting international patterns of supply and

demand. Japanese luxury car makers have undermined its presence in the US. Customers are turning away from status symbols in search of vehicles offering greater practicality and value for money. Preoccupation with quality is laudable, but the "Mercedes-knows-best" mentality has sometimes insulated the company from the marketplace.

Recognising this, Mr Helmut Werner, Mercedes' chief executive-designate, has condemned the company's tendency to "over-engineer" products. Following a line taken by Chrysler in the US, Mercedes wants to move to "target pricing". Its engineers will no longer be driven by dreams of creating the "ultimate" car - but by what customers want to pay.

Mercedes' step down from *hauter* into a wider market is not risk-free. It must cut costs, but not technical excellence. It must shed staff when Germany's traditional consensus with labour has grown brittle. Daimler's motor operations must achieve a virtual corporate revolution at a time when the company's overall diversification strategy faces difficulties.

Backed by its dominant shareholder, the Deutsche Bank, Daimler-Benz undoubtedly has the long-term financial muscle to see the changes through. If the plan succeeds, Mercedes could offer a blueprint of how Germany's top companies will look after the year 2000. Mercedes will be leaner, fitter, more flexible and customer-oriented. And its manufacturing will be a lot less concentrated in Germany.

Mr Giovanni Agnelli, chairman of Fiat, Italy's biggest private sector company and one of the world's largest automotive groups, will today reveal the financial health of the group in his annual letter to shareholders.

In contrast with previous years, when the letter has contained mostly good news, this year is different. The document comes at a testing time for Fiat, which is controlled by the Agnelli family, and for its 71-year-old chairman who will hand over to his younger brother, Umberto, in June 1994. The handover will come with many of the challenges facing Fiat, founded 83 years ago by Mr Agnelli's grandfather, remain unresolved.

Today's letter will make sombre reading. Many industry observers expect preliminary 1992 results to indicate a small loss at the group's main Fiat Auto cars subsidiary, which accounts for almost half its Ls6,000bn (\$26bn) annual turnover. The car business includes Lancia, Alfa Romeo, Ferrari and Innocenti.

Problems with other sectors, notably its Iveco commercial vehicle subsidiary - in loss for the past two years - and with its tractors and earth-moving equipment operations, remain pressing.

Group earnings have been falling steadily since their peak in the late 1980s. In spite of big one-off gains from the sale of non-core subsidiaries, net profits after minority interests in 1992 declined by more than 30 per cent to Ls1.12bn from Ls1.63bn in 1990 - itself a sharp fall from the Ls3.06bn made in 1988.

While many leading car makers are experiencing hardship because of the economic downturn, Fiat's problems run deeper than most. Its dominance of Italy's private sector makes the question of whether it can resolve its difficulties a matter of national importance.

The state of Fiat's financial health affects more than the Agnelli family, which still owns almost 40 per cent of the company. Fiat and its subsidiaries account for about 11.4 per cent of the capitalisation of the Milan stock exchange, while the group's 300,000-strong workforce makes it one of the biggest employers in Italy.

The group's problems are concentrated on the car side. In 1988 and 1989 it was challenging Germany's Volkswagen group for leadership of the west European new car market. But by last year Fiat had fallen to fourth place behind VW, General Motors and Peugeot. In 1992 Fiat sold an estimated 1,655,000 cars, 7.4 per cent fewer than in 1991. By contrast, VW, GM, Peugeot and Renault all increased their sales.

The impact has been greatest in the domestic market, once Fiat's uncontested domain, where foreign competition has undermined its earlier dominance. The main cause of its difficulties is an ageing model range. Although the small Uno hatchback, launched in 1983, has hung on to its position as the best-selling car in Italy, demand has been denting by newcomers such as Ford's Fiesta, Renault's Clio and the Peugeot 106.

Other Fiat models, such as the facelifted big Croma saloon, now more than seven years old, and Lancia's flagship Thema model, which dates from late 1984, are also showing their age. "The group virtually missed an entire generation of new cars," says Mr John Longhurst, European motor analyst at James Capel, the London stockbroker.

Even more recent models, such as the mid-sized Tupo hatchback, have proved disappointing. The Tempra saloon, closely related to the Tupo and introduced in 1991, has done much less well than expected, while recent models from Lancia and Alfa Romeo have also turned in average performances.

Fiat's share of its home market has shrunk to 44.3 per cent from a peak of about 60 per cent in 1988. In an effort to arrest its decline and regain market share Fiat has sliced profit margins with cut-price financing deals and generous trade-ins.

The problem of the group's car business will be exacerbated by the expected downturn in domestic

Italy's largest private sector company is counting on a new range of cars to regain momentum, writes Haig Simonian

Fiat searches for a model solution

demand this year. After Italian car sales reached a peak last year, the market, Europe's second-biggest after Germany, looks set to falter as recession bites. Sales in November fell by 11 per cent - the first double-digit percentage point drop for years - while December sales were 8 per cent down on the previous year.

Meanwhile, foreign manufacturers have mounted an unrelenting attack. Ford's Fiesta now vies with the Fiat Panda as the second-best-selling car in Italy. VW and GM have also benefited at Fiat's expense - sales of the Volkswagen marque rose by almost 21 per cent last year, while GM's Opel soared by almost 34 per cent.

Now Fiat faces an additional challenge from Japanese production in Europe mainly by Nissan, Toyota and Honda in the UK. Although imports of Japanese-built cars to Italy are restricted by a long-standing bilateral agreement, the new UK-produced models are not subject to such curbs.

Nissan's sales, founded on its UK-made Primera, leapt by nearly 51 per cent to more than 36,000 in 1992, albeit from a relatively small base. Late last year, the company started selling in Italy its Sunderland-built Micra small car, a model aimed straight at the heart of Fiat's main market. Before long, UK-made Toyotas and Hondas will be following Nissan.

Fiat's answer has been a huge investment drive to update its range. The group has earmarked Ls40,000bn in spending between 1992 and 1998 to renew its models and build factories. Within the next six years it plans to unveil 18 new models (a figure which includes the Cinquecento minicar and Alfa 155 saloon brought out last year).

No model will be more important to the fate of the car business than the "model B", which will replace the Uno. Scheduled to be unveiled at September's Frankfurt motor show and to go on sale later this year, it will be a crucial factor in improving the group's fortunes, with output of 600,000 units from three plants a year.

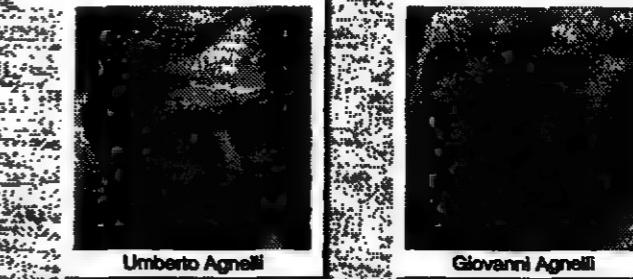
The first cars will start rolling off the assembly line at Fiat's big greenfield facility at Melfi in southern Italy in the second half of the year. The factory, which will turn out 450,000 cars a year at full capacity in late 1994, is aimed at matching the productivity of its rivals. Also in the south, at Pratola Serra, Fiat is building an engine plant which will produce 3,600 engines a day for Melfi and other facilities.

Though the factories will be highly robotised, they will avoid the occasional over-reliance on automation seen at Fiat's showcase Cassino plant in the 1970s and 1980s. The investments have been accompanied by the closure or restructuring of smaller or less efficient facilities such as the Desio and Chiavasso works in northern Italy.

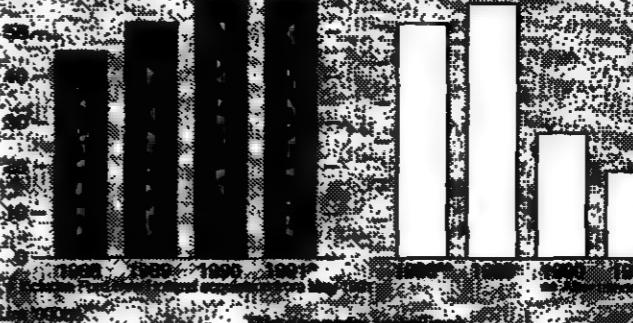
Finally, the group is also looking to new markets to reduce its dependence on Italy and provide growth which is no longer obtainable in its main west European markets. Crucially, it still has to crack its perennial problems in the UK, where it captures barely 2 per cent of the market.

Outside western Europe, it bought 90 per cent of FSM, Poland's

Prime rate rises to 10.5%



Umberto Agnelli and Giovanni Agnelli



Thursday January 28 1993

Sterling falls against D-Mark and dollar, triggering new tensions in ERM

Ireland lifts rate to defend punt

By James Blitz in London
and Tim Coone in Dublin

STERLING came under renewed selling pressure yesterday after Tuesday's cut in UK interest rates.

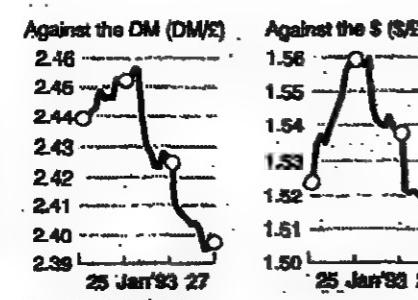
The pound closed in London at DM2.875, down nearly 3 pence on the day, and more than 11 pence below the level at which it was trading three weeks ago. Against the dollar, it closed down nearly 2½ cents at \$1.5380.

The UK base rate cut from 7 per cent to 6 per cent and sterling's subsequent fall triggered new tensions in the European exchange rate mechanism, pushing the punt below its floor against two ERM currencies.

There was a strong belief in the foreign exchange market that sterling's fall had left the punt heavily overvalued against the pound, undermining Ireland's trading position with the UK.

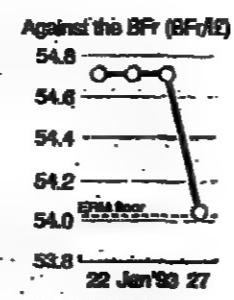
Ireland's central bank once again responded to the speculative attack on its currency by raising its overnight lending rate to 100 per cent, just two days

Sterling



Source: Bank of England

Irish Punt



Source: Domestique

slightly against the D-Mark to DM2.833.

The Irish government said yesterday it was determined to defend the punt. However, the renewed pressure on the currency after more than a week of an easing of tensions within the ERM is rapidly eroding the political consensus that the government had succeeded in creating last September in defending the currency.

Mr John Dunne, director general of the Irish Business and Employers Confederation, said yesterday: "There is an urgent need to restore the competitiveness of the Irish economy". He said the government should either re-assess its exchange rate policy or carry out a "fundamental review of the cost structure of the Irish economy". He said the government's new exchange rate guarantee fund was "a help but it is not adequate".

Uncertainty over the direction of German rates also undermined the lira, which fell sharply against the D-Mark from L191.75 to L533. The French franc, which had been a target of speculation earlier in the year, slipped only

after it had reduced the rate by 1 percentage point to 14 per cent on the Dublin interbank market, one-month interest rates doubled to around 35 per cent.

However, the moves failed to lift the punt above its floors against the guilder and the Belgian franc after official ERM trading closed at 4pm in London.

The values of both the pound and the Irish punt were undermined by a growing perception in financial markets that the Bundesbank may ease its short-term interest rates more slowly than

had earlier been expected.

Mr Lothar Muller, a member of the Bundesbank council, was reported yesterday as saying that conditions were not right for another cut in German interest rates, even if the government's solidarity pact was approved quickly.

Mr Muller said: "The Irish economy has been hit by a severe recession and there is no legitimate reason for us to do so again."

Separately, General Satisch Nembir, the commander of UN forces in former Yugoslavia, yesterday met Serb leaders in Knin, the capital of the Serb enclave.

According to Mr Boro Martovic, a minister in the self-styled Krajina government, "We told him

the Croats must withdraw beyond the ceasefire line by noon on Wednesday. If not, we will have no choice but to clean the terrain by ourselves."

After the Security Council con-

demnation of the offensive across UN lines, president Franjo Tudjman on Tuesday said he would

order the withdrawal of Croat forces only if the Serb militia returned their heavy weapons to UN control.

But hopes of a ceasefire yesterday faded amid the Serbian counter-offensive.

In Geneva, where Lord Owen and Mr Cyrus Vance are co-chairing peace talks on the conflict in Bosnia-Hercegovina, Mr Alija Izetbegovic, the Moslem president of Bosnia, yesterday threatened to abandon the negotiations. He cited continued Serbian attacks on Moslems as the reason for the threat.

Mr Izetbegovic and Mr Mate Boban, Bosnia's Croat leader, announced a cessation of hostilities between Croat and Moslem troops in Bosnia, and vowed to resurrect their alliance against the Serbs. But the International Red Cross said intensified clashes

between Croats and mainly Moslem Bosnian forces around Busovaca, central Bosnia, have blocked the main humanitarian aid routes into Bosnia.

The upsurge in fighting between the two groups appears to reflect last-minute attempts to grab land before the Geneva conference begins to discuss the division of Bosnia into 10 provinces.

Virginia Marsa in Bucharest writes: Romania yesterday said it would not use force against four Serbian ships travelling on the Danube towards Belgrade despite US calls on Romania and Bulgaria to prevent the vessels from breaking UN sanctions.

The Romanian foreign ministry said it feared that the use of force against the ships, believed to be carrying more than 40,000 tonnes of oil, could lead to an "ecological disaster".

The problems of the Do It All home improvement chain are turning into a war of attrition for joint ventures W.H. Smith and Boots. While the ferocity of last summer's price fight has abated, there are signs that Texas and B&Q are keeping up the pressure off the franc and would surely be prepared to do so again. There will not, however, be much of a system left if other currencies keep dropping out. The Bundesbank is too niggardly, Europe may enter an era not of monetary union, but of competitive devaluation and deepening economic gloom.

W.H. Smith

The problems of the Do It All home improvement chain are turning into a war of attrition for joint ventures W.H. Smith and Boots. While the ferocity of last summer's price fight has abated, there are signs that Texas and B&Q are keeping up the pressure off the franc and would surely be prepared to do so again. There will not, however, be much of a system left if other currencies keep dropping out. The Bundesbank is too niggardly, Europe may enter an era not of monetary union, but of competitive devaluation and deepening economic gloom.

The pressure could spread to Denmark whose unemployment rate has reached nearly 12 per cent. But it is difficult to overestimate French determination to stay the course, notwithstanding the approaching election. The Bundesbank recognises as much. It has already trimmed its money market repurchase rate to take pressure off the franc and would surely be prepared to do so again. There will not, however, be much of a system left if other currencies keep dropping out. The Bundesbank is too niggardly, Europe may enter an era not of monetary union, but of competitive devaluation and deepening economic gloom.

No matter how well the new chief executive performs, Keebler will continue to be hampered by the brutal reality of the US biscuit and snacks markets. Despite being number two in its chosen fields, Keebler remains a comparatively small player with few easy expansion routes. Market terms are largely dictated by the dominant Nabisco. As yet, there is little sign of a truce in the biscuit price war, which has so disfigured Keebler's margins, although economic recovery will clearly help.

A similar problem applies to Ross Young's, UB's frozen foods business in the UK, which shows a dismal return on assets despite severe rationalisation. In both cases, UB's energetic new management must be sorely tempted to cut and run. Yesterday's moves, though, imply a renewed resolve to struggle through. That may be the only viable option given the difficulties of disposing of such assets in current markets. But it also suggests UB's share price will limp, no matter how fast the other half of the business runs. UB's style will be further cramped by high borrowings, which limit the scope for acquisitive growth.

Krajina Serbs demand Croat pull-out

Laura Silber in Belgrade

SRBS in Krajina, the disputed Serb enclave in Croatia, yesterday demanded that Croat forces withdraw within 24 hours from territory seized during their six-day offensive.

The ultimatum was issued as the fighting took a new twist, with Serb forces launching a counter-offensive. They claimed to have seized strategic villages around the Maslenica bridge, which joins central Croatia with its southern Adriatic coast and which was the initial objective of the Croatian forces.

In addition, the UN Protection Force disclosed last night that 21 of its number had been detained by the Serb rebels since Sunday in a hotel in Benkovac, a Krajina town which has come under fire from Croatian troops.

Pretoria deal on power-sharing closer

By Paul Waldheim
in Johannesburg

THE South African government and the African National Congress appear to have moved substantially closer to agreement on how power will be shared between whites and blacks after apartheid, following five days of bilateral negotiations.

The talks have raised hopes that an elected government of national unity could be installed next year. But a number of obstacles must be overcome, including agreement on the decision-making process in the new government.

Negotiators, who met until Tuesday night, drew up proposals for a power-sharing "government of national unity" to remain in place until roughly the end of the century, but calling on the gov-

ernment to drop its insistence that compulsory power-sharing should be written into a permanent constitution.

Leaders from the two sides, including the South African cabinet and the ANC's policymaking national executive, must now endorse the proposals. They must then go before a multi-party negotiating forum, including parties such as the ANC's main rival, the Inkatha Freedom party, and representatives of black homelands and the white right.

Government negotiators met Inkatha representatives yesterday, and agreed to meet again next month.

But Mr Joe Slovo, one of the ANC's chief negotiators, made clear that no smaller parties would be allowed to prevent a final agreement. "It is clear we deeply want Inkatha to come into

the process," he said, "but we cannot allow it to have a veto over whether the process goes forward or not."

If agreed, the government of national unity would be elected some time next year, would draw up a new constitution, and then would remain in office for a further four to five years under the new constitution.

Disagreement remains likely over how this government would take decisions. The negotiators have proposed that some decisions be taken by a consensus – implying that the white-dominated National party would have an effective veto – but the two sides have yet to discuss which decisions would require consensus.

The negotiators appear to have moved toward agreement on the structure of an elected constitu-

Super jumbo project to be studied

Continued from Page 1

business for Boeing which traditionally has tended to adopt a do-it-alone attitude to all its aircraft-building projects.

But there is still widespread suspicion in the European camp that Boeing is seeking to preempt Airbus's own plans to develop a super jumbo which would make further inroads into the dominance Boeing exerts in the large aircraft market with its 747 jumbo.

Boeing itself is not part of the study. One reason widely suggested for excluding Airbus as an entity was to avoid any eventual US anti-trust objections since Airbus is now the world's second-biggest airliner manufacturer after Boeing.

Another reason put forward by aerospace industry analysts is that Boeing is likely to want to retain leadership of any super jumbo project and believe this would be easier to achieve by collaborating with the individual Airbus partners rather than with the European

consortium itself.

Despite yesterday's agreement, both Airbus and Boeing will pursue their own large aircraft studies. Mr Hayhurst said Boeing was still studying a stretched version of the 747 while Mr Jean Pierson, Airbus chief executive, said the European group was still seeking cooperation with other international partners to develop a super jumbo if the tie-up between Boeing and its partners failed.

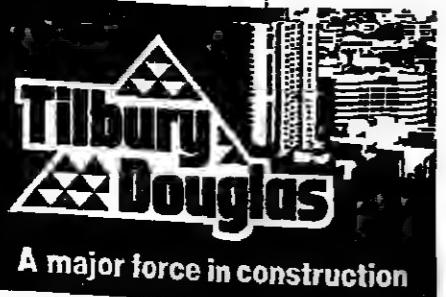
If joint development with Boeing did not work out, there were other alternatives including

co-operation with other European and Asian partners, Mr Pierson said during a visit in Japan.

Mr Pierson has been discussing co-operation with Kawasaki Heavy Industries, Mitsubishi Heavy Industries and Fuji Heavy Industries, all three of them traditional Boeing industrial partners.

Neither Boeing nor Airbus is in any hurry to launch a costly new research or construction programme at a time when the industry is in recession and both groups have been forced to make deep production cuts.

Temperatures at midday yesterday:
1. Hong Kong 25°C
2. Tokyo 25°C
3. Seoul 25°C
4. Beijing 25°C
5. Shanghai 25°C
6. Taipei 25°C
7. Sydney 25°C
8. Melbourne 25°C
9. Perth 25°C
10. Cape Town 25°C
11. Durban 25°C
12. Johannesburg 25°C
13. Cape Town 25°C
14. London 25°C
15. Paris 25°C
16. Madrid 25°C
17. Rome 25°C
18. Berlin 25°C
19. Frankfurt 25°C
20. Munich 25°C
21. Hamburg 25°C
22. Copenhagen 25°C
23. Stockholm 25°C
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A major force in construction

FINANCIAL TIMES COMPANIES & MARKETS

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Thursday January 28 1993



INSIDE

Philip Morris surges ahead to \$4.9bn

Philip Morris, the tobacco, food and beer manufacturer, increased after-tax profits 17.5 per cent, before the effect of accounting changes, to \$4.93bn. Mr Michael Miles, chairman, said that the group was "optimistic" about prospects for 1993. Page 19

Falls expected in Irish market

ISEQ Overall
1,300
1,250
1,200
1,150
1,100
1982 83
Source: FT Graphix

In are forecasting further falls in 1993 if the government does not devalue. Back Page

Possibilities in Peru



Peru remains unexplored for oil and "no-one questions the technical possibilities of major finds here", according to Simon Petroleum Technology. However, Mobil's hopes of striking it big in Peru's unexplored central jungle have been dashed. Page 28

Veba profits fall to DM900m

Net profits at Veba, the Düsseldorf-based conglomerate, fell 20 per cent last year to DM900m (\$570.7m), down from DM1.02bn in 1991. The profit drop was due to a "marked loss" in the company's chemicals operations, combined with a deterioration of earnings in the oil division. Page 18

Sour words for Tate & Lyle

A US trade union handed out leaflets to shareholders attending Tate & Lyle's annual meeting saying a dispute in an Illinois factory was giving the sugar and starch group "a bad name". "Labour relations problems at AE Staley are bad business for you," said the union. Tate acquired Staley, the sweeteners and starches business, in 1984 for \$1.48bn. Page 24

General Dynamics rises 5%

General Dynamics, the US defence contractor which has been selling off large pieces of itself, yesterday reported a 5 per cent increase in fourth quarter net earnings to \$174m, or \$5.59 a share. Page 19

Market Statistics

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFY)	
Rised		Rises	
Austin Mex	800 + 20	Eddies B-Say	595 + 14
Autos	455 + 15	Haus-Uerd	464 + 12
Flights		Falls	
GEIE	373 - 10	Alital Alitalia	625 - 15
Goldschmidt	600 - 20	Pin Pofel	448 - 20
Hofdose	500 - 20	GTA Empose	312 - 15
Zenith Filiap	190 - 15	Havas	403 - 12
Raises		Heinz	
Pyrane Tech	15 + 14	Hellenic	
Unit Caride	10 1/2 + 14	Chion Inde	332 + 34
Westinghouse	14 + 14	Enseko Sags	555 + 80
Falls		Nito Whity	605 + 80
Amer Express	23 - 1	Nito Sano	403 + 43
Amex	60 1/4 - 2 1/4	Telcos Yello	230 + 26
Star Microsystem	38 1/2 - 2	Falls	
		Dalco Housing	154 - 18

New York prices at 12.30pm.

Rised	712 + 1 1/2	Tibby Dym	408 + 20
Austin Mex	115 + 15	Upbook	359 + 20
Autos	10 1/4 + 2	Trio Rides	75 + 8
Brown-Forman	150 + 5	Unilever	195 + 8
Cocacola	155 + 10	Video	448 + 24
Cognac Nat	155 + 10	Watson Philp	303 + 14
Domino Pring	94 + 26	Falls	
EW Fid	13 + 2	ASDA	63 - 3
Emc	38 + 4	Bettawere	226 - 16
Genetics	350 + 16	MTL Inchrom	235 - 13
Quartermaster	263 + 23	Morris	138 - 6
Lec Retail	23 + 13	Sleepy Kids	20 - 3
Shankwick			
Southwest			

USAir losses deepen after one-off charges

By Nikki Tait in New York

USAIR, the sixth-largest US carrier in which British Airways has invested \$300m for a proposed 9.8 per cent voting interest, yesterday released fourth-quarter and full-year figures showing some modest improvement in operating performance, but significantly larger after-tax losses because of one-off charges.

The heavily-indebted carrier also announced agreement on a revised aircraft delivery schedule with Boeing which, USAir said, would cut its capital expenditure requirements by \$355m between 1993 and 1996.

USAIR's figures showed a pre-tax loss of \$254.1m in the fourth quarter of 1992. This compared with a tiny \$2.9m profit in the same period of 1991, and was scored on a 2 per cent decline in revenues, at \$1.58bn.

The fourth-quarter deficit meant that USAIR lost \$600.8m pre-tax last year, compared with \$41.8m in 1991, on revenues of \$3.65bn (up from \$3.51bn). The after-tax loss of \$1.22bn, against a \$305.3m deficit for 1991, reflected a one-off, non-cash charge of \$745.7m, to cover the new US accounting standard on non-pension retirement benefits, partly offset by a \$117.8m tax credit.

Chairman of Westinghouse 'elects to retire'

By Martin Dickson in New York

MR PAUL LEGO, chairman and chief executive of Westinghouse Electric, is to quit the troubled US conglomerate.

The Westinghouse board announced yesterday morning that Mr Lego, chairman since July 1990, had "elected to retire", though he would remain a consultant to the group.

An important example was set at General Motors, where the board forced the resignation of Mr Robert Stempel, the chairman, who was deemed to be moving too slowly to reform the company.

However, Westinghouse said it would hold a news conference on the resignation later in the day.

The company elected Mr Richard Morrow, a retired chairman of the oil company Amoco, as chairman and Mr Gary Clark, 57 and president of special operations, as president and acting chief executive officer. Mr Morrow, 66, has been on the Westinghouse board since 1986.

The board is to look for a permanent chief executive, and will consider candidates from inside and outside the company.

Mr Lego's resignation came

just 24 hours after Mr John Akers, chief executive of troubled International Business Machines announced he was resigning.

Over the past year, US boards and shareholder activists have grown much more aggressive in ousting managers at poorly performing companies.

An important example was set at General Motors, where the board forced the resignation of Mr Robert Stempel, the chairman, who was deemed to be moving too slowly to reform the company.

However, Westinghouse said it had been widely criticised over the past year by shareholder activists for failing to react with sufficient vigour to the severe problems of its financial services business.

However, Mr Lego, a 37-year Westinghouse veteran, managed to soften the criticism last November when he announced a drastic restructuring of the group, including plans to get out of financial services, cut its dividend, take a \$1.13bn after-tax charge and sell off several businesses to bolster its balance sheet.

At Mr Lego's urging, Westinghouse has already moved to repair the short-term damage. Since last autumn, it has closed a bakery, trimmed management and begun controlling trade and promotional spending more tightly, while going all-out to recapture market share.

A more disciplined approach is also being brought to the introduction of products. Although Keebler is a prolific innovator, its "Sweet Spots" cookies were the second most successful new supermarket product in the US last year - it has been repeatedly handicapped by technical and production difficulties.

Although Mr Nicoli says there was little improvement in Keebler's profits in the second half of last year, he says he is confident of "a considerable recovery in 1993, even without any price increases".

The 62-year-old Mr Lego and the Westinghouse board have been widely criticised over the past year by shareholder activists for failing to react with sufficient vigour to the severe problems of its financial services business.

However, Mr Lego, a 37-year Westinghouse veteran, managed to soften the criticism last November when he announced a drastic restructuring of the group, including plans to get out of financial services, cut its dividend, take a \$1.13bn after-tax charge and sell off several businesses to bolster its balance sheet.

Another indication that the auction had not been a resounding success was a much longer "tail" - the difference between the average accepted price and the lowest accepted price - of £1.50. This compares with tails of just £1.25 in previous auctions.

However, the Bank said it was satisfied with the outcome of the auction and exceeded supply, on the auction was 1.18 times the lowest cover since the Bank of England resumed its auctions in April 1991, but above the lowest ever 1.07 times recorded in January 1988.

Another indication that the auction had not been a resounding success was a much longer "tail" - the difference between the average accepted price and the lowest accepted price - of £1.50. This compares with tails of just £1.25 in previous auctions.

If you are allowing some investors to take the stock at such a discount, then you are really very keen to get the stock away," said Mr Michael Burke, an economist at Yamaichi.

Economists believe that the UK government is almost fully-funded for the current fiscal year following yesterday's auction, and any surplus will go towards the 1993-94 year's requirement which they estimate at £55bn.

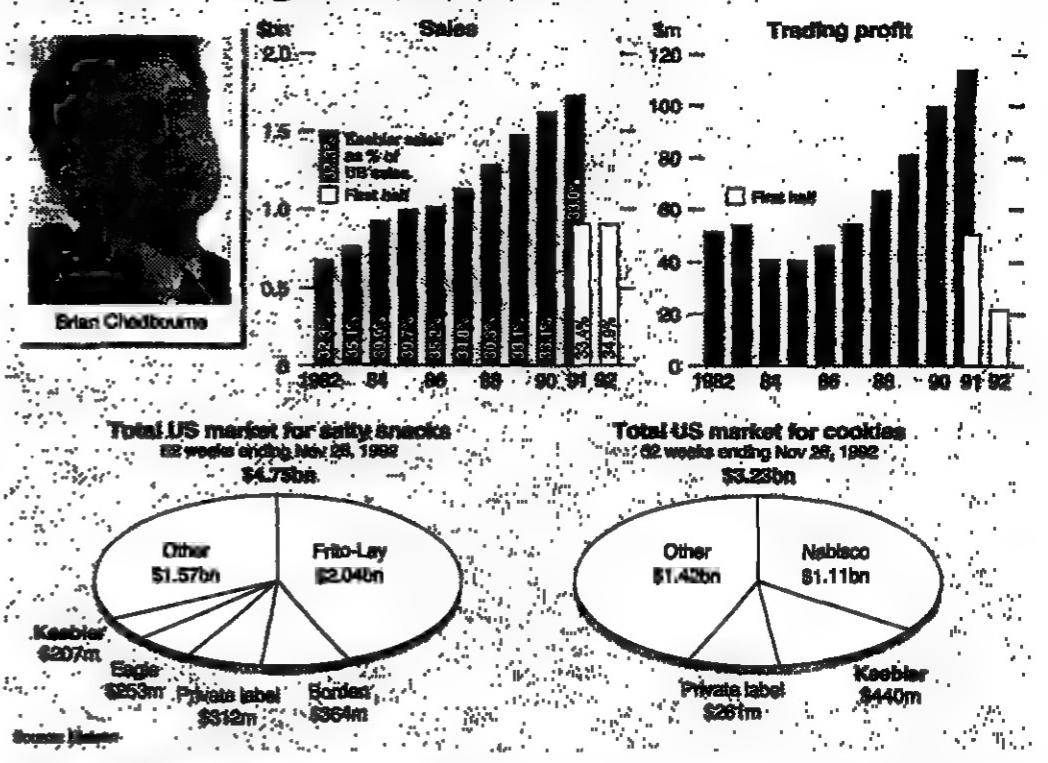
There was concern that the slide in sterling following the latest base rate cut would discourage international investors from buying gilts. Their presence is required to facilitate the government's funding programme.

Mr John Sheppard, economist at SG Warburg, said yesterday's response to the auction implied that the government may have created difficulties for itself as a result of the timing of the base rate cut. "The timing reduced the

Guy de Jonquieres on initiatives to strengthen Keebler subsidiary

United Biscuits braced to lift crumbling US profits

Keebler: battling for market share



The biggest challenge facing Mr Chabourne, who has spent the past two months preparing for his new job, is to find a way to achieve sustainable profits growth over the longer term. Mr Nicoli believes a 10 per cent operating margin is attainable. However, Keebler also bungled the launch of several products on which it had been counting to maintain market share.

At UB's urging, Keebler has already moved to repair the short-term damage. Since last autumn, it has closed a bakery, trimmed management and begun controlling trade and promotional spending more tightly, while going all-out to recapture market share.

Another priority is salty snacks, a fast-growing market in which Keebler has never made a profit. Mr Nicoli believes the key lies in pricing policy, which is receiving close attention. "It is clear that we have the manufacturing and new product development capacity. We should be able to market effectively and make money," he says.

But UB's biggest and boldest initiative to strengthen Keebler is its entry into own-label cookie manufacturing through the \$24m acquisition this month of BakedLine, the leading US specialist in

utes products to retailers. Carrying relatively low volumes, one analyst likened it to "a Rolls-Royce without a VIP to transport".

Mr Nicoli, who recently completed a review of Keebler with the aid of McKinsey, the management consultants, says UB is looking at ways to manage the delivery system more efficiently.

"Own-label in the US is where it was in Britain 15 years ago," says Mr Nicoli. "It is still relatively low-quality, cheap and attractively packaged. But as US retailers increase their marketing effort, they will want to improve the quality of own-label. The business is bound to grow."

Not everyone in the industry agrees. Mr David Johnson, president of Campbell's Soup, which owns Pepperidge Farm cookies, thinks the growth of own-label in the US is mainly because of recession. He also doubts that American food retailers can match the success of their UK counterparts in building the strong brand image that has enabled them to present own-label products as quality items.

With Keebler accounting for a third of UB's sales, and its performance offering a particularly visible test of the group's management, much rides on whether the vision of the future shared by Mr Nicoli and his colleagues turns out to be the right one.

Lex, Page 16

However, he believes the biggest scope for cost savings lies in targeting marketing spending more effectively.

Another priority is salty snacks, a fast-growing market in which Keebler has never made a profit. Mr Nicoli believes the key lies in pricing policy, which is receiving close attention. "It is clear that we have the manufacturing and new product development capacity. We should be able to market effectively and make money," he says.

But UB's biggest and boldest initiative to strengthen Keebler is its entry into own-label cookie manufacturing through the \$24m acquisition this month of BakedLine, the leading US specialist in

George Soros buys Berkeley Group stake

By Paul Taylor in London

SHARES in Berkeley Group jumped by 13p to 341p yesterday after it was revealed that Mr George Soros, the Hungarian-born Wall Street money manager, had built up a 3.19 per

INTERNATIONAL COMPANIES AND FINANCE

Substantial losses at Finnish oil group

By Christopher Brown-Humes
In Stockholm

NESTE, the Finnish state-owned oil and petrochemicals group, said yesterday that adverse market conditions, heavy financing costs and exchange rate losses lay behind a substantial loss before reserves and taxes in 1992.

The preliminary report did not quantify the size of the deficit, nor did it indicate whether it had exceeded the FM914m (\$172.8m) loss which the group incurred in the first eight months. In 1991, the group made a FM478m profit.

The slump in international refining margins was a significant factor in the downturn, while prices for petrochemicals and plastics reached "an exceptionally depressed level," Neste said.

The group was also hit by the weakening of the markka, following two devaluations within the space of 12 months, and a worse performance from its shipping division.

The operating margin declined to FM1.9bn from FM2.5bn in 1991, although the group noted that "compared with the early part of the year, operational performance improved during the last four

months, when nearly half the operating margin was generated."

Net sales were 5.5 per cent higher at FM55.9bn. Oil sales rose to FM45.5bn from FM42.7bn, with chemical sales up to FM9.1bn from FM8.9bn.

Smaller operations, including gas, shipping and exploration and production, also achieved higher turnover.

Neste's investments in fixed assets totalled FM3.8bn last year, down sharply from FM5.4bn in 1991.

Some 45 per cent of the amount was invested in Finland and the balance outside the country. The bulk of the

overseas portion went on developing oil reserves as this has been a major strategic priority.

"Investment at production plants continued to be focused on improving productivity, specialisation, and environmental protection," Neste said. It also began construction of a new polyethylene plant at the Porvoon production complex.

Neste has been identified for privatisation by the Finnish government, although the timetable has slipped. Like other Finnish groups, the company has been cutting staff, with staff numbers falling 600 during 1992 to just over 12,900.

Donnay loses its battle to stave off liquidation

By Alice Rawsthorn
In Paris

DONNAY Industrie, the Belgian sporting goods group, was yesterday put into liquidation after struggling for months to stem its losses and to solve its financial problems.

The company, which is perhaps best known for its tennis rackets and its sponsorship contract with Mr Andre Agassi, the US tennis star, has a troubled financial history.

Donnay went out of business in 1988, only to be rescued from the receivers by Bernard Tapie Finance, the holding company controlled by Mr Bernard Tapie, the controversial French industrialist who was then making his name in financial circles by buying up bankrupt businesses.

Mr Tapie later extended his sporting goods interests by buying Adidas, the German company.

Donnay was restructured under Mr Tapie's ownership.

He sold its industrial interests in 1991 to Carbon Valley, the Italian company, and then sold the rest of the company in the same year as part of his divestment programme.

The Donnay trademark is currently owned by the Walloon regional government.

In spite of a number of rationalisations and reorganisation plans, Donnay has remained in the red in what is an intensely competitive international market.

The company has diversified into bicycle frame manufacture.

However, it has faced stiff competition in this sector from French, US and Japanese manufacturers.

The Walloon regional government said yesterday that a number of potential purchasers had indicated their interest in purchasing Donnay from the liquidators.

Veba suffers from 'marked loss' in chemical operations

By David Waller in Frankfurt

NET profits at Veba, the Düsseldorf-based conglomerate, fell by 20 per cent last year to DM900m (\$570.7m), down from DM1.02bn in 1991. Sales climbed by 12 per cent to DM67bn, reflecting the inclusion of the forwarding company Schenker for the first time.

The profits drop was due to a "marked loss" in the company's chemicals operations, combined with a substantial deterioration in earnings in the

oil division. Profits increased in trading, transportation and services as well as the core electricity generating business.

A fall of this magnitude was

expected after the company

warned last month of the impact of extraordinary charges to cover the costs of redundancies and other rationalisation measures, mainly in the chemicals sector. These were likely to amount to DM337m for 1992, the company

warned at the time.

Mr Klaus Pilz, chief executive, said in early December

that the group planned to cut 7,000 jobs by the end of 1992, 5,000 of them in 1992. Over last year as a whole, the number of employees rose by 13,000 to 130,000, an increase of around 11 per cent, reflecting the acquisition of Schenker.

Other factors affecting profits were extraordinary provisions in the nuclear energy field and start-up costs for new plants in the chemicals and oils businesses.

Veba intends to hold its 1992 dividend at DM12 per share, the same level as in 1991.

UK retailer hit by losses at DIY venture

By Maggie Urry in London

LOSSES at W.H. Smith's Do It All joint venture and a late start to Christmas trade cut the UK retail and distribution group's interim profits from £50.1m (£75m) to £40.2m. Smith's shares fell 15p to 440p.

Group sales rose 7.1 per cent to £1.07bn in the six months to November 28. The group benefited from an unchanged pension credit of £4.6m, but interest charges rose from £2.6m to £3.5m. Earnings per share fell from 14.5p to 10.8p and the interim dividend was unchanged at 4.3p.

Sir Simon Hornby, chairman, said: "We still cannot see any clear signs of an upturn." If there were a recovery this

year, he added, it was likely to be "slow and uneven".

Smith's share of losses from Do It All, a chain of do-it-yourself shops owned equally with Boots, the retail and pharmaceutical group, was £8.4m against a loss of £300,000 in the corresponding period the previous year. Boots shares fell 3p to 51p.

In Smith's non-DIY operations, trading profits fell from £35.6m to £30.6m.

A 2 per cent drop fell in sales in November, with customers slow to start their Christmas shopping, had cost £3m in profits.

The company said that it had experienced a recovery in demand during the third quarter, but this had failed to compensate for the reduction in sales during the first half.

Trading profits from Smith's UK retail operations more than doubled from £1.9m to £4.2m. Lex. Page 16

Profits warning from Rémy as sales slide

By Alice Rawsthorn

REMY-COINTREAU, one of France's leading drinks groups, yesterday issued a profits warning for 1992 because of the sluggish economic environment and the impact of high French interest rates.

Rémy, which has extensive interests in champagne as well as its signature Rémy-Martin and Cointreau spirit brands, suffered a 7.5 per cent fall in turnover to FF14.39bn (£823m) in the nine months to December 31.

The company said that it had experienced a recovery in demand during the third quarter, but this had failed to compensate for the reduction in sales during the first half.

Champagne was the only sector to report an increase in sales, with turnover rising from FF451m to FF460m.

It did not disclose details of its profit performance in the first nine months, nor of its probable performance for the full year to March 31.

However, the company confirmed that it anticipated a reduction on its FF271m net profits recorded in the previous year.

Rémy has been hit by a decline in demand across its international markets.

Sales of cognac fell from FF11.97bn to FF11.84bn in the first three quarters, while sales of liqueurs and spirits dropped from FF11.33bn to FF11.24bn.

Champagne was the only sector to report an increase in sales, with turnover rising from FF451m to FF460m.

Skoda Plzen in German tie-up

SKODA PLZEN, the Czech engineering group, said yesterday it had signed a joint venture with Dörries und Scharmann, a German machine tool company, Reuter reports.

The deal was concluded yesterday with the Skoda Plzen subsidiary Obrabec Stroje (Machine Tools), which said that Dörries would invest DM10m (£6.3m) of capital in the venture and a further DM15m in three years.

By Ronald van de Krol
in Amsterdam

TRADING in Daf, the loss-making Dutch truck manufacturer, remained suspended for a third consecutive day yesterday as the company, its bankers and government authorities in the Netherlands and Belgium continued to work on a refinancing and recovery package.

Daf's shares were suspended early Monday morning ahead

of an announcement about the rescue scheme originally scheduled for Tuesday afternoon, but the four parties involved in the talks have so far failed to reach agreement.

A spokesman for Daf could not say when the company would be able to unveil the package. The Amsterdam stock exchange said Daf's shares is thought to be a job and other guarantees sought by the government of the Belgian region of Flanders, where Daf makes truck cabs and axles.

employees that he was "neither optimistic nor afraid" that the talks would fail. "I am, however, greatly concerned that the uncertainty will last too long," he added.

Mr Baan said the problem lay in conditions attached to the financing package, but gave no details. One obstacle is thought to be a job and other guarantees sought by the government of the Belgian region of Flanders, where Daf makes truck cabs and axles.

Daf shares remain suspended

By Karen Fossel in Oslo

THE company has diversified into bicycle frame manufacture.

However, it has faced stiff competition in this sector from French, US and Japanese manufacturers.

The Walloon regional government said yesterday that a number of potential purchasers had indicated their interest in purchasing Donnay from the liquidators.

Solvay falls 14% as slowdown takes toll

By Lionel Barber
in Brussels

per cent lower in 1993 than in 1992, although research and development would be maintained at BF130m. Turnover in 1992 fell 1 per cent to BF252bn.

Solvay will publish formal results in April, but yesterday's preliminary statement indicated they would show full-year earnings before extraordinary items falling to BF4.4bn against BF9.5bn in 1991.

Including minority interests the figures would show a sharper drop of 18 per cent in net profits in 1992. These third-party interests – primarily the former joint venture in petrochemicals with Laporte, the UK company, have virtually disappeared following a group reorganisation.

Grupo Torras, the EIO's Spanish investment arm which owns Ercros, did not explain its change of mind, but analysts saw it as a response to government pressure and to the growing protests that the cutbacks had provoked. Significantly, the decision to retain all the fertiliser units and to withdraw 1,900 redundancies – half the workforce – was announced by the employment minister to union leaders.

The debt-laden fertiliser unit accounted for half of Ercos' losses of Pt16.4bn (£14.7m) in 1991, three times higher than forecast. Ercos was put into receivership last summer, and Torras had hoped to rescue it through the disposal of Pesa-Eufesa.

Norwegian savings bank bounces back into black

By Karen Fossel in Oslo

NKR14.7m to NKR245m, while net interest income was lifted by NKR17.8m to NKR83.7m.

Credit losses of NKR27m stemming from non-corporate customers were higher than the board had anticipated, the bank said.

Operating profit, before credit losses, was up by NKR8.9m to NKR40.4m. Operating costs fell to NKR330.7m last year from NKR355.2m in 1991.

Credit losses were cut by

REPUBLIC NATIONAL BANK OF NEW YORK

A SUBSIDIARY OF REPUBLIC NEW YORK CORPORATION

Consolidated Statements of Condition

Assets	December 31,		Liabilities and Stockholder's Equity		December 31,		
	1992	1991	(Dollars in thousands)	1992	1991	1992	1991
Cash and due from banks.....	\$ 433,284	\$ 385,147	Noninterest-bearing deposits:				
Interest-bearing deposits with banks.....	10,348,583	8,774,409	In domestic offices.....	\$ 962,600	\$ 792,835		
412,105	276,309	In foreign offices.....	80,282	98,448			
Precious metals.....			Interest-bearing deposits:				
Securities held for investment.....	9,529,834	7,334,536	In domestic offices.....	4,278,544	4,094,753		
Securities available for sale.....	320,113		In foreign offices.....	12,480,779	12,600,780		
Total investment securities.....	9,849,947	7,334,538	Total deposits.....	17,800,165	17,584,814		
Trading account.....	637,597	260,950	Short-term borrowings.....	4,897,401	1,104,686		
Federal funds sold and securities purchased under resale agreements.....			Accrued interest payable.....	1,816,984	1,718,265		
Loans, net of unearned income.....	1,365,274	10,546	Other liabilities.....	280,224	207,993		
Allowance for possible loan losses.....	(175,990)	(168,185)	Long-term debt.....	809,008	1,385,572		
Loans (net).....	3,783,368	4,544,365	Subordinated long-term debt.....	2,002,497	1,122,963		
Customers' liability on acceptances.....	1,611,531	1,699,867		561,174	56,783		
Premises and equipment.....	288,451	313,018					
Accrued interest receivable.....	325,282	334,738					
Investment in affiliate.....	553,315	534,744					
Other assets.....	267,315	373,557					
Total assets.....	29,874,032	24,849,987		</			

INTERNATIONAL COMPANIES AND FINANCE

Profits at Philip Morris surge ahead to \$4.93bn

By Nick Tait in New York

PHILIP Morris, the large tobacco, food and beer manufacturer, yesterday reported a 17.5 per cent increase in after-tax profits last year, before the effect of accounting changes, to \$4.93bn.

The result was scored on a 4.7 per cent rise in operating revenues, at \$59.1bn.

In the fourth quarter alone, Philip Morris posted after-tax earnings of \$1.2bn. This compared with \$767m last time, but the previous year's figure was depressed by a \$455m charge to cover restructuring in the food division.

Operating revenue in the final quarter rose from \$13.7bn in 1991 to \$14.9bn last year – an 8.3 per cent improvement.

Philip Morris's earnings per share last year stood at \$5.45, up by 20 per cent over the 1991 (again, before accounting-related charges).

The company had already signalled that it expected a rise of one-fifth in earnings per share, and the shares edged ahead only 3% on the news to \$73.50 before the close.

Mr Michael Miles, Philip Morris's chairman, said the group was "optimistic" about prospects for 1993. He based this view on "our growth and productivity initiatives, increasing volume momentum, and a narrowing of price gaps in a number of our key categories".

Philip Morris surprised the stock market at the time of its third-quarter results when it revealed that cigarette shipments, in volume terms, had fallen slightly, and were expected to dip further in the fourth quarter.

Yesterday, it said that cigarette volume for the full year was down by 0.5 per cent, mainly due to the previously-announced stock adjustments in

domestic shipments and lower level of Russian exports.

Within this aggregate figure, domestic shipments fell 2.5 per cent, and Philip Morris's US market share declined by 1.1 percentage points, to 42.3 per cent.

However, operating profit for the domestic tobacco business was up by 8.6 per cent at \$5.2bn, on a 3.6 per cent increase in revenues, at \$12.8bn.

Operating profit from the international tobacco business also advanced strongly, by 15.1 per cent to \$2bn, on revenues up by 11.5 per cent at \$13.7bn.

The company, which runs the second-largest cable television business in the US, said it would eventually integrate this new operation, which it calls a "full service" channel, into its other cable markets across America.

The move is an important step in the battle over which industry – cable television or local telephone companies – will be the main conduit providing multi-media services to the home.

Mr Gerald Levin, chairman, said that the move "closely establishes cable's technology as the primary pathway for information and entertainment".

Mr Joseph Collins, chairman of Time Warner Cable, said the full service network being introduced in Orlando would allow consumers to call up movies on demand, as well as interactive games and video shopping. It would also give access to distance learning.

The company's funded backlog for continuing operations at the end of 1992 stood at \$7.7bn, down from \$8.7bn at the end of 1991.

The company's nuclear submarine operations earned \$26m in the fourth quarter, up from \$21 a year ago, while armoured vehicles made \$40m, compared with \$26m. Space launch systems lost \$13m, against a loss of \$21m in 1991.

This included a tax credit of \$65m and a \$14m after-tax gain from the sale of securities. Fourth-quarter 1991 earnings from continuing operations were \$7m, or 16 cents a share.

The company's fourth-quarter net earnings totalled \$174m, or \$5.58 a share, compared with \$165m, or \$3.87, in the corresponding period of last year. The company repurchased some 30 per cent of its shares outstanding last July.

Earnings from continuing operations, which excludes businesses up for sale, totalled \$163m, or \$4.92 a share, on sales of \$915m.

This included a tax credit of \$65m and a \$14m after-tax gain from the sale of securities. Fourth-quarter 1991 earnings from continuing operations were \$7m, or 16 cents a share.

General Dynamics climbs 5%

By Martin Dickson

GENERAL Dynamics, the US defence contractor which has been sold off large pieces of itself, yesterday reported a 5 per cent increase in fourth-quarter net earnings.

The company said its latest disposal – the proposed sale of its tactical military aircraft business to Lockheed for \$1.525bn – was expected to be completed in February and bring in more than \$1bn in additional cash, net of taxes and transaction costs.

General Dynamics ended 1992 with some \$850m in cash and marketable securities.

For the full year, total net earnings were \$815m, or \$21.56 a share, compared with \$805m, or \$21.80, in 1991, on revenues of \$3.4bn, up from \$3.3bn.

The company's funded backlog for continuing operations at the end of 1992 stood at \$7.7bn, down from \$8.7bn at the end of 1991.

The company's nuclear submarine operations earned \$26m in the fourth quarter, up from \$21 a year ago, while armoured vehicles made \$40m, compared with \$26m. Space launch systems lost \$13m, against a loss of \$21m in 1991.

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MCI Communications up 17%

By Martin Dickson

MCI Communications, the second-largest US long-distance telecommunications carrier, yesterday reported a 17 per cent increase in fourth-quarter earnings amid strong revenue and traffic growth.

The company reported earnings of \$180m, or 80 cents a share, compared with \$137m, or \$2 cents, in the same period of last year. Revenues rose 13 per cent to \$2.78bn from \$2.44bn, while traffic was up 14 per cent.

For the full year, MCI reported earnings of \$689m, or

\$2.21 a share, against \$522m, or \$2.01, in 1991, while revenues were \$10.56bn, up 11 per cent compared with 1991's \$9.49bn.

The fourth-quarter figures included revenue, less expenses, of \$56m from a previously-announced intelligent network licensing agreement with Stentor of Canada. The company also recorded one-time costs of \$47m due largely to a business reorganisation announced last year.

Mr Daniel Akerson, president, said factors contributing to the 25-year-old company's first year with

revenue over \$10bn included its Friends and Family programme – an innovative scheme which cuts the price of residential calls and now has more than 10m customers – as well as major contracts reached with clients such as the Federal Aviation Authority.

The company said that in 1993 it would focus on developing its 800 toll-free services, expansion of its data products, extending its international reach and developing new technologies such as personal communications services.

French banks face downgrading

By Tracy Corrigan

STANDARD & Poor's, the credit rating agency, may lower the ratings of six French banks. The short and long-term debt ratings of Banque Indosuez, Banque Paribas, Banque Worms, Compagnie Bancaire, Compagnie Financière de CIC et de l'Union Européenne and Crédit Suisse have been placed on creditwatch with negative implications.

S&P cited the increased

credit risk facing French banks at a time when their operating margins are near a six-year low. French banks have been hard hit by the problems of small and medium-sized companies, and the decline of the commercial property market, but only began to make significant provisions in 1992, according to the agency.

Banque Indosuez has a large exposure to real estate and to the equipment leasing sector through its subsidiary Locafar-

ce. The Paribas group is suffering from an increasing level of non-performing loans and has significant exposure to commercial property, its subsidiary, Compagnie Bancaire, is exposed to property and equipment finance.

The long-term senior debt of both Indosuez and Paribas is currently rated AA-, S&P said

that a final decision on the ratings will be made after meeting the senior management of the banks affected.

Jewellers seek equity infusion

By Robert Gibbons
in Montreal

PEOPLES JEWELLERS, Canada's biggest jeweller chain which is in bankruptcy protection, is seeking an outside equity infusion as part of its general restructuring programme.

Peoples, controlled by the Gerstein family of Toronto, had to write off its C\$133m (\$104m) investment in Zale of the US at the end of 1992 and reported a heavy loss. Zale has been operating under Chapter 11 bankruptcy protection.

The restructuring plan has a deadline of February 28, under an agreement with its principal secured creditor, the Bank of Nova Scotia.

However, these factors were partially offset by higher research and development expense, particularly for the company's 777 airliner, lower interest income and a higher tax rate.

Royal LePage has been hit by the recession and property market collapse in Canada. Commissions are under heavy pressure and the company has been losing market share to national franchise groups.

LePage posted a 1992 loss of C\$16.3m, or \$1.04 a share, against a profit of C\$800,000, or 5 cents, in 1991. Revenues slipped 1 per cent to C\$481m.

The company had already cut its dividend last summer, and Triton Financial, the Bronfman holding company which controls LePage, has been taking its dividends in stock for two years.

Despite stagnant consumer demand on the major European markets, the Group records a slight increase in sales volume and has managed to maintain, and in some cases improve, its market share. This, together with management measures implemented throughout 1992, will have an advantageous influence on business over the coming months with positive long-term effects.

The results of the first 12 months of the financial year will be published on

23rd April, 1993.

Final results of the financial year ended 31st March, 1993 will be published on

23rd July, 1993.

Market Myths and Duff Forecasts for 1993

*Corporate profits will soar, bonds have had their day, the US dollar is in a bull market. You did NOT read that in *FullerMoney* – the iconoclastic investment letter. Call Jane Falquharson for a sample issue (one copy only). Tel: London 71-4394761 (071 in UK) or Fax: 71-4394956

Ambitious cable plan from Time Warner

By Martin Dickson
in New York

TIME WARNER, the US media group, has announced plans to build in Orlando, Florida, the most ambitious home entertainment and communications network yet attempted in the US on a commercial scale.

However, operating profit for the domestic tobacco business was up by 8.6 per cent at \$5.2bn, on revenues up by 11.5 per cent at \$13.7bn.

The company, which runs the second-largest cable television business in the US, said it would eventually integrate this new operation, which it calls a "full service" channel, into its other cable markets across America.

The move is an important step in the battle over which industry – cable television or local telephone companies – will be the main conduit providing multi-media services to the home.

Industry observers and analysts have underlined that finding a replacement for Mr Akers, who is to relinquish his role as chief executive but stay on as chairman, would be a hard task. IBM announced Mr Akers' move on Tuesday.

The task of finding the successor has fallen to Mr James Burke, an IBM director and former chairman of Johnson and Johnson, who will head a newly-created committee of outside directors.

The company would be a disappointment," said one close observer. "It will probably be an outsider," agreed Mr Richard Shaffer, president of Technologic Partners, an industry consulting group.

Most of IBM's senior managers have spent their entire careers at the company, he pointed out. "IBM needs more outside directors, more outsiders in top management, and a lot more arguing among senior executives," he suggests.

"They need somebody who is not as gentle as Akers, somebody who can be tough."

IBM starts hunt for new axeman

Louise Kehoe reports on the task facing the next chief executive



James Burke: leading head-hunting team

Yet the "shock effect" of putting a new management team in place may be what is needed at IBM, says Mr Eckhard Pfeiffer, chief executive of Compaq Computer who replaced Compaq's co-founder, Mr Rod Canion, in 1991 after a boardroom coup.

"A new team can start afresh with a clean sheet on what needs to be changed and how. If it is the same guys it is an evolutionary process, rather than a revolution."

"This will get IBM beyond the denial phase," says Mr Pfeiffer, "past the stage of responding to wishful thinking that everything is going to be OK when the economy improves."

A newcomer would also need to be given free rein by the board of directors, Mr Pfeiffer said. Whether IBM's new chief executive will have such freedom remains unclear.

Before this week's announcement, Mr Akers was expected to remain as chairman until

the end of 1994 when he turns 60, IBM's traditional retirement age. From Mr Akers' statements on Tuesday, it appears IBM is seeking an executive who will execute the recovery strategy already in place.

Mr Akers emphasised that the company remained strongly committed to its strategy to improve IBM's competitiveness and profitability.

A new IBM chief executive might also reflect upon how quickly directors can lose confidence in top managers. Just a month ago, Mr Akers confidently told Wall Street analysts that the IBM board supported this management, the board supports me and I do not plan to step aside. I have not given it any thought."

Yet Mr Akers was evidently persuaded to give a great deal of thought to his role at IBM, and on Monday the company's board accepted his proposal that it begin looking for somebody to replace him.

The degree to which IBM's directors encouraged Mr Akers to step aside remains unclear. "We really never know what really happened," said one IBM manager, "but it is clear that [Mr Akers] made an abrupt change, and it seems unlikely that he would do so without pressure from the board."

Du Pont turns in \$230m loss amid shake-up

By Alan Friedman
in New York

\$463m of charges related to restructuring.

This charge also took in cost reduction programmes and payments made in relation to the recall of Benelux, a fungible group.

Full-year after-tax operating income – excluding the impact of accounting charges – was \$262m for the chemicals division, up from \$300m in 1991. The company, however, suffered full-year net loss of \$3.9bn, or \$5.85 per share, after recording \$5.1bn of special charges related to changes in accounting standards concerning employee benefits and income taxes.

Du Pont, which is engaged in a sweeping two-year reorganisation that involves asset sales, management changes and redundancies, said the full-year 1992 results included

the whole of 1992 were \$37.8bn, 2 per cent higher than 1991 after adjustments were made to reflect a new joint venture in coal.

Mr Edgar Woolard, Du Pont's chairman, said business conditions in the US continued to be difficult during 1992. He said there was also a significant weakening in markets outside the US during the latter part of last year, particularly in Europe.

Mr Woolard said that once accounting and other non-recurring charges were stripped out, earnings for the full year were nearly equal to 1991 levels, despite the poor operating environment.

He added that significant gains in the polymers and diversified businesses helped to offset the downturn in petroleum earnings.

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INTERNATIONAL COMPANY NEWS AND FINANCE

Westpac holders force poll on re-election of chairman

By Kevin Brown in Sydney

WESTPAC, the troubled Australian bank, finally concluded its adjourned annual meeting yesterday, but not before shareholders forced a poll on the re-election of Mr John Uhrig, the recently-appointed chairman.

Mr Uhrig was subjected to further attacks by small shareholders, who forced the adjournment of the meeting last week after angry criticism of the bank's financial performance.

However, Mr Uhrig and another director subject to re-election were both re-elected by a large majority with the support of institutional and corporate shareholders.

Rebel shareholders did manage, however, to block two changes to the bank's deed of settlement recommended by the board to bring the bank in line with federal corporations law.

The changes, which would

have abrogated elements of a 19th century Act of Parliament, failed by a small margin to achieve the approval of 75 per cent of shareholders at the meeting, as required by the rules.

Westpac announced on Sunday that Mr Robert Joss, a vice-president of Wells Fargo, the US investment bank, would take over next month as managing director, replacing Mr Frank Conroy, who resigned last month.

Mr Uhrig said the bank hoped to emulate the successful restructuring of Wells Fargo over the last few years. He said the restructured bank was "pretty close to the way we think Westpac should be in the future."

There was criticism of the five-year contract offered to Mr Joss, which includes options for 5m Westpac shares that could be worth up to A\$8m (US\$5.7m), depending on the bank's share price. However, most shareholders supported

the appointment.

Mr Joss faces a significant challenge in turning round Westpac, which has suffered a series of reverses, climaxing in a record loss of A\$1.5bn for the year to end-September, after bad debts of A\$2.6bn and an unexpected US tax liability of A\$106m.

Five directors, including the then chairman, resigned last year after a A\$1.2bn rights issue was largely ignored by shareholders, leaving 72 per cent of the shares in the hands of sub-underwriters.

The board lost two more directors earlier this month when Mr Kerry Packer and an associate quit after Mr Uhrig and other directors rejected calls for a significant acceleration of the restructuring programme.

Mr Packer, the Australian publishing entrepreneur, is Westpac's second-largest shareholder with 10 per cent of the shares, half of which is in the form of options.

Nachi hits Y16bn loss as finance failures bite

By Robert Thomson in Tokyo

NACHI-FUJIKOSHI, a leading maker of bearings and machine tools, yesterday revealed the scars inflicted by diversification into financial business during the late 1980s by announcing a net loss of Y16.4bn (\$1.323m) for the year to November and suspending dividends for the first time since 1988.

The company, which reported a net profit of Y307m in the previous period, was also hit by the downturn in capital spending by Japanese manufacturing industry, leading to a 20.9 per cent fall in sales to Y122.4bn.

Nachi was one of Japan's best-known exponents of *zaibatsu*, or financial speculation, during the late 1980s when many conservative industrial companies invested heavily in the stock market.

The stock market collapse over the past three years has created large stock appraisal losses and large unreported property losses, undermining core businesses of several leading companies. Nachi-Fujikoshi reported a stock appraisal loss of Y7.96bn for the year.

Along with many other Japanese companies, Nachi established a financial subsidiary during the 1980s, and the parent company was forced to write-off Y5.6bn in loans and guarantees.

"We foresee difficulties ahead, but the company is intending to lift its business performance," said Nachi, which has begun a three-year streamlining programme aimed at reducing its workforce of 4,800 by about 500 on the Australian Stock Exchange.

• MR Michael Nugent, chief executive of Goodman Fielder, the Australasian food group, said there was "no basis" to market rumours that the group was likely to be the target of a hostile takeover bid.

"It is just idle talk as far as we are concerned. There is no basis for it at all," Mr Nugent said. He said the group attributed the speculation to increased interest in food stocks.

most analysts expect a second offer later this year.

The bid, which values Arnotts at A\$1.3bn (US\$928m), could also be extended. Arnotts shares, which have traded consistently above the offer price, closed 2 cents higher at A\$9.32 on the Australian Stock Exchange.

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Campbell has said the offer will not be increased, and has dismissed suggestions it will launch a higher offer after the existing bid closes. However,

Campbell's stake in Arnotts 'unlikely to exceed 50%'

By Kevin Brown

ARNOTTS, the Australian biscuit company, yesterday claimed that Campbell Soup, the US food group, was unlikely to hold more than 50 per cent of its shares when a hostile takeover bid closes today.

Mr Bill Purdy, Arnotts' chairman, said the board had been assured that family shareholders who own 20 per cent of the stock would not accept Campbell's offer price of A\$8.50 a share.

Mr Purdy said he was convinced that other family shareholders, who own a further 8 per cent of the stock, would also refuse the offer.

He said that discussions with financial institutions

had been "encouraging."

Campbell, which owned 38 per cent of Arnotts before the bid, said it received acceptances for 8m shares yesterday, increasing its stake to just under 39 per cent.

The higher shareholding entitles Campbell to increase its representation on Arnotts' board from two to three under a 1985 shareholding agreement between the two companies.

However, a New South Wales court ruled recently that the agreement required Campbell to acquire more than 35.1 per cent of Arnotts before it could take control of the board.

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Restoring faith in a banking system

Japan's CCPC will tackle the industry's problems, writes Robert Thomson

ON ARRIVING at work, staff at the banks' new self-help organisation will be forcefully reminded of the property collapse that triggered Japan's banking crisis.

The offices are on the top floor of a half-empty building in an area of Tokyo which during the "bubble" years of the late 1980s was a thriving business district.

Formally established yesterday, the Cooperative Credit Purchasing Company (CCPC), as the loan buying organisation is known, will open its doors on Monday to financial institutions and their non-performing loans.

The company, which reported a net profit of Y307m in the previous period, was also hit by the downturn in capital spending by Japanese manufacturing industry, leading to a 20.9 per cent fall in sales to Y122.4bn.

Nachi was one of Japan's best-known exponents of *zaibatsu*, or financial speculation, during the late 1980s when many conservative industrial companies invested heavily in the stock market.

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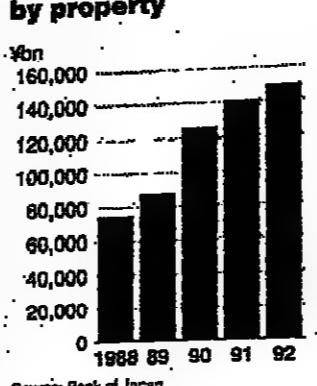
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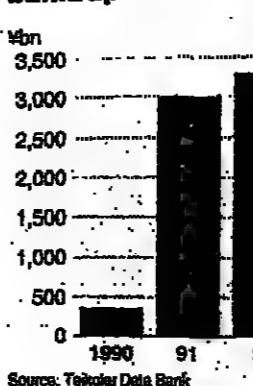
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Bank lending secured by property



Source: Bank of Japan

Property industry bankruptcies



Source: Teikoku Data Bank

Tanaka, senior manager of the corporate planning division at Mitsubishi Bank, which has played the leading role in establishing the CCPC, said the valuers must be objective in their estimates, otherwise their reputation would be harmed.

Mr Shinichiro Goto, president of the CCPC and a former senior managing director at Mitsubishi Bank, said specialist housing loan companies may be eligible for help after they devise restructuring plans. He insisted the banking industry would look after its own and not require direct government assistance.

However, troubled Japanese regional banks are already receiving assistance from the Bank of Japan, which has increased its lending at the official discount rate of 3.25 per cent, allowing ailing regional institutions and their commercial bank backers to fund restructuring programmes.

The self-funding character is a point of honour for the banks, as is the independence of the appraisal committee. In assessing prices, the committee will not only value the land collateral, but will examine the assets of any guarantors and review the company's cash-flow and earnings potential.

From beginning to end, the bank which made the initial loan will be held responsible. When the property collateral is finally sold, it will be forced to book another loss if the amount was less than the CCPC's appraised value. And, if at the end of the CCPC's life the property is unsold, the same bank will be responsible for finding a buyer.

Hitachi, Texas Instruments in R&D venture

By Michiyo Nakamoto
In Tokyo

HITACHI, the Japanese electronics and electrical manufacturer, and Texas Instruments, the US high-technology group, are joining forces in the research and development of next-generation advanced com-

puter memory chips, the companies said yesterday.

HITACHI and Texas Instruments will pool their finances and human resources to begin basic research into the development of 256-megabit dynamic random access memory (dRAM) chips, which would store 16 times the

amount of information that can be stored in currently available 16-Megabit dRAMs.

In a similar move, NEC of Japan and AT&T, the US telecommunications group, are moving closer to agreeing to join forces on the development of the 256-Megabit dRAM.

AT&T does not manufacture dRAMs but has conducted advanced research in processing technology.

NEC said yesterday that it

This announcement appears as a matter of record only. October 1992.

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NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of Mercury Offshore Sterling Trust will be held at 14, rue Lion Thysse, Luxembourg, at 11.00 a.m. on 15th February, 1993 for the purposes of considering and voting upon the following matters:

Agenda

- To accept the Directors' and Auditors' reports and to approve the financial statements for the year ended 30th September, 1992.
- To declare such dividends for the year ended 30th September, 1992 as may be recommended by the Board, as necessary to obtain distributor status for the Company, and to fix their date of payment.
- To discharge the Directors from their responsibilities for all actions taken within their mandate during the year ended 30th September, 1992 and to approve their remuneration.
- To re-elect the Directors holding office at the date of the Meeting.
- To decide on any other business which may properly come before the Meeting.

Voting

Resolutions may be passed by a simple majority of the votes cast thereon at the Meeting with no requirement as to quorum.

Voting Arrangements

In order to vote at the Meeting, the holders of beneficial Shares must deposit their Shares not later than 10th February, 1993 either at the registered office of the Company or with any bank or financial institution acceptable to the Company, and the relevant Deposit Receipts which may be obtained from the registered office of the Company must be forwarded to the registered office of the Company to arrive not later than 10th February, 1993. The Shares so deposited will remain blocked until the day after the Meeting or any adjournment thereof;

the holders of registered Shares need not deposit their certificates but can be present in person or represented by a duly appointed proxy;

Shareholders who cannot attend the Meeting in person are invited to send a duly completed and signed proxy form to the registered office of the Company to arrive not later than 10th February, 1993. Proxy forms for use by registered Shareholders are included with the annual report and can also be obtained from the registered office. A person appointed a proxy need not be a holder of Shares in the Company; lodging of a proxy form will not prevent a Shareholder from attending the Meeting if he subsequently decides to do so.

January 1993

The Board of Directors

January 1993

This announcement appears as a matter of record only

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a subsidiary of

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Frankfurt, Telephone 069-239 462

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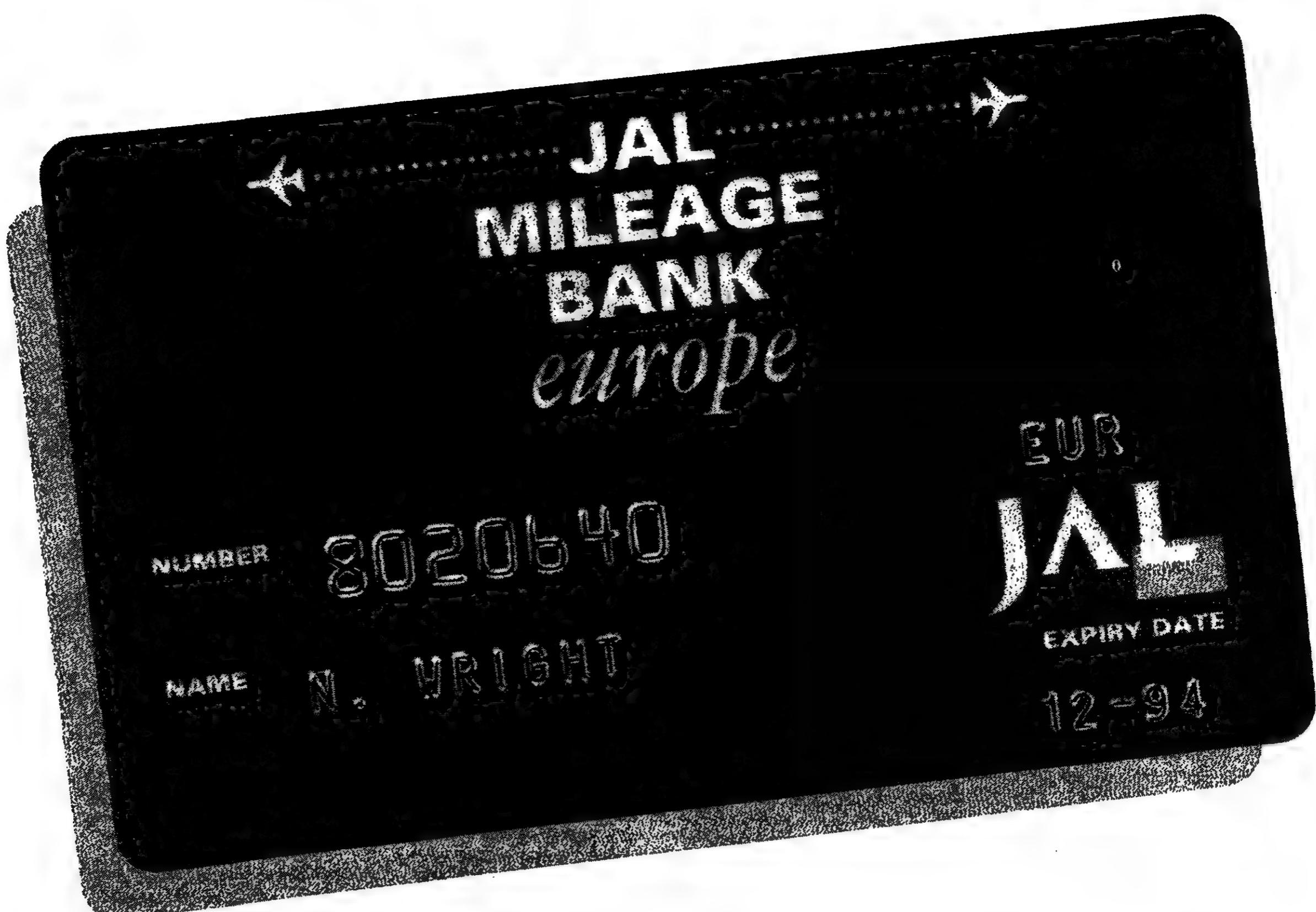
\$60,000,000

Floating rate subordinated notes due January 1994

In accordance with the provisions of the notes, notice is hereby given that for the interest period 26 January 1993 to 26 April 1993 the notes will carry an interest rate of 6.50% per annum. Interest payable on the relevant interest payment date 26 April 1993 will amount to \$163.36 per \$10,000 note and \$1,633.56 per \$100,000 note.

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For further details of your free membership of JAL Mileage Bank Europe and even more reasons to fly JAL, just ring your nearest JAL office.



A WORLD OF COMFORT

Government debt auctions will test investors' appetite

THE two auctions of government debt due to be held today in France and Spain will prove important tests of investor appetite for high-yielding bonds. For as tensions within the European exchange rate mechanism ease, bond market analysts and investors have begun to re-examine the arguments for convergence of European bond yields.

For the first time since April, France has decided to sell Ecu-denominated government bonds, representing the first sovereign issue of Ecu bonds since Denmark rejected the Maastricht treaty on European economic and monetary union and threw the Ecu and European bond markets into a state of confusion.

Spain, meanwhile, is holding an auction of new three, five and 10-year bonds. The coupons are higher than on the existing issues, providing a more realistic picture of yields in the secondary market.

Dealers and economists believe that both auctions are likely to go well. France is due to issue between Ecu500 and Ecu700m worth of per cent OATs due 2003. Mr John Hall, economist at Swiss Bank Corporation, described the French Ecu auction as "very significant" adding that "the French are helping to build the credibility of the market". Earlier this week, the Bank of England said it would resume issuing three-year Ecu notes.

Other market analysts have said it is "psychologically important" for the market that France is creating a new 10-year benchmark, rather than reopening an existing issue.

Mr Kit Juckes, economist at S.G. Warburg Securities, said the decisions by France and the UK "show a willingness by governments to get the Ecu bond market up and running again". The French auction is expected to go well, given that the amount involved is not particularly large.

Even though Ecu yields have come down from a maximum of just above 200 basis points over 10-year German bonds in October to around 110 basis

Sara Webb reviews the arguments for the convergence of European bond yields

New French futures contract welcomed

By Antonia Sharpe

THE new French futures contract based on long-dated government bonds is expected to get a warm reception when it starts trading today on the Matif, the Paris futures exchange.

Traders expect the FTI contract to be popular both with speculators and with investors seeking to hedge their portfolios. It will be one of the few contracts in Europe, apart from those in the Ecu and Dutch markets, whereby investors can play the yield curve up to 30 years.

Daily volume is expected initially to be around 20,000 contracts, but should increase.

However, the Matif's 10-year bond future, which trades an average of 120,000 contracts a day, is expected to remain the most active.

The creation of the French treasury bond futures contract has been made possible by the existence of a mature underlying market, itself the result of the government's decision to extend its debt profile in recent years. The total outstanding of cash OATs with a maturity of 15 years and over now stands at Ecu17.5bn.

Since 1987, average monthly issuance in France has increased progressively, and in 1992 average volume per month was around Ecu1bn. The French treasury has announced that it will issue Ecu220m worth of OATs, of which almost half is expected to be at the longer end.

Four OATs, due 2006, 2012, 2019 and 2023, totalling Ecu17.3bn, will be deliverable under the FTI contract, of which the OAT due 2023 will be the cheapest to deliver into the March contract.

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• Groupe Worms has joined

Robert Fleming, the UK bank, in taking a controlling minority stake in Ibanque, one of the few Arab institutions still operating in the west.

Ibanque Worms, part of the UAP group, has ceded its place in Ibanque, which is two-thirds owned by Kuwait and Saudi Arabian shareholders, to Groupe Worms.

UK gilt prices mixed after Bank auction

By Antonia Sharpe in London and Patrick Harrison in New York

UK government bond prices were mixed in the wake of the Bank of England's £2.5bn auction of 8% per cent Treasury stock. Dealers said that although the market was long of stock at current levels, prospects had improved now that the auction was out of the way.

Cover on the auction was 1.18 times, the lowest since the Bank resumed its auctions in April 1991, but above the

all-time low of 1.07 times reached in January 1988.

The "tall" was also long at $\frac{1}{2}$, which compared with just $\frac{1}{2}$ or $\frac{1}{4}$ in previous auctions.

After the auction, the Bank of England issued a further £250m worth of existing gilts: £200m of 8% per cent gilts due 2003 at 124½; £10m of 2½% per cent index-linked gilts due 2001 at 152½; and £15m of 2½% per cent index-linked gilts due 2009 at 147½.

The Life March long gilt futures contract fell to 102.26 immediately after the auction results but then climbed to the

FT FIXED INTEREST INDICES

	Jan 27	Jan 28	Jan 25	Jan 21	Jan 20	Year	High	Low
ShortTerm	94.45	93.70	93.99	94.05	97.90	95.54	95.11	
Fixed Index	105.50	105.37	105.31	105.28	105.68	110.26	97.15	

Bank of England Securities 15/10/93: Fixed Interest 102.26

Bank of England Securities High since compilation: 116.28 (19/1/92), low 49.18 (3/1/75)

Gilt Index High since compilation: 116.28 (19/1/92), low 50.53 (3/1/75)

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GILT EDGED ACTIVITY

	Jan 26	Jan 25	Jan 22	Jan 21	Jan 20
US Edged Repaper	178.0	183.4	115.0	140.0	124.6
5-day average	132.7	124.8	122.3	118.6	110.2

* 3-day activity indices reduced 10%

** 3-day activity indices reduced 10%

*** 3-day activity indices reduced 10%

**** 3-day activity indices reduced 10%

***** 3-day activity indices reduced 10%

Margins boost as Securiguard rises to £5.74m

By Richard Gourlay

SECURIGUARD, the security and cleaning company, yesterday reported a 14 per cent increase in pre-tax profits. Mr Alan Baldwin, chairman, however, said the US economy was showing only "glimmers" of life and in the UK there was as yet no signs of an upturn.

Pre-tax profits in the year to end-November rose from £5.02m to £5.74m on sales up 2 per cent at £165.11m.

Earnings per share rose 2p to 19p and the final dividend is 5.5p, giving a total of 9.4p, up 10 per cent.

Net debt fell by £3.1m to £9.6m, leaving the company with gearing of about 200 per cent, but interest covered 5.5 times by trading profits, suggesting that the group has restored some order to its balance sheet. The dividend is more than twice covered by earnings.

Margins in the largest cleaning and security divisions suffered, but the smaller communications division, which

includes the overnight parcel service, enjoyed an increase in profitability.

While the performance of the cleaning division improved, the US operation was adversely affected by the economic slowdown, particularly in New York where Securiguard has a large presence. The division is a whole made 22.6m operating profits from sales of £85.86m.

The security division was hit by poor sales in the first half when the company said it missed a trend towards cheaper contracts. In the second half, that mistake was rectified, Mr Baldwin said. Overall the division's trading profits fell 18 per cent to £2.45m.

The security division's sales in the same period of 1992 were bolstered by the effects of the Gulf war and in the last period profits were hit by the cost of moving headquarters.

City Link, the overnight parcels delivery business, had a record summer. The personnel division returned a reduced trading loss down from £7.03m to £5.03m.

Aukett plunges into red with £3.88m loss

By Matthew Curtin

AUKETT Associates, the London and Glasgow-based architect, made its first trading loss in its 20-year history and reported a pre-tax deficit of £3.88m for the year ended September 1992. Last time there were profits of £360,000.

Turnover plunged to £2.53m (£16.05m) as the depressed state of the property sector knocked fee income. In addition, the group absorbed £2.74m in redundancy charges, bad debt provisions, and property write-downs, on top of high interest charges.

There is no final dividend. Aukett passed the interim pay-out, and Mr Gerry Delighton, chairman, said dividends were likely to resume only in the 1993-94 year. Losses per share were 20.7p (0.32p).

Mr Delighton said the group would sell its profitable Nathaniel Lichfield subsidiary, bought for £1.5m in 1989, to management for £1m because it was the only means it had of reducing borrowings. Aukett would write off £2.4m in goodwill leading to a net loss of £2m from the transaction.

• Results from DY Davies, the USM-quoted architect, also reflected the depressed state of the sector as the group's pre-tax losses increased from £24.000 to £26.000 in the half year ended October 31.

Losses per share were 8.5p (5.4p). There is no interim dividend.

Tadpole/IBM shares deal

TADPOLE Technology has applied to the Stock Exchange for the admission to the official list of 502,289 new ordinary shares.

The shares are to be issued to International Business Machines for a total subscription price of \$500,000 (235,000) at 85p per share. In addition, Tadpole will issue to IBM war-

rents to subscribe for 2.22m new ordinary shares - equivalent to 10 per cent of Tadpole's fully-diluted share capital.

The deal in the result of negotiations agreed when the electronics company moved from the over-the-counter market to a listing in December last year and announced it had formed an alliance with IBM.

NEWS DIGEST

Dyson static at £340,000

ON SHARPLY lower sales J&J Dyson's pre-tax profits in the six months to September 30 were little changed at £340,600, against £347,300 last time.

The company makes refractory products and trailers. It also sells motor vehicles and acts as a builders' merchant.

Dyson said that despite the decline in sales to £21m (£25.6m) profits had been protected by the company's strategy of pursuing niche opportunities in its main markets.

The interim dividend is maintained at 2p on earnings per share of 1.65p (1.65p).

Osprey ahead of forecast at £90,000

OSPREY Communications, the advertising and marketing services group, reported pre-tax profits ahead of expectations at £90,000 for the six months to November 30.

NOTICE TO HOLDERS OF THE BDRS (ISSUED IN MARCH 1992)
OF C. ITOH AND CO., LTD
(The "Company")

The Annual General Meeting of Shareholders of the Company held on 26th June, 1992 adopted a Resolution in order to change the English trade name of the Company. In consequence of such Resolution, notice is hereby given as follows:

1. Effective as from 1st October, 1992 the English trade name of the Company was changed to Itoch Corporation.

2. Holders may tender their BDRS for stamping at the counter of Hambros Bank Limited, London or at the counter of Banque Internationale à Luxembourg S.A., Luxembourg from 28th January, 1993, from 28th January, 1993 only stamped BDRS will be of good delivery on the Luxembourg Stock Exchange.

3. The Company under the new name will continue to owe the same obligations with respect to the above BDRS.

Itoch Corporation
28th January, 1993

Volex seeks £17.5m to fund expansion

By Peter Pearson

VOLEX GROUP, the electrical interconnection products company, has launched a £17.5m rights issue to fund a further acquisition in the US, the group's capital expenditure requirements and to pay off its £2.2m borrowings.

Furthermore, Mr Howard Poulsen, chief executive, forecasts that group pre-tax profits would double from £2.6m to £7.25m in the year to March 31, 1993. Volex shares rose 24p to 440p on the day.

The group has acquired Component Manufacturing Services (CMS), along with an option - for a nominal £1 - to buy a 40.9 per cent stake in Sigmaux, CMS's Irish affiliate, for a total £4.7m (£3.1m). Within the next two years Volex will also acquire a North Carolina site, currently leased by CMS, for £750,000.

CMS makes moulded cable assemblies in North Carolina and Massachusetts. It made operating losses of £2.1m on sales of £15.8m in the year to September 26.

It will be merged with Volex Interconnect Systems, itself a merger between Cable Products and Icomic, acquired in January and July 1992 for £1.6m and £4.3m respectively.

Some 60 per cent of CMS's output is in the instrumentation and medical electronics market and will complement the west coast medical business of Mayor, the 60 per cent-owned and Singapore-based data and power cord manufacturer.

Mr Poulsen said CMS would be the last buy in the US for some time, and that the group's focus had now shifted to Europe, in particular eastern Europe and especially cable assemblies.

In the year to March 1993, capital expenditure will reach £7.5m, mainly at the power cable assemblies operations at Pencon in Lancashire and Mayor in Wales. Some 27m has been pencilled in for the following year.

In the cash call, 5.37m new shares will be issued on a 1-for-4 basis at 345p per share. The issue is underwritten by SG Warburg.

SO FAR we have no clear idea why the Anglo American Corporation of South Africa is reshuffling its world-wide assets again.

All we know for certain is that Charter Consolidated, the UK industrial conglomerate, is deep in negotiations to sell most of its 38.4 per cent shareholding in Johnson Matthey, a stake acquired in 1979 during another Anglo assets shuffle.

As far as most of the investment community is concerned, both Charter and JM are part of Anglo's extended "family," a family controlled via a convoluted chain of minority holdings and the careful selection of directors.

There is also a widespread belief that Anglo wishes to continue its influence over both JM and its US competitor, Engelhard. The question is how might this be achieved.

The complex manoeuvres, outlined below and suggested by some analysts as the answer, says a great deal about the way in which Anglo is perceived to operate.

According to the analysis, Charter might start the ball rolling by selling most of its 29.8 per cent Johnson Matthey stake (just under the level which would automatically trigger a bid under UK take-over rules) back to Johannesburg Consolidated Investment Company, from whence it came 14 years ago.

This would cost JCI about £2.5m, which would have to be raised outside South Africa because of restrictions on foreign exchange.

To raise the necessary cash offshore, JCI might sell its shareholdings in the Anglo "family" diamond trading companies.

The latest balance sheet values these assets at £522m (roughly £127m). But, even with the diamond market in recession, a good case could be made for their sale at well above book value.

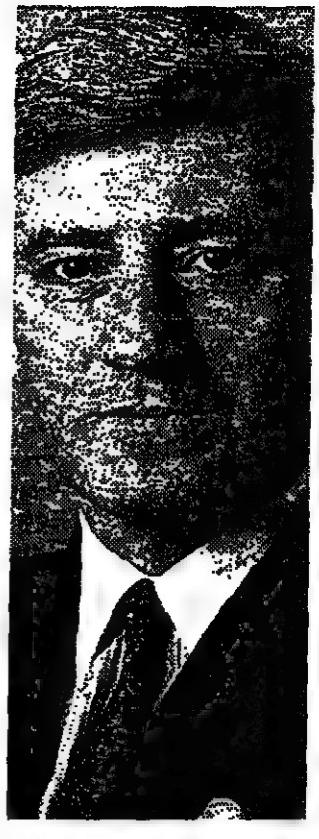
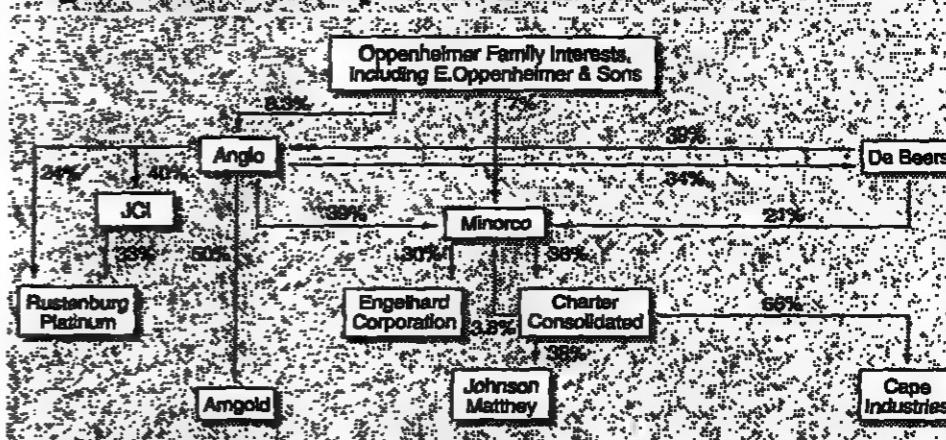
The obvious buyer of these shareholdings would be De Beers, which controls 30 per cent of the world's rough diamond business.

However, De Beers is not exactly flush with cash, because of the state of its market, whereas Minoro, the Luxembourg-quoted overseas investment arm of the Anglo clan, has more than \$1bn

All eyes on complicated reshuffle

Philip Gawith and Kenneth Gooding on machinations in the Anglo family

Anglo American Group: the main links



(21.5m) readily available.

De Beers could raise some money by selling some of its Minoro shares back for cancellation.

More money might be switched into De Beers if Minoro bought the former's shareholding in Anglo American Corporation of South America.

It would be a logical purchase of assets because Minoro is being transformed into an operating company with "bands on" control of its mining interests.

Meanwhile, Charter would use the money from the Johnson Matthey sale, plus its present cash pile, to buy back its own shares from Minoro for cancellation. It would then be entirely divorced from Anglo and its influence.

Mr Michael Coulson, analyst at Credit Lyonnais Leasing, suggests that if something of this sort happened, Minoro would benefit the most.

Minoro would sell its holding in Charter at well above net asset value, while it would buy back its own shares at a considerable discount to asset value. It would boost Minoro's assets per share and its earnings per share. At the same time, Charter might think gaining its independence was

worth the price.

After all this, Minoro would still have plenty of cash to act as Anglo's spearhead as the group moves back into the Zambian copper industry, which that country plans to privatise, he suggests.

In case anyone needs reminding, it would be inappropriate for Minoro to take the simple route and buy the JM stake itself.

Minoro already has a direct shareholding in Engelhard and anti-trust authorities both in the US and the European Community would certainly object to it having such a huge influence over both platinum marketing groups.

Also (as the chart shows) Anglo's influence extends to Rustenburg, the world's leading platinum producer. Platinum is widely employed as a catalyst in the oil and chemical industries and its use in catalytic converters from car exhausts is growing very fast.

Mr Weinberg, analyst at Societe Generale Strauss Turner, says it is possible that anti-trust pressures have reached the stage where Anglo may have to let either JM or Engelhard move outside the group's influence.

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It is known to be uncomfortable about the way Anglo exerts its influence at long range and is not happy that that influence has forced Charter to keep about 40 per cent of its assets in a passive investment (Johnson Matthey).

Gold Fields refused to play ball, mounted a spectacular and often vitriolic defence and Minoro not only lost the battle but is still nursing its wounds.

Anglo must sincerely be hoping that there will be no repetition of that fiasco caused by the JM share sale. However, it would certainly provide some entertainment in these dull winter days for the rest of us.

Other observers think it is also relevant that two of Minoro's three managing directors departed this month as part of a radical board shake-up which might have been sparked by a massive row - perhaps about the treatment of the Johnson Matthey stake.

There have been previous Anglo "family" quarrels given Anglo's approval for a dramatic change in style in 1988, its first move was to bid for Consolidated Gold Fields, based in Johannesburg to be another family member.

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This announcement appears as a matter of record only



Royal Insurance

Royal Insurance Holdings plc

Issue of £76,000,000 7 1/4 per cent convertible subordinated bonds 2007.

Barclays de Zoete Wedd Limited

Lazard Brothers & Co Limited

Baring Brothers & Co Limited

Morgan Stanley International

UBS Phillips & Drew Securities Limited

SG Warburg Securities

FT SURVEYS

December 1992

COMPANY NEWS: UK

Allied Textiles eases to £12.7m but core strong

By Peter Pearce

ALLIED Textile Companies, the Yorkshire-based textile manufacturer and processor, saw pre-tax profits ease from £13.2m to £12.7m in the year to September 30.

However, the group lifted its final dividend to 8.1p (7.9p) for a total pay-out up at 12.8p (12.3p), covered 2.4 times its earnings of 30.8p (31.7p) per share.

The contribution from textile activities rose to £8.64m (£8.53m) in an economic climate that the company described as continuing to be "unsettled".

Mr John Corrin, chief executive, explained that order books had been down at two weeks for the past nine months. They would have to rise to six weeks before the company would think of increasing its workforce.

The textiles profits were struck after £800,000 of restructuring costs at four sites, said Mr Corrin.

Mr Corrin ascribed the buoyancy of the textile results to "quality products, quality customers and that about 50 per cent of our products go over-

seas."

He explained that direct exports accounted for 23 per cent of output, but that this was bumped up by sales to customers who bought Allied goods on the docksides, already documented, cleared and in containers ready to be shipped.

He added that the spread of Allied's textile businesses gave it more protection than other companies enjoyed.

Group turnover grew to £129m (£112m), boosted by £10m from the £4.2m acquisitions in France and Belgium. On a like-for-like basis it was up 5 per cent.

In the UK, the turnover from wool processing was £22m, carpets £25m, synthetic operations £29m, spinning and weaving £27m, and knitwear £3m.

The restructuring, across all divisions, was "continuing", said Mr Corrin.

Income from financial activities amounted to £4.06m, down from £4.63m. Within that, property sales made £1.33m (£71,000), property rental net of operating profits — where the investment properties are used to shadow tax — came to £1.7m, traded investments to £200,000, and cash on deposit to the sector.

Richmond Oil & Gas slides £386,000 into the red

By Peggy Hollinger

RICHMOND Oil & Gas, the struggling natural resources company which lost its main asset to creditors last summer, plunged into the red with losses of £386,000 for the six months to September 30.

The pre-tax return, struck on sales 74 per cent lower at £1.8m, compared with a profit of £23.000 last year. Mr Robert Fox, chairman and chief executive, said the depressed results reflected the loss of the Richmond Ranch properties in June.

Stripping out the return from discontinued activities, Richmond incurred losses before tax and exceptions of

£781,000 on sales of just £2,000.

There was an exceptional gain of £130,000 due to a surplus on asset disposals, including the sale of an equipment supply business and some oil and gas interests.

Mr David Wilkinson, a director, said liquidity remained tight. However, the group had cut costs by about £900,000, including a reduction in workforce from 200 to 10.

Richmond retained an interest in just 10 producing wells, Mr Wilkinson said. However, revenue was expected "shortly" from other assets on which well tests were being carried out.

An expanded drilling programme was planned in the

Pittencriff enters saga of Aberdeen Petroleum via 17% stake purchase

By Peggy Hollinger

THE COMPLICATED saga of Aberdeen Petroleum took another twist yesterday when Pittencriff, the acquisitive communications and natural resources company, announced a deal to acquire a 16.8 per cent stake in the Scotland-based group.

Pittencriff said it had agreed to acquire 8.6m Aberdeen shares at 12.5p each from a private investor, Mr DJ Hughes.

The £1.1m consideration would be satisfied by the issue of 335,000 new Pittencriff shares. Aberdeen closed last night up at 12p, while Pittencriff fell up to 31p.

Mr David Hooker, managing director of Aberdeen, said that

Pittencriff's purchase had come as a surprise. He gave a cautious welcome to the new investors and said he expected to discuss the "investment in more detail shortly" with Pittencriff.

Mr Douglas Sinclair, finance director, refused to comment on whether Pittencriff intended to launch a bid or the white knight in Aberdeen's attempt to fend off the proposal from US-based Bellwether. The stake was seen as an attractive investment.

Analysts speculated that Pittencriff, which has been reportedly seeking oil and gas assets, had one of two intentions: to bid for Aberdeen or profit from Bellwether's approach.

Reuters launches UK equities service

By Andrew Boiger

REUTERS, the international news and information group, yesterday launched an extensive new UK equities service to challenge Topic, the London Stock Exchange's dominant

service.

The Equity Focus service is the repackaging of a service which Reuters first launched at the end of 1991, after the Exchange had been forced to abandon rules requiring companies to channel all stock market announcements through its regulatory news service.

Reuters' new service has been repackaged to appeal to Topic users, and uses the more familiar Epic codes for companies, rather than the Reuters codes. It has also been priced aggressively with a view to undercutting Topic.

Equity Focus, like Topic 2, the Exchange's update of its original teletext service, is based on personal computers.

The 1,400 workstations which took Reuters' previous equities service will get a free upgrade.

The new service blends news and analysis of British companies from all over the world with the full regulatory news announcements.

Mr John Parcell, managing director of Reuters UK and Ireland, said: "Users can bring up detailed prices, news, graphs, and historical information with one simple command."

NEWS IN BRIEF

FARRINGDON has agreed that Giuliano Lotti and other investors will subscribe for 500,000 5 per cent convertible redeemable preference shares of £1 each at par. The company will not seek a listing for them at present. They may be converted into ordinary shares at any time on the basis of 20 ordinary shares for each preference share. The agreement will be put to an extraordinary meeting on February 26.

NO PROBE: The acquisition by Baker Holding Company of the refractories business of Steelkey Refractories from Redland will not be referred to the Monopolies and Mergers Commission. (Jan)

PAINTTECH INTL: Ochil, a subsidiary of DCC, holds 26.3m ordinary shares in the company (89.33 per cent).

French bar Crown's radio rescue plan

By Alice Rawsthorn in Paris and Raymond Snoddy in London

COMMENT

Allied divides its watchers. Some see it as secretive — yesterday it held its first analysts' meeting — and others see it as quiet and canny, saying it takes time and effort to understand. Certainly, it carefully chooses its friends in the City. While some are suspicious of the variability of the profits from financial activities, all agree that the textile results are impressive. The management has an impressive record for picking up undermanaged or otherwise distressed businesses, mending them, putting money in and waiting for the benefits to accrue. It is not afraid to use its cash in recession. Forecasts are about £14m pre-tax for the current year, giving earnings of about 33p, a pie of about 13.7, which stands at a small discount to the latest accounts.

The CSA decided to block the sale to a consortium which included NEI, another French pop station, because of irregularities concerning RFM's relationship with Crown Communications.

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Impact of the development corporation – the will to get things done Page 2

FINANCIAL TIMES SURVEY

LEEDS

Thursday January 28 1993

Helped by a good mix of industry and commerce and by public sector investment, Leeds has weathered recession better than most large cities in Britain. Now the economy is stirring and recovery may have begun. Ian Hamilton Fazey reports

Survival of the fittest

IT IS not quite true that Leeds is the English city in the recession forgot, but at first glance it almost looks that way. There are tower cranes on the skyline, unemployment is 9 per cent and lower than the national average and house prices have slipped by less than 5 per cent.

"Of course recession has not passed us by," says Mr Peter Coles-Johnson, chief executive of Leeds chamber of commerce and industry. "We know from our resignations last year – 12 per cent of the membership – that more people than usual ceased trading. Normal turnover is about 5 to 6 per cent."

"Life is hard at the moment, but the good news is that so many have survived. We have a broad spread of industry, with many small and medium-sized businesses. That's been our saving grace. Long-term, things look extremely good."

Leeds certainly seems to have got off lightly. There has been more of a knock-on effect from a distressed outside world than internal pain. The reasons appear to be:

- the city's optimum size of about 700,000 people;
- population stability – unlike other northern cities, it is not struggling with declining local tax and spending bases;
- a heterogeneous industrial and commercial mix that allows different sectors to function counter-cyclically to each other or out of phase with the national economic cycle;
- its role as the financial and professional services capital of the east Pennines;
- flexibility of labour – for decades Leeds' sectoral spread has made it normal for people to switch between industries and learn new skills, establishing a change-accepting culture;
- its location on the M62 at the end of the M1, a pivotal point in northern England;
- the proximity of the Humber ports, the north's fast-growing gateway to European markets;
- the Leeds Initiative, a partnership of private and public sectors, has concentrated on improving stations, roads into the centre and corridors through it – fundamental developments which affect the look and feel of a city;
- a large injection of public spending in the form of inward investment.

This last factor has been significant during the recession. In 1988 the government decided to relocate most of the departments of health and social security to Leeds. Mr Jon Trickett, leader of the Labour-controlled city council, puts the direct value of this at £60m of construction work to house the departments and 2,000 jobs.

Indirect benefits include a growing demand for supporting services, from the highly professional to the mundane. All local markets – from office space to sandwich bars – will be boosted.

Another area of large public sector spending is education. The city's two universities – Leeds and Leeds Metropolitan, the former polytechnic – are growing towards 17,000 students each and combined budgets of more than £200m.

Prof Alan Wilson, vice-chancellor of Leeds University, is a geographer, so he can speak with authority on the impact. He puts the economic multiplier at between 2 and 2.5. This includes another major impact on the construction sector: the university has 6,000 units of student accommodation and needs to add 500 a year to cope with growth, a £25m annual capital commitment.

Private sector arrivals in Leeds include British Telecom's mobile communications division, which is expanding to 767 full-time equivalent staff in the city this year. It moved north from Euston Tower two years ago, eliminating London weighting from salaries and reducing rents from £25 to £11 a sq ft.

Mr Paul Pagliari, head of personnel, says the ease of access from Leeds to other parts of the country was another deciding factor, coupled with good labour markets and prospects – since realised – of lower staff turnover.

Location was also considered crucial by Mr Ken Rigby, one of five general managers of Midland Bank, who last year moved out of London as part of Midland's campaign to devolve power and so rebuild relationships with customers.

He now oversees all of the bank's northern operations from Leeds, which he chose in preference to Manchester, because "it is right in the middle of my patch".

Some observers find the relationships between banks and their business customers less strained than elsewhere – another indicator of lower levels of economic distress.

"Leeds has a wide commercial and industrial base and has withstood recession a lot better than the south of England," says Mr Alastair Thompson of Barclays. "We do have customers with problems, but by and large there are many well-managed businesses and we are happy with each other."

Thompson of Barclays, "We do have customers with problems, but by and large there are many well-managed businesses and we are happy with each other."

Leeds companies, Bank of Scotland, which moved to Leeds in 1985 looking only for corporate business, has picked up several companies that have fallen out with their bankers.

"We had to be in Leeds because of the expansion of its professional community," says Mr Austin Reilly, Bank of Scotland's regional director. "Small or medium-sized owner-managed businesses are our target. Leeds has so many of them."

Mrs Andrea Ingham, of Leeds training and enterprise council, says there are more than 30,000 businesses in the city, of which 17,500 are VAT-registered. Of the latter, 47 per cent employ fewer than five people, but only 14 per cent more than 25. This provides a stable overall structure, but with many opportunities for

local mergers and acquisitions.

Deals did, however, slow almost to a stop in the recession. "It became almost impossible to get senior debt," says Mr David Buckley, who heads Ernst & Young's corporate advisory services in Leeds. "Some banks went out of the market. They won't admit it, but they did. They just turned everything down."

He says there is renewed activity now, with companies looking for acquisitions and willing to make decisions. "We expect to see some companies cutting costs and declaring redundancies in the spring. But another tier have done a business plan for the next 12 months and are taking the steps to do something."

"We don't know when the recession is going to end but a lot of uncertainty has now gone away," Mr Buckley adds.

Some Leeds companies, such as Wedgwood, the high technology and security printers, have done particularly well despite recession, investing £26m in the last five years, while turnover has topped £200m a year. Its product range now runs from stamps to ultra-thin plastic margarine tubs.

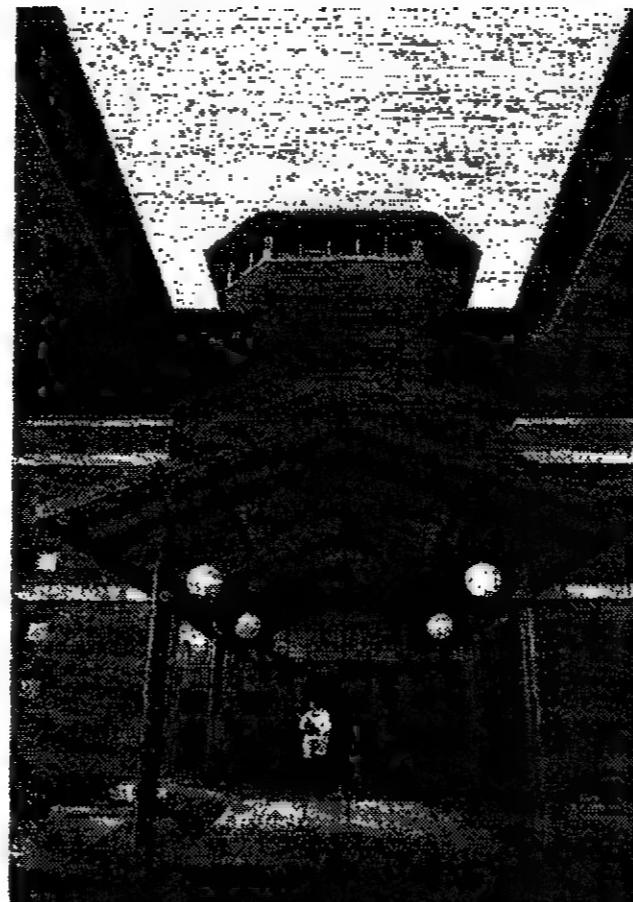
Another printer, Opxax, a recent management buy-out from Norton Opxax, expects to do well out of printing Britain's new lottery tickets.

Mr Ian Bainbridge, managing director of Computer Services for Industry, says markets are now harder because companies will only buy products which add value or improve productivity. The "nice-to-have-even-though-we-don't-really-need-it" extra sales of the late 1980s have evaporated. But export opportunities – accounting for a quarter of his output – are better after devaluation.

Mr Richard France, of the surveyors Erdman Lewis, says there is a cautious optimism that was absent before Christmas. "Confidence fell so low after Black Wednesday, it could not go lower. The only way after that was up."

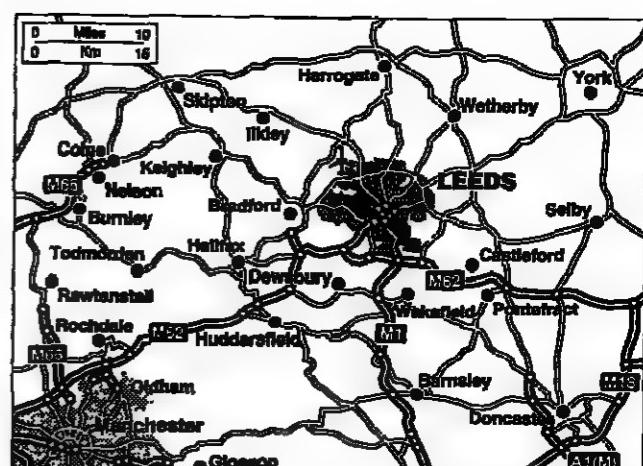
"We might all have looked like tortoises to the hares in the south in the 1980s, but we now have a stability they do not and can plan for the future," he adds.

Britain's leading law centre outside London; the new breed of office workers .. Page 3



The Leeds Permanent Building Society is just part of the city's wide commercial and industrial base

Photographs by Mike Aron



KEY FACTS

City Council

Chief Officer Mr P Smith
Senior Assistant Director of Planning Mr P Cook
Address Civic Hall, Leeds, LS1 1UR. Tel 0532 348080
Area 562 square kilometres

Population 708,300 (2000 (projected) 805,700
0-19 23.4%, 20-64 58.8%; 65+ 15.6%

Property

Average house prices 2-bed terrace £31,250-£41,000; 3-bed semi £48,250-£56,000; 4-bed detached £71,250-£111,750
Prime rents: Retail: £120 sq ft (Zone A), £28.50-£10 sq ft (retail park). Commercial: £20 sq ft (city centre), £9-£14 (business park). Industrial: £3.75-£4.25 sq ft.

Chamber of Commerce

Chief executive Peter Coles-Johnson
Address Commerce House, 2 St Albans Place, Wade Lane, Leeds, LS2 8HZ Tel 0532 430491

Development status

Grant status/incentives EDf - Regional Selected Assistance. Objective 2 - Pudsey. Objectives 3 & 4 - whole city. Advice/Plans Leeds Development Corp, Leeds City Development, British Coal Enterprises, European Coal & Steel Closure Areas Loans, Leeds & Bradford Enterprise Loan Scheme, W Yorks Small Firms Fund, Yorks Enterprise, Yorks Fund Managers.

Location

Distance to airports Leeds/Bradford 9 miles, Manchester 46, Birmingham 120, Heathrow 205, Gatwick 230
Travel to London road 3hrs 20 mins, rail 2hrs 5 mins
Travel to Glasgow road 4 hrs 45 mins, rail 4 hrs
Travel to Manchester road 45 mins, rail 1 hr
Distance to ports Hull 55 miles, Liverpool 121, Fleetwood 217, London 191, Dover 257

Local companies

Headquarters in Leeds Asda, Dept of Health Management Executive, First Direct, Leeds & Holbeck Build Soc'y, Leeds Permanent Build Soc'y, J Tetley, National Breakdown, Sandoz Chemicals (UK), United Provincial Newspapers, Yorkshire Bank, Yorkshire Electricity, Yorkshire Water, Yorkshire TV
Major employers British Gas, Elida Gibbs, IMI, Vickers Defence Systems, John Waddington, Yorkshire Chemicals

Employment structure

Employees in manufacturing/industry 98,380
Service employees 224,570. Self-employed about 40,000
Unemployed 33,492

Sources: Information provided by National Statistics (tel 0785 42833), social, economic and demographic database information service providers.

LEEDS

The top line for Opportunities is Leeds

Economists at the HENLEY CENTRE, in July 1990, identified Leeds as a UK location having above average potential for dynamic economic activity in the period to 1995 and beyond. In October 1992 economists at BUSINESS STRATEGIES underlined this view when they forecast that Leeds would be the fastest growing UK employment centre in the 1990's.

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Tel: 0532 477822. Fax: 0532 474517.

LEEDS CITY COUNCIL

LEEDS

LEEDS

Impact of the development corporation

The will to get things done

WHEN the Leeds Development Corporation was imposed upon the city in 1988, it did not receive a rapturous welcome from the local authority.

City or district councils rarely like development corporations. They resent the loss of planning powers and funds to these unelected quangos.

In Leeds there was a feeling that a development corporation was particularly unnecessary since the economy was flourishing and property developments would have occurred through market forces.

Mr Brian Walker, chairman of the Labour council's economic services committee, says: "A lot of the developments in the corporation's area would have happened anyway. Many planning consents had already been given."

"The corporation area covers only 1 per cent of Leeds and we were starved for money to develop the other 99 per cent."

Mr Jon Trickett, leader of the city council, says: "We felt at the time that we, the demo-



Jon Trickett: "We felt we should decide where to spend money"

cratically elected representatives, should have decided where money was to be spent. To channel funds into just one area could have created an imbalance in the city. We have some deprived inner city areas which require attention."

The city council set up the Leeds City Development Company, a private developer, to act as a rival to the development corporation.

The Leeds urban development area is more like Trafford Park in Manchester. It is a

nexus of live industries, notably engineering and light manufacturing. The area is in need of refurbishment and environmental improvements but not wholesale redevelopment. Of the 1,300 acres under the LDC's remit, about 300 to 400 acres are considered in need of total redevelopment.

The LDC itself has bought or "assembled" only 43.23 hectares (10.5 acres). The main part of the development area stretches south away from the River Aire directly next to the city centre. There is easy access and the area is the obvious place for Leeds' inner core to expand. The LDC has another tract of land in its care - the Kirkstall Valley - which is non-contiguous.

In the main area there are few houses: hundreds rather than thousands live within the LDC's boundaries. This has meant there have been few costly, acrimonious and time-consuming compulsory purchase orders to implement.

Ironically, the LDC has benefited from a lack of funding. When it was set up in 1988, it was to have a life of five years and was given just £15m of government money. This ruled out grand, costly infrastructural projects from the start.

Mr Stuart Kenny, development director of the LDC, says: "Because of the tight funding we never set out a vision or grand design like some development corporations. We never made extravagant claims about how many jobs we would create and never gave out specific

investment or job targets. We just tried to do what we could as we went along."

What the LDC has achieved, apart from the jobs created, is to facilitate or enable 5m sq ft of new property to be built. There have been 57 environmental schemes approved and 42 environment grants awarded. The LDC has spent around £35m. This, in turn, has generated over £120m in private sector investment, a ratio of nearly four to one.

The development corpora-

tion's life has been extended to 1995, with hopes that that it might continue for a further term.

Much of the 3m sq ft of new property is industrial factories in three business parks and refurbishments of older buildings. There has been some B1, light industrial/office projects along the River Aire, together with environmental improvements and the opening of a hotel and some restaurants.

Critics of the LDC say these developments would have

taken place with or without a development corporation. However, Mr Peter Hartley, chairman of the LDC, says: "They might have happened, but certainly not in my lifetime. Some of the planning consents had been sitting there for 20 years."

"It is not a question of money making things happen, but of will. We have had the determination to push things through and speed up the planning procedures."

Stewart Dalby

Royal Armouries captured

ONE of the Leeds Development Corporation's great coups has been the relocation of the Royal Armouries from the Tower of London, writes Stewart Dalby.

The armouries had been there for 900 years and among the items added over the centuries were Henry VIII's battleship and an entire suit of armour for an Indian elephant. Conditions at the Tower were too cramped for a proper display and the need to move the collection was recognised several years ago.

Last year, after reading that Sheffield had won the relocation, Mr Stuart Kenny, LDC's development director, phoned the Tower to find that the deal had not been finalised. Together with Leeds City Council, the development agency and private landowners, a financial package was put

together to site the museum at the disused Clarence Dock on the River Aire.

The museum should be open by 1995 or 1996. It will cost about £35m and could create 200 jobs. With 1m visitors a year anticipated, the economic benefit to Leeds could be an annual £30m.

Before the Royal Armouries receives its first visitor, the Tetley visitor centre should be under way on a site close to the Clarence Dock. Tetley is the largest brewer in Leeds, with 800 public houses.

The project has yet to be given a proper name. To call it a visitor centre rather understates the scale of the scheme which will include a fully-fledged museum of brewing, costing £25m to build. The museum will be a working one, with craftsmen such as coopers and brewers

demonstrating their skills. There will also be an Elizabethan coaching inn, a Georgian gin palace and a Victorian pub.

Mr Graham Kershaw, Tetley's company secretary, says: "We have done our homework and are convinced that there is a demand for this museum." The company is expecting 250,000 visitors a year.

The LDC has been instrumental in building a £600,000 footbridge across the River Aire from the city centre to both the Tetley museum and the site where the Royal Armouries is to be housed.

Unlike Glasgow, Leeds lacks cultural attractions. The Armouries and the visitor centre will be the first steps in developing a larger tourist industry to augment the city's white collar sector and increase the range of non-manual jobs.

Stewart Dalby on the gap between haves and have-nots

City of rich and poor

descent - notably from Bangladesh - live in Harehills. The Bangladeshis are the most recent arrivals in a long history of immigration into the area, which is still a patchwork of minorities, though Afro-Caribbeans and Asians dominate.

The district has many large, once grand, Victorian houses divided into flats, as well as terraces of back-to-back cottages.

Chapeltown is characterised by the usual indices of deprivation. There is high unemployment - 30 per cent overall and more than 50 per cent among ethnic minorities. There are more children per family than in other areas of Leeds - and more single parents.

There is a higher proportion of rented accommodation and fewer households with a car; a notorious red light district; a high level of crime; and a ris-

ing trend of drug-related problems and criminal activity.

This mix of deprivation and racial tension erupted in riots in 1981, said at the time to be copycat riots after Toxteth in Liverpool and Brixton in London, but Mr Dean, a social worker in the area at the time, believes they were the result of frustration at the lack of attention the area received.

"There was just too little money spent on the housing stock, on jobs and on education," he insists.

A government inner city task force - a team of civil servants and business people set up to promote and help channel funds to inner-city training and employment - was estab-

LIEDS is not unique among large British towns and cities, but it is a rarity in one respect. Despite the growth of service industries during the 1980s, it did not enter the recession with a surplus of new office space arising from speculative building, writes Stewart Dalby.

Mr Robert Firth of Bernard Thorpe, a leading Leeds estate agent, estimates that if purpose-built properties such as the 400,000 sq ft building for the benefits agency of the Department of Social Security and other pre-let properties are left out of the reckoning, there is about 700,000 sq ft of office or light industrial (B1) space on offer out of a total stock of some 10m sq ft.

Much of this, however, is old, second-hand stock for which there would not be a great demand even if there were not a recession.

Mr Firth says: "There is around 150,000 sq ft of new B1-type properties ready for moving into. The take-up of such space in 1991 when recession was well and truly with us was around 200,000 sq ft a year. At the height of activity in the late 1980s the take-up of office space was around 400,000 sq ft a year. You can see there is an underlying shortage of this type of property in Leeds city centre."

In industrial properties - such as B2-type premises for manufacturing industry and B8 for warehousing and storage - the situation is only slightly easier.

Mr Michael Haigh of Knight, Frank & Rutiey estimates 700,000 to 900,000 sq ft is available for B2 and B8 premises.

Much of this is older property. There is about 300,000 sq ft of newer buildings.

The situation with industrial property was helped by the arrival in 1988 of the Leeds Development Corporation. Many of the developments it facilitated have been industrial buildings. Specifically, the development corporation

launched in the mid-1980s. It supported more than 100 projects, spending about £15m directly.

The task force has recently been wound up, with some programmes taken over by the Leeds Development Association. Through its business centre, the LDA runs 15 workshops and advises on training and "self-build" initiatives.

Chapeltown may be the most deprived area of Leeds' run-down areas but it is not the only one.

Mr John Siddall, head of the LDA, says: "I estimate that, of the Leeds population of 700,000, more than 100,000 live in what can be described as deprived inner city areas. They represent one of our greatest problems. Because Leeds is per-

ceived as a flourishing city with average overall unemployment levels we get little help from the government."

Leeds is not an assisted area

and therefore has no access to "Brussels money" such as the European regional and social funds. This year it also failed to win money from the City Challenge programme, now

abolished by the government, which is saving money by cutting urban funding.

Mr Jon Trickett, leader of the council, says that the inner city areas are one of Leeds' greatest problems. He chairs the Leeds Initiative, which links the public and private sectors to find ways forward through the difficulties.

"Increasingly, people in these areas are being left out of the economy. A priority is to provide training and incentives so they can get jobs and be part of the city's development. It is difficult. We have only a little urban aid. We get around £5m but even that is being cut," he says.

With Leeds' very success

hindering access to public sector funds, the hope is to find local solutions which will help wealth spill outwards to Chapeltown and other deprived areas. Mr Trickett does not hide his anxiety at the possible consequences of failure.

PROPERTY

'It'll pick up in time'

Bernard Thorpe in Leeds.

He says: "In the mid-1980s the sums certainly stacked up for developers. Rents were £2 for prime properties and this was ample for a good profit. But investors were unclear where to develop.

"The inner core - a half square mile of offices - had been largely developed, although renovations and refurbishments continued to come up. The council wanted to keep the area immediately to the east of the inner core for shopping.

To the immediate north

was the university, the hospitals and the administrative area. The council decided new developments should be to the west around the central station. Two large sites, one of 5.5 acres and another of six acres were earmarked.

On one of these, Coopers & Lybrand last year agreed to take 70,000 sq ft of space in a Postel scheme in Wellington Street. This was considered a great coup for Leeds.

However, 1987 saw the introduction of what Mr Barracough calls the Use Classes Order which brought in the business class (B1) property classification. This meant that properties which could only be used as factories could be employed for a variety of purposes including offices.

In 1988, the Leeds Development Corporation was established with a remit to develop a large area to the south of the city centre.

The effect of these two events was to switch the emphasis away from the west,

around the station, towards the south of the city centre on both banks of the River Aire.

There has since been considerable development there, including a new headquarters for KPMG Peat Marwick, Asda's headquarters and computer centre, as well as a new hotel and restaurants.

Mr Barracough says: "Developers are holding off at the moment, but a lot of land is available. There is probably room for another 1m sq ft of properties along the river banks. The area around the station will pick up in time."

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* THE CALLS *

THE POSITION of Leeds as Britain's leading law centre outside London was confirmed this month when Legal Business, a trade magazine, published its latest league table.

Ranked by annual gross fees, Leeds has six firms in the top 20, three of them in the top five.

The three giants are Dibb Lupton Broomhead, Hammond Sudards and Booth & Co, respectively in first, second and fourth place. The three firms on the next rank are Simpson Curtis, 12th, Eversheds Hepworth & Chadwick, 15th, and Walker Morris, 18th.

Gross fees ranged from £28.8m for Dibb Lupton Broomhead to £9.8m for Walker Morris, but will be surpassed this year. Mr Robin Smith, head of Dibb Lupton Broomhead, says his firm's sales are running at an annual £36m, up from £22m two years ago.

The corporate law industry is a good one to be in, with counter-cyclical elements that allow recession to be weathered. For example, insolvency and litigation come into the ascendancy in bad times, when corporate finance and merger and acquisitions markets falter.

However, the league table flatters Leeds because neither Dibb nor Hammond Sudards is entirely in the city, earning

fees also in Manchester and Sheffield in Dibb's case and in Bradford, from where AV Hammond leapt to take over Last Sudards in Leeds in 1988. Each also runs a London office.

This would put Booth & Co at the top of the league if it were based on single-city offices - not that this makes Booths either provincial or parochial.

More than half its work is in the financial sector and spread widely: this month it won a competitive tender against rivals in all the big cities to handle all non-property legal work in England for Scottish Equitable.

Simpson Curtis, Eversheds Hepworth & Chadwick and Walker Morris also operate only from Leeds. In contrast, Broomheads was Sheffield's leading law firm when it merged with Dibb Lupton in 1988 and work is still spread evenly, in terms of numbers of fee-earners at desks, between

London's rents have dropped, but Leeds still has the edge on salaries

the two cities.

There are about 220 staff - 105 of them fee-earners - in each place. The firm has another 149 people in London, 69 of them fee-earners, and 50 in Manchester, half of them solicitors. There are also 110



Robin Smith: "We don't sell on price; we sell on quality"

The city heads a legal regional table, reports Ian Hamilton Fazey

Strong arm of the law

back-office workers in Bradford.

This gives Dibb a payroll of 750 people, making it a very large business indeed. Hammond Sudards has about 620 in total, of whom 250 are Leeds and 50 in London. Bradford back-offices house the rest.

However, all of the firms have a national outlook. They grew out of demand from regionally-based clients, but are marketing themselves much more widely now. Hammond Sudards, for example, handles all of ICI's environmental and planning work.

All have at least doubled in size in the past five years. Size

matters: it enables them to house many different types of specialist and pursue a "swings and roundabouts" policy in changing markets.

Price advantage was one driving force for growth, as London prices went silly for northern commercial clients in the latter half of the 1980s.

Even though London rents have dropped, Leeds still has an edge. Mr Peter Thompson, managing partner of Eversheds Hepworth & Chadwick, says salaries of supporting staff such as secretaries and legal executives are several thousand pounds per head per year more in London than Leeds, a

situation that is unlikely to change.

Mr Trevor Lewis, managing partner of Hammond Sudards, says an newly-qualified solicitor costs about £25,000 a year more in London than in Leeds. Typically, what costs £150 an hour in legal fees in Leeds costs £200 in London.

Mr Smith puts the price advantage of a highly experienced lawyer's time even higher if the price is carried into London itself. "We can provide the same quality in our London office at a price which makes much more sense in the market. We reckon we can charge - in London -

£100 an hour less than some of the big City firms for the same level of advice," he says.

That is because back-office work is carried out in Leeds, Sheffield or Bradford, where overheads and staff wages are lower. "But we don't sell on price; we sell on quality," Mr Smith avers. Even so, Dibb is winning a lot of work from hard-pressed south-east corporate clients looking for savings.

Specialisation has also helped firms to develop market leadership in particular niches. In 1987, Eversheds Hepworth & Chadwick was one of the first anywhere into environmental issues, poaching lawyers from

local authorities - the enforcers of green law - to act instead for companies so they could get on the right side earlier of tightening legislation.

Simpson Curtis has recently carried its fight into London too. It has three partners there in new offices near St Paul's, with another two on their way.

Mr Martin Shaw, senior partner, has also started a drive against London-influenced "macho" practices. "When you're doing a flotation or acquisition, why do meetings have to start at 5.30pm and go on all night? What are people trying to prove? There is no need for it and it doesn't impress clients."

"Our clients are now much more sophisticated. They have got over the mystique they used to associate with the law and question why we have to do things in certain ways. They want to see efficiency. And we have to demonstrate value for money, to give the

"Why do meetings have to start at 5.30pm and go on all night?"

client more than he expects."

All the law firms have trimmed in the recession, but, paradoxically, have never stopped recruiting qualified people. The drive to reduce numbers is about efficiency, shedding indirect staff and less

able partners. "We are all investing heavily in buildings and technology to push up productivity," Mr Smith says.

"None of us is part of the inner circle of City of London institutions. We sell our services to clients who, in the main, make and sell things. This shapes the way we do things ourselves. We see ourselves as no different from any other commercial undertaking."

Mr Lewis says Leeds' modern legal industry probably began about 10 years ago, when London prices started to escalate. That was when AV Hammond "went entirely commercial", dropping all criminal and matrimonial work.

Though everyone claimed to be as good then as they are now, all knew they are in a new, professional league, according to Mr Thompson.

All acknowledge that competition among themselves has been a strong force for change and better practice. It has also attracted clients. "If you want to buy an antique, you go to a place like Harrogate where there are enough dealers to create a genuine market," Mr Lewis says.

"Competition has never been tougher," says Mr Shaw. "There is serious undercutting, including loss-leaders being offered to win other business."

Some of those City institutions make have to look to their laurels.

Emergence of a new breed of skilled office workers

Phone-based industries buck trend

A NEW type of skilled office worker is emerging in Leeds. She or, not infrequently, he, is familiar with computers and how databases work, finds keyboard work easy, has a good telephone manner and an ability to relate quickly to customers on the phone, writes Ian Hamilton Fazey.

Most of these office workers are young and adaptable, with women in the majority, though plenty of men are also to be found in the offices concerned. They are not so much selling as servicing. Jobs created are already in the thousands, so a large pool of experienced labour with transferable skills is growing.

The companies involved all run telephone-based service operations and three in particular - First Direct, National Breakdown and Club 24 -

stand out for bucking the UK's recession in the last two years. But why in Leeds?

Mr Kevin Newman, head of First Direct, the 24-hour, direct access telephone banking subsidiary of Midland Bank, says there was a very good reason for setting up the UK's first such operation in Leeds - the way that local people talk.

A study of dialect showed that the Leeds accent offends no one. It is not strong "Yorkshire" and sounds neither northern nor southern, nor Midlands, nor Scottish. This is an important marketing consideration if Scots are likely to be put off by Cockneys or everyone may possibly be discomfited by Brummies or Scousers.

"We also needed a large concentration with a large labour

force, where people were familiar with the financial services sector," Mr Newman adds. "The other factor was an immediately available single-storey building of 50,000 sq ft. Leeds had one."

First Direct's decision seems to have been vindicated by sheer speed of growth. That the company hit the right spot in the market is shown by 360,000 people opening accounts in the first three years. Customers are able to do all of their banking transactions by phone, at any time.

New accounts are rolling in at a rate of 10,000 a month, but the Leeds labour market seems easily to have met the recruitment demands this has created. Jobs have gone from zero to more than 1,000 now, and Mr Newman expects to

take on another 300 people this year.

The company soon outgrew its 50,000 sq ft and took on 20,000 sq ft more. More expansion is envisaged.

Very similar skills are needed by workers at National Breakdown, the Leeds-based vehicle recovery and roadside servicing business. Its chairman is Mr Ernest Smith, an indefatigable 46-year-old who has been putting competitive pressure on the Automobile Association and the Royal Automobile Club for the past 20 years.

Unlike the AA and RAC, National Breakdown does not employ its own patrolling repair and vehicle recovery staff. Instead, it uses a 1,500-strong network of independent garages throughout the UK. It relies on computerised data-

bases and the telephone to operate.

The company has been extraordinarily successful: sales were £12,500 in 1973, but are £70m now; it employs 550 in Leeds, and won the race against the AA and RAC to achieve the BS5730 quality assurance standard. There is a perpetual waiting list of would-be agents, so none can afford complacency.

National Car Parks bought out Mr Smith's two partners in 1984 but he remains at the helm as a minority shareholder. He has just brought in Mr Tim Ward from Viss - another business relying on telephones and computers - as managing director.

Mr Ward will run the UK business while Mr Smith concentrates on Europe, where he is building a similar network

of agent garages, running the operation from Strasburg.

In Leeds, National Breakdown now handles a third of British Telecom's telephone paging calls. This uses the same type of office skills as those needed by National Breakdown and First Direct.

This use of National Breakdown's skills to process other companies' business is known as "outsourcing" - and nowhere is there a better example of it as a growth industry than at Club 24, near Leeds city centre.

Club 24 started more than 20 years ago managing customers' budget accounts in-house for Hepworth and Burton, the mid-range men's tailors.

By the mid-1970s, it had developed into a financial services business and was incorporated as Club 24 in a joint venture with Forward Trust. The name came from the formula for calculating credit limits - 24 times the monthly sum any customer was prepared to pay.

In 1985, Hepworth took full control and three years later when Hepworth had become Next - Club 24 had expanded, operating in-store credit for several high street store chains and handling 2.3m accounts.

The business ran into trouble as recession bit because of the exposure involved in Next carrying Club 24's debt on its balance sheet. To survive, Club 24 has dropped out of financial services but has turned itself into an outsourcing bureau - managing credit or any other type of high-volume, telephone-based operation for other companies, but not carrying the risk of any debt involved on its own books.

Thus, Calinet uses Club 24

New business includes one-third of British Telecom's radio paging and credit management for Yorkshire Electricity. Debt collection - for other people - is also a growing business.

The effect on jobs has been dramatic. When Next was in trouble and Club 24 with it, more than 200 jobs were shed and another 300 were threatened. There are more than 600 jobs now and numbers are growing.

All three companies have therefore enabled the Leeds labour market to make a telling point about its capacity for training and flexibility with modern technology.

Jobs have gone for ever in the now-empty warehouses where Hepworth suites were made up but, in less than a generation, a substantial part of the labour market has adjusted to a different type of demand. The social and economic processes involved could well repay serious study with lessons for elsewhere.

Why Leeds needs to develop itself as a tourist destination

Hotel guests spoilt for choice

NEVER before has Leeds had an oversupply of hotel rooms. But, by the end of next year, that is what it is about to get. The stock of good quality bedrooms for international business travellers will then have increased by nearly 80 per cent in 10 years.

The city centre's present stock is just under 1,000 rooms. The Marriott chain will open a 245-bedroom hotel in September and the Copthorne

will join the market with 150 new bedrooms 12 months later.

The prospect of oversupply seems to have awakened the Leeds Hotels Association to the need for better, co-ordinated joint marketing. The advent of new tourist attractions such as the Royal Armouries and Tetley's brewing industry visitor centre will help fill some rooms at weekends, but the city has now embarked on a critical self-examination

about what else it has to offer.

One of Leeds' problems is that it winds down rapidly in the early evening. This is part of a consequence of many affluent people living outside the city in attractive, easily accessible countryside or towns such as Harrogate, Otley and Wetherby, but it is also a function of size.

At about 750,000 people in the conurbation, the market is less than a third the size of Greater Manchester's, which consequently has a livelier night-life, a wider range of entertainment and leisure, and the "feel" of a 24-hour city.

Leeds is not short of good theatre and culture but lacks a critical mass. Good restaurants, such as La Grille, Sous le Nez, & 2 The Calls and the new Leodis, could compete anywhere in the world, but walking through the city at night is often a lonely experience.

Leeds has always been seen as a business destination but it can - and must - also

be a general shortage of rooms has been a cushion for all.

The Holiday Inn - which opened three years ago - has provided a foretaste of intensifying rivalry, as has the development of 41 The Calls - with a good restaurant next door - in formerly derelict warehouses along the River Aire.

Mr Kirby says that despite recession, Holiday Inn achieved 65 per cent occupancy in 1992 at an average of 265 per room, net of VAT. Occupancy rates were 52 per cent and 45 per cent in the two previous years. On the way, Mr Kirby picked up six quality or training awards.

He is now urging the association to spearhead a total quality management drive throughout the city, involving hotels, restaurants, shops and even taxis. By tying in with Leeds training and enterprise council, he thinks the hotels should also be able to help upgrade skills throughout the service sector.

Mr Kirby says the hotels, city council, industry, the two universities and the royal Armouries must work together on marketing. The association wants to see a conference and exhibition centre developed. It would cost about £15m and would probably have to be built near the Hilton Hotel - not far from the Tetley project and the Royal Armouries.

The Hilton, with 210 bedrooms, will remain Leeds' biggest hotel until the Marriott opens this year. It has long scored over rivals - such as the Queens at Central Station and the Metropole in the commercial quarter - by being "modern", but while competition has forced refurbishment of older hotels, there is a huge potential for tourism, which the new developments will highlight, but we cannot sit back and wait for things to happen. The road to excellence is always under construction."

Ian Hamilton Fazey

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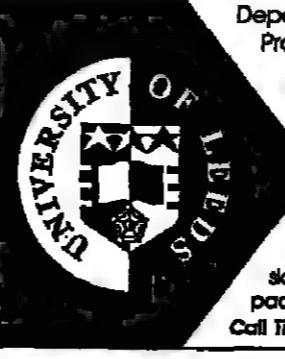
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COMMODITIES AND AGRICULTURE

Heavy selling hits New York cotton market

By Laurie Morse In Chicago

NEW YORK Cotton futures struggled to catch a footing today after a three-day price slide that left the nearby March contract down its 2-cent a lb limit on Tuesday and down another 2 cents in early trading yesterday.

The plunge ended a 2-month-long rally that was built on perceptions that while there were abundant global supplies of cotton, the only bountiful source of high quality cotton in the world was the US. New York Cotton futures specify delivery of top-grade Memphis cotton.

While the assumption of short supplies of high grade cotton was correct, analysts say, the rally was deflated by a government report Friday that showed an inordinately large number of long positions in the cotton futures market were held by speculative traders. Futures jargon, that meant that the cotton futures had been bought by "weak hands" and not commercial interests, leaving the market vulnerable to a sell-off.

Smelling an easy kill, commodity funds and other dealers triggered the sell-off Monday, successfully forcing speculative longs out of the market as prices tumbled.

Cotton futures for March delivery bounced off the 67.80 cents a lb level at midday, with analysts noting substantial

buying interest buy domestic cotton mills and Asian importers as the prices reached attractive levels.

The key concern had driven March cotton futures from about 82 cents a lb at the start of the year to over 83 cents late last week. The 5 cent loss since Friday's close has come amid heavy trading volume. The contract low of 51.32 was set in October, and few expect a return to that price.

Mr James Steel, senior commodities analyst with the brokerage firm Refco, believes the market's wash-out is near bottom, and that fundamental demand for high quality cotton will again push prices higher. "I am unreservedly telling my clients to buy this dip," he said.

China, one of the world's largest cotton producers, and also a net importer, is in the process of harvesting its crop. Drought and boll weevil pests have made China's crop production estimate a controversial 21m bales, according to the US Department of Agriculture.

Mr Steel says regardless of the Chinese crop size, it is fair to bet that Chinese crop quality will be poor, further widening the spread between world and US cotton prices. Traders are also aware that while there is a world cotton surplus, more than half the world's stocks are sitting in Asia and China, with fewer than 4m bales in storage in the US.

Export boost for Chicago soya futures

By Laurie Morse

US SOYABEAN futures got a boost from news of export demand and record domestic use of soybean meal, but Chicago's maize futures remained stuck in a morass of oversupply, and wheat prices only managed a small rebound from Tuesday's 5 cents-a-bushel tumble.

Late in the session soyabeans for March delivery were up 5 cents at \$4.81 a bushel.

News from the US Department of Agriculture late on Tuesday afternoon that an "unknown" country had bought 256,000 tonnes of US soybeans helped boost that market early yesterday. Commercial traders thought mystery buyer was going to a "European destination", although there had been some suggestion that China was the buyer.

US soyabean exports are far ahead of last year. Some 70 per cent of USDA's projected export sales are already placed, with the marketing year only one-third over.

Yesterday morning, the department released its monthly report on US soyabean crushing. Analysts said it implied that US farmers and livestock feeders used a record 2.246m tonnes of soyabean in December. The crush figures aided the soyabean rally.

For the past two years, SPT (formerly Robertson Research) has been working with Petroperu to help boost foreign interest in Peruvian oil possibilities. Twice-yearly promotional tours have targeted oil operators, largely in the US, who are seeking fresh fields for expansion.

Mr Quijandria is convinced that Peru must, as Colombia did, get its oil industry off the ground with a series of similar smallish contracts. "The larger companies aren't risk-takers," he says. "They prefer the smaller try to come in and do the donkey work - then

The oilman's land of opportunity

Existing exploration contracts cover only 17 per cent of Peru's 70m hectares of potentially oil-bearing territory writes Sally Bowen

PERU REMAINS "the great unexplored in the oil business," says Mr Roger Alderson, general manager in Peru for Simon Petroleum Technology. "No-one questions the technical possibilities of major finds here."

The country has more than 70m hectares of potentially oil-bearing territory but only 17 per cent of that is covered by existing exploration contracts.

Since 1983, investment in oil exploration in Peru has been in almost continuous decline. Last year companies under contract with state-owned Petroperu invested a mere \$43m in exploration, a tenth of the amount invested ten years earlier. Proven oil reserves have slumped to about 350m barrels, half of their 1982 level, and Petroperu estimates exploration investment should be at least \$115m a year.

But the situation, it is hoped, is about to change. The return to formal democracy in Peru via congressional elections on 22 November should now pave the way for a long-awaited spurt of foreign investment.

"The April 5 coup didn't scare investors away," says Mr Alderson, "but it did slow things down. If Peru's democracy is now accepted as valid, we're away and flying. Peru has ten times the opportunities of Argentina, for example, and, historically it's no less stable or any worse a risk than either Argentina, Colombia or Bolivia."

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they'll move in later."

There are only two big names operating locally at present, Mobil and Occidental Petroleum - and both have been in Peru for years.

Occidental has increased its output by 20 per cent in the past few months since settlement of a long-running dispute with the previous Peruvian government.

Mobil's hopes of striking it big in Peru's unexplored central jungle, meanwhile, have been dashed. The company boldly entered the central Huallaga, centre of the Peruvian illegal cocaine trade, two years ago. The camp was attacked by Sendero Luminoso (Shining Path) guerrillas in December 1990 and had to be almost completely rebuilt.

A big factor in Peru's favour is recent legislation governing foreign investment in general and oil exploration in particular. "The current laws work," says Mr Jaime Quijandria, president of Petroperu. "We can prove we offer better conditions than Colombia, Argentina or Ecuador - and investors are coming."

One hiccup has been the delay in gaining final approval for contracts. But under new, streamlined procedures Petroperu has been able to reach steady agreements with three US oil companies over exploration and development, but Peru's council of ministers has inexplicably been dragging its feet.

One of these contracts is

with Great Western Resources

for exploration in the Peruvian jungle; another with Olympic

of Denver, Colorado in association

with a Peruvian firm

Petrolera San Juan for drilling

in the northern coastal area of

Piura; and the third, an exploration

and production contract,

with Texas-based Clayton Wil-

iams.

The proposed joint venture

with Clayton Williams, the ebullient Texan operator who once ran for governor of his home state, is Petroperu's first

- and the first for an area

already producing. Clayton

Williams has an 8% per cent

stake and will bear the full

\$10m initial cost of drilling five

wells. Petroperu's contribution

will come in down the line

when further 40 wells are

planned.

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CIS likely to smelt less western copper

By Kenneth Gooding, Mining Correspondent

COPPER SMELTERS in Russia and Kazakhstan will experience a sharp drop in business from western merchants this year, predicts Carr Kitcat & Aitken, part of the Banque Indosuez Group.

About 300,000 tonnes of stockpiled copper concentrate (an intermediate material) was shipped by merchants from the west to smelters in the Commonwealth of Independent States for treatment in the second half of last year, it estimates.

"Not only did this alleviate the smelter bottle-neck which occurred during the first half of the year, it also prevented the copper market from regaining a significant supply deficit as seemed likely at mid-year," points out analyst Mr Wiktor Bielski in Carr's latest Metal and Mining investment update.

However, Carr believes that the concentrate stockpiles are now nearly exhausted and that in 1993 only about 100,000 tonnes will be shipped to Russia and Kazakhstan for toll smelting (the system where smelters treat other companies' material for a fee).

This would result in only 30,000 to 35,000 tonnes of "extra" copper production from this source this year. "Given the internal infrastructure problems in the CIS and the long distances involved, coupled with the recent fall in treatment charges, it may well prove unprofitable to undertake toll smelting in Russia all this year," adds Mr Bielski.

Meanwhile, Carr expects imports of copper to China to continue growing strongly. Mr Bielski estimates that China's copper imports rose from 114,000 tonnes in 1991 to 280,000-300,000 tonnes last year and expects that to be exceeded in 1993.

China's domestic copper production is running at full capacity (about 575,000 tonnes a year) and no expansions are expected for about three years, whereas demand is on course to rise to an annual 950,000 tonnes by the mid-1990s (up from about 650,000 tonnes in 1991).

Carr suggests that net copper imports to the west from the former eastern bloc countries might disappear almost completely by the mid-1990s, a substantial reversal from the 254,000 tonnes imported in 1990.

Russian farm sector to get emergency support

By MR VIKTOR Chernomyrdin,

the Russian prime minister, has signed a resolution on emergency support for Russia's struggling farm sector and proposed an overhaul of the system of subsidies, according to the Itar-Tass news agency.

The document proposed granting low-interest credits to farm producers and raised the possibility of writing off debts incurred by agricultural companies to finance capital investment.

CIS likely
to smelt
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LONDON STOCK EXCHANGE

Profit-takers busy in the Footsie list

By Terry Byland,
UK Stock Market Editor

THE LONDON stock market tried yesterday to extend the gains prompted by Tuesday's base rate cut, but was driven off course by the cool response to the £2.65m auction in government bonds, where several leading houses had suffered substantial losses in the previous session. Profit-takers held the upper hand by the close.

An early gain of 18.2, reflecting suggestions that a further reduction in base rates might be incorporated in the March Budget, took the FT-SE 100 Index to within eight points of its all-time high. Then weakness in sterling cast a cloud over interest rate optimism. Share prices began to sag and the market was below overnight levels throughout the second half of the session. The final reading put the FT-SE 100 at 2,832.5, down 32.8 with rights issue rumours overshadowing sentiment.

Second-line stocks took up some of the slack as investors sought out shares overlooked in the market's strong advance following the reduction of base rates to 6 per cent.

The FT-SE Mid 250 Index, in direct contrast to the FT-SE 100, rose steadily to close 12.9 higher at 2,964.5. Non-Footsie stocks also increased their contribution to the day's business, providing around 56 per cent or

the session's Seaq volume total of 753.4m shares.

The full impact of Tuesday's unexpected cut in base rates was confirmed by a total of 21.72bn in retail business in equities on that day's Seaq volume figure of 861.7m shares.

Leading securities houses are believed to have suffered losses in equities, having trimmed positions sharply on Monday in order to open short positions in

government bonds ahead of yesterday's auction.

These trading losses at marketmaking firms helped to subdue the equity market yesterday. Estimates of trading losses in the gilt-edged market range from £15m towards £25m.

However, investors were still prepared to buy stocks likely to benefit from the base rate cut. Once again the building

materials, construction and contracting sectors found buyers. Banks were weakened by profit-taking, however, and rights issue rumours fell heavily across the insurance sector.

Store and retail shares also gave ground as the continued uncertainty over Christmas sales was fuelled by disappointment with the trading results from W.H. Smith. More con-

vincing confirmation of a recovery in UK retail sales is still regarded as a necessary basis for a second leg of the bull run in the equity market which began when sterling left the European exchange rate mechanism in September.

Rights issue rumours strengthened towards the close of trading, when several old market targets were hoisted above the parapet again. While traders refused to be stampeded yesterday, there was general agreement that rights issues are more likely to be brought forward now that the predicted base rate cut is in the open.

Equity strategists are now increasingly bullish. Mr Nicholas Knight, the arch bull at Nomura Research Institute Europe, referred to "Golden Tuesday", stressing that the significance of the latest one point cut in base rates cannot be overstated. Unlike some analysts, Mr Knight refuses to be alarmed by the ratings of 17 times historic earnings now ruling in the stock market.

Account Dealing Dates

First Dealings
Jan 26 Feb 1 Feb 15
Option Exercisions
Feb 25 Feb 11 Feb 25
Last Dealings
Feb 29 Feb 12 Feb 26

Accrued Dividends
Feb 2 Mar 2 Mar 5

Note: New dealings may take place from 8.30am two business days earlier.

FT-SE Actuaries Share Indices

THE UK SERIES

FT-SE 100	2832.5 +3.2	FT-SE MID 250	2964.5 +12.9	FT-A ALL-SHARE	1373.87 +0.38
Jan 27	Day's change %	Jan 26	Jan 25	Jan 22	Year ago
2832.5	+0.1	2830.7	2779.9	2781.1	2456.5
FT-SE 250	+0.4	2961.5	2904.2	2900.4	2457.8
FT-SE 250	—	1393.3	1383.6	1357.9	1281.5
FT-SE Smallcap	+0.5	1459.5	1437.1	1435.9	1397.1
FT-SE Smallcap ex Int'l Trade	+0.6	1478.8	1447.9	1448.4	1421.1
FT-A All-share	—	1372.6	1344.6	1348.5	1217.0
		1372.6	1344.6	1348.5	1217.0

Earnings yield % Dividend yield % P/E Ratio X/Ratio

20.50 4.31 20.50 5.16

5.57 3.73 28.05 0.77

5.43 4.33 19.97 1.45

5.26 2.10 1.02

1.38 1.38 19.39 1.34

5.97 3.91 0.94

3.75 2.94 0.14

2.28 2.24 0.29

1.46 1.38 0.26

2.00 2.00 0.24

5.62 5.62 0.25

2.57 2.57 0.25

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0.94 0.94 0.21

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AUTHORISED UNIT TRUSTS

Bill Cope, S.M. 6718 + 2274
George Price, Police 7744

Guide to pricing of Authorised Unit Trusts

Guidelines to pricing of Additives

INITIAL CHARGE: Charge made on sale of
units. Used to determine profitability and administrative
HISTORIC PRICING: The letter H denotes
that the information will specifically pertain to the adminis-
trative costs of the unit.

units. Used to defray marketing and administrative costs, including contractor profit to intermediaries. This charge is included in the price of units.

OFFER PRICE: Also called issue price. The price at which units are bought by investors.

bid price: Also called subscription price. The price at which units are sold by investors.

BID PRICE: Also called subscription price. The price at which firms buy stock back from investors.

CANCELLATION PRICE: The maximum redemption price. The maximum spread between the offer and bid prices is determined by a formula that

...the power or authority, by a written instrument, to practice, treat and treat passengers against a fixed sum per passenger. As a result, the fee must be stated and shown on

mean, the bid price is often still above the cancellation price. However, the bid price might be moved to the cancellation price by the managers of one or more of the exchanges.

TIME: The five sites monitor the land every three, weekly or bi-monthly in areas from 10 to a large number of miles of roads over 10 years.

TIME: The time when managers feel their manager's money is the time of the next break's minimum point unless another time is indicated by

The first column lists the symbols alongside the indicated profit/loss rates. The symbols are as follows: (P) - 0.001 to 1.00; (R) - 1.01 to 10.00; (D) - 10.01 to 14.00; (S) - 14.01 to

prices are £10.00-£14.00 (adult); £6.00-£11.00 (child); £6.00-£11.00 (concess). Entry including prices are £20.00 (£10.00 the cost of the exhibition).

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	Std Price	Offer + %	Yield	Std Price	Offer + %	Yield			Std Price	Offer + %	Yield			Std Price	Offer + %	Yield			Std Price	Offer + %	Yield			Std Price	Offer + %	Yield		
Prolific Life & Pensions Ltd				J Britannia International PLC					Swiss Life GIO PLC					EQU Termination P/C					Hambros Fd Mys C/Ltd					Rothschild Wolff Capital Management Ltd				
Stratforpe, Kendall, Corbridge L99 4UB	0359 733773			J Britannia House, Dalar Street, Chelmsford CM1 3DR	041 307 6500			St George's Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Value Mgt Fd Inst 3.1					
Life Funds				J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Estimated Dividends	702.7	-4.5		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Assured Growth Fund	162.7	-1.5		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Cashflow Fund	125.1	-1.6		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Property Fund	210.7	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Equity Fund	750.7	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Int'l Equity Fund	135.2	-2.4		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Int'l Property Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Int'l Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
For Eats.	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
North America	228.7	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Small Companies Fund	171.5	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Technology	471.5	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Theatre &c	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
American Income	161.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Global Fund	228.7	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
High Yield Bond	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
High Yield Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Global Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0		J Britannia Fund Co Ltd	020 8622			Swiss Life Fund Co Ltd	0723 450161				Hambros Fd Mys C/Ltd	041 7545				Hambros Fd Mys C/Ltd	041 7547 03				Yamashita Capital Management Ltd					
Corporate Bond Fund	105.2	-2.0																										

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WORLD STOCK MARKETS

WORLD STOCK MARKETS																				
AUSTRIA																				
January 27																				
Sch.	+ or -	Sch.	+ or -	Sch.	+ or -	Sch.	+ or -	Sch.	+ or -	Sch.	+ or -	Sch.	+ or -	Sch.	+ or -					
Austrian Airlines	1,650	+120	Bauplan	580	+7	Deutsche Bank	633	-50	ALMEV Dep Rec	65.20	+0.50	Incentive B	166	-1	Scotiabank	510	+0%			
Creditanstalt Pr.	1,250	+50	Bausparkasse	850	-11	Difesa Werke	100	-0.50	Investor B	118	-1	Scotiabank Co	320	+0%	Scotiabank	510	+0%			
EA General	1,205	+135	Carlsberg	1,106	-11	Deutsche Dtsk. Rep.	44.90	+0.20	Investor S	118	-1	Scotiabank	520	+0%	Scotiabank	520	+0%			
EVN	750	-100	Can Gemini S	1,095	-11	Difesa Werke	150	-0.50	Mitsubishi Cpt. Corp.	29.10	-0.20	Mitsubishi	118	-1	Scotiabank	530	+0%			
Erste	632	-11	Carnevalmetalbox	191	-10	Drägerwerk	224	-14	CSM Dep Rec	107.50	+1.80	Procordia	168	-1	Scotiabank	540	+0%			
Europos Zement	1,095	-11	Carrefour	2,300	-5	Dietricher Lk	346	-1.50	DAF	7.20	-1	Procordia	167	-1	Scotiabank	550	+0%			
Reinheitsbrau Brue	1,005	-10	Casino	373	-12	Dierckx	373	-10	DIFAS	77	-1	Public Bank	116	-1	Scotiabank	560	+0%			
Steyr Daimler	209	-13	Chargars	1,247	-1	Dierckx	217	-1	Dordtsche Petr.	134.50	+0.40	Procordia	118	-1	Scotiabank	570	+0%			
Vetraus Magnett	239	-13	Club Mediterraneo	397	-11	Elantern Elekt.	125	-0.50	Eseler Dep Rec	12.40	-0.50	Procordia	117	-1	Scotiabank	580	+0%			
Verstand (Br)	402	-15	Cogni	326	-10	Elmendorf Zent.	890	-10	Fokker Dep Rec	1.14	-0.10	PSA C	116	-1	Scotiabank	590	+0%			
Volksbank Am Airport	451	-15	Cooper Ind.	615	-1	Emerson Pfr.	535	-10	Ges. Elekt. Dep Rec	78	-1	PSA C	115	-1	Scotiabank	600	+0%			
Wiesberger	3,200	-80	CGC F	210.50	-0.50	Erhardt	259	-1	Ges. Elekt. Dep Rec	20.20	+0.40	PSA C	114	-1	Scotiabank	610	+0%			
Z-Landerbaute	1,015	+5	Crédit Lyonnais	948	-17	Erhardt	145	-1	Ges. Elekt. Dep Rec	16.50	+0.30	PSA C	113	-1	Scotiabank	620	+0%			
BELGIUM/LUXEMBOURG																				
January 27	Frs.	+ or -	January 27	Frs.	+ or -	January 27	Frs.	+ or -	January 27	Frs.	+ or -	January 27	Kroen	+ or -	January 27	Kroen	+ or -			
AG Group	2,250	+10	Booksellers	580	+7	Deutsche Bank	633	-50	ALMEV Dep Rec	65.20	+0.50	Incentive B	166	-1	Mark TAT	140	-1	Scotiabank	630	+0%
Ackermann	2,410	+10	Bolifus Mele France	523	-2	Difesa Werke	100	-0.50	Bois Lucas Dep Rec	44.90	+0.20	Investor B	118	-1	Mark TAT	140	-1	Scotiabank	640	+0%
Almanzi	3,200	+140	EBF	485	-1	Difesa Werke	150	-0.50	Bolifus Mele France	29.10	-0.20	Investor S	118	-1	Mark TAT	140	-1	Scotiabank	650	+0%
Arbed	1,995	-10	Edelweiss	266	+1	Difesa Werke	224	-14	CSM Dep Rec	107.50	+1.80	Mitsubishi	118	-1	Mark TAT	140	-1	Scotiabank	660	+0%
Banque Uni. Lux.	2,520	+40	Edelweiss	408	-12	Difesa Werke	274	-1	DAF	7.20	-1	Mitsubishi	117	-1	Mark TAT	140	-1	Scotiabank	670	+0%
Banque Nat. Belg.	33,925	+200	Edelweiss	974	-7	Difesa Werke	320	-5	DIFAS	77	-1	Mitsubishi	116	-1	Mark TAT	140	-1	Scotiabank	680	+0%
Bekaert	13,775	-13	Edelweiss	595	+4	Difesa Werke	373	-1	Dordtsche Petr.	134.50	+0.40	Mitsubishi	115	-1	Mark TAT	140	-1	Scotiabank	690	+0%
ECB Clement	6,340	+20	Edelweiss	575	+1	Difesa Werke	424	-1	Eseler Dep Rec	12.40	-0.50	Mitsubishi	114	-1	Mark TAT	140	-1	Scotiabank	700	+0%
Colombus	2,520	+20	Edelweiss	580	+1	Difesa Werke	474	-1	Fokker Dep Rec	1.14	-0.10	Mitsubishi	113	-1	Mark TAT	140	-1	Scotiabank	710	+0%
Cockerill Pris.	2,470	+10	Edelweiss	580	+1	Difesa Werke	524	-1	Ges. Elekt. Dep Rec	16.50	+0.30	Mitsubishi	112	-1	Mark TAT	140	-1	Scotiabank	720	+0%
Delhaize Fr. Lion	1,324	-1	Edelweiss	580	+1	Difesa Werke	573	-1	Ges. Elekt. Dep Rec	21.70	+0.70	Mitsubishi	111	-1	Mark TAT	140	-1	Scotiabank	730	+0%
Electrobel Afv	5,960	-10	Edelweiss	580	+1	Difesa Werke	624	-1	Ges. Elekt. Dep Rec	26.90	+1.50	Mitsubishi	110	-1	Mark TAT	140	-1	Scotiabank	740	+0%
Electrabel ACT	2,720	-1	Edelweiss	580	+1	Difesa Werke	673	-1	Ges. Elekt. Dep Rec	31.50	+2.00	Mitsubishi	109	-1	Mark TAT	140	-1	Scotiabank	750	+0%
GBL AFI	2,700	-1	Edelweiss	580	+1	Difesa Werke	724	-1	Ges. Elekt. Dep Rec	36.50	+2.50	Mitsubishi	108	-1	Mark TAT	140	-1	Scotiabank	760	+0%
GBL Group	2,230	-13	Edelweiss	580	+1	Difesa Werke	773	-1	Ges. Elekt. Dep Rec	41.70	+3.00	Mitsubishi	107	-1	Mark TAT	140	-1	Scotiabank	770	+0%
Ges. Elekt. Dep Rec	1,560	-10	Edelweiss	580	+1	Difesa Werke	824	-1	Ges. Elekt. Dep Rec	46.90	+3.50	Mitsubishi	106	-1	Mark TAT	140	-1	Scotiabank	780	+0%
Givaudan	3,470	-10	Edelweiss	580	+1	Difesa Werke	873	-1	Ges. Elekt. Dep Rec	52.10	+4.00	Mitsubishi	105	-1	Mark TAT	140	-1	Scotiabank	790	+0%
Habenauer	2,510	-10	Edelweiss	580	+1	Difesa Werke	924	-1	Ges. Elekt. Dep Rec	57.30	+4.50	Mitsubishi	104	-1	Mark TAT	140	-1	Scotiabank	800	+0%
Hedinger	2,020	-10	Edelweiss	580	+1	Difesa Werke	973	-1	Ges. Elekt. Dep Rec	62.50	+5.00	Mitsubishi	103	-1	Mark TAT	140	-1	Scotiabank	810	+0%
Hofmann	1,520	-10	Edelweiss	580	+1	Difesa Werke	1,024	-1	Ges. Elekt. Dep Rec	67.70	+5.50	Mitsubishi	102	-1	Mark TAT	140	-1	Scotiabank	820	+0%
Industria	1,450	-10	Edelweiss	580	+1	Difesa Werke	1,073	-1	Ges. Elekt. Dep Rec	72.90	+6.00	Mitsubishi	101	-1	Mark TAT	140	-1	Scotiabank	830	+0%
Interflug	1,450	-10	Edelweiss	580	+1	Difesa Werke	1,124	-1	Ges. Elekt. Dep Rec	78.10	+6.50	Mitsubishi	100	-1	Mark TAT	140	-1	Scotiabank	840	+0%
Italimex	1,450	-10	Edelweiss	580	+1	Difesa Werke	1,173	-1	Ges. Elekt. Dep Rec	83.30	+7.00	Mitsubishi	99	-1	Mark TAT	140	-1	Scotiabank	850	+0%
Kremer	1,450	-10	Edelweiss	580	+1	Difesa Werke	1,224	-1	Ges. Elekt. Dep Rec	88.50	+7.50	Mitsubishi	98	-1	Mark TAT	140	-1	Scotiabank	860	+0%
Lambertz	1,450	-10	Edelweiss	580	+1	Difesa Werke	1,273	-1	Ges. Elekt. Dep Rec	93.70	+8.00	Mitsubishi	97	-1	Mark TAT	140	-1	Scotiabank	870	+0%
Leibinger	1,450	-10	Edelweiss	580	+1	Difesa Werke	1,324	-1	Ges. Elekt. Dep Rec	98.90	+8.50	Mitsubishi	96	-1	Mark TAT	140	-1	Scotiabank	880	+0%
Loher	1,450	-10	Edelweiss	580	+1	Difesa Werke	1,373	-1	Ges. Elekt. Dep Rec	104.10	+9.00	Mitsubishi	95	-1	Mark TAT	140	-1	Scotiabank	890	+0%
Merck	1,450	-10	Edelweiss	580	+1	Difesa Werke	1,424	-1	Ges. Elekt. Dep Rec	109.30	+9.50	Mitsubishi	94	-1	Mark TAT	140	-1	Scotiabank	900	+0%
Metzger	1,450	-10	Edelweiss	580	+1	Difesa Werke	1,475	-1	Ges. Elekt. Dep Rec	114.50	+10.00	Mitsubishi	93	-1						

Price data supplied by Telakur.

NOTES - Prices on this page are quoted on the individual exchanges and are mostly last traded prices. If unavailable, \approx Dealings suspended. Ex dividend, ex Ex script issue, ex rights, ex All.

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3 pm January 27

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

NYSE COMPOSITE PRICES

1982-83
High Low Stock Yld P/ Sis
Div. % E 100s High
Continued from previous page

NASDAQ NATIONAL MARKET

3 pm January 2

Prev. Score	Stock	P/ Sis				P/ Sis				P/ Sis				P/ Sis																									
		Dte.	E	100s	High	Dte.	E	100s	High	Dte.	E	100s	High	Dte.	E	100s	High																						
AACB	ABCB	0.44	18	1774	314	301	31	-1	-1	DF Sess	0.20	17	68	107	351	361	Lam Research	20	3059	251	231	201	-1	Silox Cp	0.48	13	2407	42	404	404	-1								
ACC Corp	ACC	0.12	65	38	255	24	25	-1	-1	OH Tech	1.2	78	14	12	14	14	Lancaster	0.68	62	112	38	404	-1	Cove Brd	16	2255	221	204	211	-1									
Access E	ACE	34	4963	222	222	22	22	+1	+1	Dorell B	0.60	15	177	40	381	303	Leica Inc.	0.95	18	230	23	23	23	-1	Seaboard	1.20	52	3	33	32	34	-1							
Access Ms	ACMS	21	247	174	18	18	18	-1	-1	Digi Int'l	28	1347	231	222	231	231	LehighPh	17	835	16	141	15	-1	Seagate	513010	187	172	16	-1										
Acron Cp	ACRN	29	39	171	181	2	17	-1	-1	Dig Micro	3	807	8	71	8	8	LaserScope	5	1407	51	5	54	+1																
Adaptech	ADT	18	5574	30	274	274	274	-1	-1	Dig Sound	40	1694	31	31	31	31	Lattice S	26	2055	312	29	29	-1	SEI Cp	0.15	28	36	264	29	294	+1								
ADT Telco	ADT	31	1426	493	482	482	482	-1	-1	Dig Synt	12	82	93	9	91	91	Leisure Pr	0.40	23	366	26	25	25	+1	Selbsts	0.38	0	290	14	13	13	+1							
Addington	ADDG	160	2286	164	143	15	15	+1	+1	Dodge Crp	22	90	144	43	43	43	LDI Cp	5	18	71	74	74	-1	SelectIns	1.12	9	376	25	24	24	-1								
Advair Serv	ADV	0.16	21	10	184	17	17	-1	-1	Dode Yrs	0.20	5	208	193	126	134	Lechters	25	367	204	194	194	+1	Sequent	58	7705	234	213	212	-1									
Advair Spz	ADV	0.32	21	416	412	404	404	-2	-2	DNA Pharm	8	802	55	54	54	54	Legato	81	3270	614	49	49	-1	Sequira	1	282	152	14	13	-1									
Advance C	ADV	14	757	113	114	114	114	+1	+1	Dollar Gm	0.24	20	1699	202	20	20	LevyFiz	0.90	14	9	342	334	344	+1	Sequoia	1	282	152	14	13	-1								
Adv Logic	ADV	88	303	43	41	41	41	-1	-1	Dome Hm	0.32	65	4	113	114	114	Life Tech	0.20	24	15	231	224	227	-1	Sev Tech	14	115	10	10	10	-1								
Adv Polymer	ADV	17	79	82	84	84	84	-1	-1	Dressberg	24	204	20	181	191	191	Lifeline	300	124	3	24	3	+1	ServFraci	27	475	143	41	41	-1									
AdvTecLab	ADV	23	920	182	18	18	18	-1	-1	DrexEngg	13	417	14	14	14	14	Lififying	0.52	22	103	23	23	23	-1	Sevenson	19	4	132	124	131	+1								
Advantage	ADV	0.20	22	3481	422	392	385	-1	-1	DrexGm	0.24	25	439	254	243	243	Lin Brass	37	889	65	84	85	-1	Shantou	0.82	19	491	234	231	232	-1								
Advair Sys	ADVA	24	763	274	275	274	274	+1	+1	Drey GD	0.24	25	439	254	243	243	Lincoln F	1.08	8	320	26	26	26	+1	Shi. Synt	43	230	71	7	7	-1								
Agency Re	AGY	28	744	164	174	18	18	-1	-1	Drey Engg	0.08	5	465	44	45	45	Lincoln T	0.56	14	32	26	26	26	+1	ShireMdl	16	15	33	32	33	-1								
AgnicoEa	AGNC	0.10	1	10	41	35	41	+1	+1	Duriron	0.60	16	38	24	23	24	LinearTec	0.20	29	2033	25	234	24	-1	ShireWt	29	246	34	324	323	-1								
Akzo ADR	AKZ	1.70	7	365	382	36	38	-1	-1	Durrill P	0.30	24	8	331	32	32	LiquiBox	0.36	17	4	26	27	29	-1	Sierra Cr	40	168	164	152	152	-1								
Aldis Cp	ALD	23	1335	143	14	14	14	-1	-1	DynastyGI	12	114	23	25	24	24	Lionel Gm	0.04	25	219	151	151	151	+1	SierraTue	109	85	45	41	41	+1								
Alexis Ald	ALX	0.82	12	475	244	24	24	-1	-1	Dynatech	17	377	274	262	271	271	Lois Star	11	31	34	34	34	34	+1	Sigma Ald	0.29	31	885	58	58	57	+1							
Allegro AW	ALGR	15	100	7	64	65	65	+1	+1	Dynatek	17	3687	224	211	212	212	Lotus Dev	13	6887	224	211	212	-1	SigmaDes	5	260	7	64	7	+1									
Alles Org	ALLO	0.50	11	30	324	31	31	+1	+1	ElmVH	1.33	72	3	121	118	121	LTX Cp	4	2027	41	35	34	-1	SiliconVBc	0.05111	135	104	94	10	+1									
Allen Ph	ALLEN	10	265	124	124	124	124	-1	-1	- E -	10	108	8	71	8	8	- M -	9.10	1812597	421	403	403	-1	SiliconVOp	85	151	73	74	75	-1									
AltCapitol	ALT	1.15	16	36	182	173	173	-1	-1	Eagle Fd	20	676	111	104	104	104	MS Car's	23	51	21	203	21	+1	Simson	0.56	26	71	174	182	174	+1								
Alld Cap	ALD	1.32	12	94	14	13	13	-1	-1	Easel Cp	10	62	75	15	15	15	MSi Car's	23	51	21	203	21	+1	Sinatra	0.30	3	813	184	18	184	-1								
Allecto C	ALCT	0.32	20	81	7	64	7	-1	-1	Eastbound	10	62	75	15	15	15	MSi Car's	23	51	21	203	21	+1	SmithKf	0.56	26	71	174	182	174	+1								
Alta Gold	ALTA	0.05	1	113	8	15	15	-1	-1	EastEndFn	0	1713	15	12	1	1	MSi Car's	23	51	21	203	21	+1	SoftwareP	120	2568	124	111	12	-1									
Altis Com	ALTS	26	8577	164	164	164	164	-1	-1	ECI Tel	0.95	155	1522	424	403	414	MSi Car's	23	51	21	203	21	+1	SoftwareS	13	2865	85	85	85	-1									
Am Baker	AMBA	0.60	9	336	242	234	244	-1	-1	Egghead	14	758	105	105	105	105	MSi Car's	23	51	21	203	21	+1	SoftwareGE	1.82	15	13	13	13	-1									
Am City	AMCI	35	10	184	154	162	162	-1	-1	El PasoB	0	1127	3	51	3	3	MSi Car's	23	51	21	203	21	+1	Sonoco Pr	1.00	25	327	48	47	48	+1								
Am Mining	AMM	21	281	224	224	225	225	-1	-1	ElectrSci	17	787	67	58	64	7	Magnex Per	21	708	233	32	32	-1	SoftCellWb	2.30	13	20	411	402	401	-1								
Am Met D	AMMD	14	166	84	73	73	73	-1	-1	ElectroNet	4.40	30	250	304	294	304	Magna Gm	0.68	31	167	171	167	171	+1	SoftCellWt	0.88	11	2041	284	275	274	-1							
Am Sales	AMSA	0.32	15	323	81	81	81	+1	+1	ElectrAtrs	43	5572	61	483	48	48	Mailbox	0	304	18	16	16	16	-1	SoftGraf	0.48	11	190	184	182	182	-1							
AmGree Ass	AMGA	1	438	21	15	15	15	-1	-1	EduCust	0.12	250	97	82	82	82	Marinoff	1.00	31	467	428	27	27	+1	SoftJudeM	0.30	17	3145	36	354	354	-1							
Am Net I	AMNI	2.04	10	87	165	503	55	+1	+1	Egypti	0.12	25	624	131	124	124	Marinoff	0	1050	1	1	1	1	-1	Staples	0.40	8	588	257	245	245	-1							
Am Powr	AMPOW	48	3318	27	254	254	254	-1	-1	Ergaph	0.12	25	3091	261	247	255	Marshall	0.44	12	193	143	14	14	+1	Star Banc	1.04	14	201	36	354	354	-1							
Am PlmT	AMPT	7	780	31	31	31	31	-1	-1	Eversol	0	308	5	4	4	4	Marshall	1.48	13	53	588	261	261	+1	Starke Str	0.48	23	1798	441	44	44	-1							
AmpliAmp Inc	AMPI	3	881	453	51	51	51	-1	-1	Everest	0	308	5	4	4	4	Marshall	28	816	281	274	274	274	-1	Starke Tsc	0.08	20	465	184	16	16	-1							
Analogic	ANLG	18	353	143	14	14	14	-1	-1	Ezybuy	14	3144	142	132	13	13	Marster Cp	0.0403	1070	10	10	10	10	-1	StickyUSA	0.20	5	4177	111	101	101	-1							
Analystix	ANLSX	0.60	23	247	343	333	333	-1	-1	Excalibur	13	482	13	12	12	12	Marster Gm	0.36	10	200	18	124	124	-1	Sick Tan	0.10	80	11	15	143	143	-1							
Analystix	ANLSX	0.100	15	151	151	151	151	-1	-1	Expedit I	18	31	361	34	341	34	Marster Gm	0.44	22	2081	274	254	254	-1	StrawberryCl	1.10	17	17	254	242	25	-1							
Andreae	ANDR	15	981	173	182	182	182	-1	-1	Fish Corp	1.44	24	111	111	111	111	Marster Gm	1	359	74	74	74	74	-1	Structidy	21	3564	14	131	131	131	-1							
Andreas Es	ANDE	0.25	22	116	116	114	114	-1	-1	Fish Corp	1.44	24	111	111	111	111	Marster Gm	0.34	23	583	24	24	24	-1	Stryker	0.24	23	4135	354	334	334	-1							
Andreae Es	ANDE	0.25	22	38	73																																		

AMEX COMPOSITE PRICES

3 pm, January 2

AMEX COMPOSITE PRICES																		
		P/I	Stk	P/I	Stk	P/I	Stk	P/I	Stk	P/I	Stk	P/I	Stk	P/I	Stk			
Stock	Dv.	E 1986	Stk	Dv.	E 1986	Stk	Dv.	E 1986	Stk	Dv.	E 1986	Stk	Dv.	E 1986	Stk			
Adon Cpx	0	2100	\$14	514	514	Chiles	0	370	14	14	14	HealthNet	1	15	2	2		
Air Engt	0.14	17	321	274	264	26%	-4	Orbital Fda	0.01	4	3.2	3.2	3.2	0.15	52	8	13%	
Allin Inc	2	10	16	15	15	Computers	0.30	26	4	12.5	12.5	Hilco Cp	0.15	2000	4.5	4.5		
Alpha Ind	38	161	312	314	312	Cook Pea	0.65	75	102	12	12	Hiltronics	18	2000	4.5	4.5		
Amherst Pe	0.60	12	5	414	414	414	-14	Costar A	1.28	17	527	104	104	HornShld	2	324	3.5	3.5
Autodesk	0.64	14	14	224	224	224	-14	Crown C/A	0.40	8	10	18	18	Hornbeam	58	124	11%	11%
AztecCm B	0.10131	1025	8	73	77	Cubic	0.53	18	55	21	20	ICB Corp	5	982	5	4.5		
Am Enpl	3	427	12	15	15	Compco	12	203	312	312	312	IconSoft	0.34	102	7.4	7.4		
Accu-ABA	19	477	84	8	8	-14	DI Inds	0	39	3	32	32	Iconsoft	10	711	6.5	6.5	
ASR Inds	0.80	1	58	2%	212	2%	-14	Decatur	7	43	4.5	4.5	4.5	InterMkt	15	70	8	8
Asotech	12	118	49	44	44	Duplex	0.48137	43	97	97	97	Intersys	0	135	5.5	5.5		
Atari	1	122	14	14	14	HW Corp	185	221	164	143	147	Intertech	0	386	3.5	3.5		
Audited A	1	250	7	5	5	-14	Easte Co	0.46	8	6	10%	10%	IRB W Cpl	2	45	314	314	
Audited A	8	185	5%	8	5%	-14	Espresso	1.32	8	4	17	17	IRL Corp	9	31	8%	8%	
BH Coms	0.65	0	15	1%	61%	1%	-14	Echo Bay	0.08	43	1485	4%	4%	ISI Corp	18	5	7.5	7.5
BellSouth A	0.04	78	141	5%	512	512	-14	End En A	0.24	15	12	16	16	ITC Ind	28	278	83.5	212
Berry RG	8	62	74	74	74	-14	Edelste	0	115	5	4	4	ITL Prod	0.40	33	16	12%	
BAT Ind	0.71	17	57	15	15	Eng Srv	3	1502	114	14	14	ITM Prod	0.32	50	37%	37%		
Beard Oil	0	10	5	5	5	-14	Entex Co	0.46	8	6	10%	10%	ITW Corp	47	2	16	15	
Berg Br	0.40	14	745	23	22%	22%	-14	Espresso	1.32	8	4	17	17	ITV Corp	1.13	8	35%	35%
Bells Man	1.00	46	63	241	24	24	-14	Evo Inds A	3.20	26	2	61%	61%	ITV Corp	0.44	24	17	17
Bio-Rad A	9	69	17%	17%	17%	-14	Fairplay	0.20	12	2	104	104	ITV Corp	3	15	5.5	5.5	
Bleum A	0.46	45	160	14%	14%	-14	Fluke T	0.52	14	11	20	20	ITV Corp	7	51	5.5	5.5	
Boehr Ing	56	140	8%	812	812	-14	Forrest L	29	758	40%	394	394	ITV Corp	1	51	11	4	
Bar Valley	5	15	8%	8%	8%	-14	Frequency	25	10	4%	4%	4%	ITV Corp	11	244	3	2%	
Bowmar	12	130	21%	21%	21%	-14	Fritolay	20	2511	45%	44%	45%	ITV Corp	32	26	22%	22%	
Bowme	0.30	10	18	17%	17%	-14	Galt Fda	0.68	16	262	22%	21%	ITV Corp	55	74	204	204	
Bucco A	1.04	9	125	9%	481	812	-14	Glenfidd	0.70	12	368	18%	18%	ITV Corp	0.17	48	81%	81%
Car Engg	22	457	204	20	20	-14	Goldfield	3	435	6%	5%	5%	ITV Corp	110	420	5%	5%	
Calypso	0	10	14	14	11	-14	Gremmard	5	29	4%	4%	4%	ITV Corp	1.12	20	175	14%	
Cap Cm	0.34	1	450	21%	21%	-14	Gulf Cm	1	85	3%	3%	3%	ITV Corp	1.02	11	52	52	
Car Engg	22	457	204	20	20	-14	Gulf Cm	1	85	3%	3%	3%	ITV Corp	1.12	20	175	14%	

- B -		B												- C -		C																	
SEID	0.06	8	9	8%	8	8%	FoodLabs	4.70	55	56	56	56	56	FoodLabs	1.11	17	47	7%	7%	7%	MidSouth	22	225	19%	18%	18%	TW Edge	8	301	41%	4	41%	
Saboges	24	1657	26%	26	26%	-1	Forrester	1.08	16	29	34	33	34	Forrester	0.11	11	6222	7%	7%	7%	Milfield	0	30	1	1	1	T-Cell So.	21	186	7	8%	8%	
Natur Wt	18	14	15	15	-1	Fuerstner	0.30	17	24	26	26	26	Fuerstner	0.30	17	47	7%	7%	7%	Mimitech	22	101	18%	15%	15%	Tower Pr.	0.64	21	877	16%	16%		
Baker J	0.05	20	2584	21%	21%	21%	Foster A	39	778	34	2%	3%	3%	Foster A	0.05	20	120	25%	25%	25%	MobileTel	56	2415	17%	16%	17%	TBC Cpl	22	247	16%	16%	16%	
Baldw	8	80	8	5	58%	33%	Finn Fin	0.86	15	121	28%	28%	28%	Finn Fin	0.05	11	250	12%	12%	12%	Modem Co.	0	16	21	143	13%	TCA Cable	0.40	35	382	22%	21%	
Baldw M	0.05	35	851	27	26%	26%	Fox Craft	0.02	13	40	40%	40%	40%	Fox Craft	0.42	17	287	30%	30%	30%	Modis M	0	42	17	287	30%	TechData	24	575	28%	27%	28%	
Sanctac	14	108	204	28%	28%	-1	Fox East	1	12	2	23%	16	16%	Fox East	0.05	11	1048	12%	26%	26%	Moylex A	0.05	629	27%	25%	26%	Technec	1.80	11	134	62%	50%	
SmithCo	0.51	7	409	28	27	26	Fox Fin	0.45	10	1438	12%	26%	26%	Fox Fin	0.05	25	1217	20%	20%	20%	Molar Inc	0.05	17	335	24%	24%	Teknico	40	26	91%	8	81%	
StetlerCo	0.20	16	353	18%	18%	18%	Fox Hand	1.12	10	46	26%	27%	27%	Fox Hand	0.45	17	335	24%	24%	24%	Morrison	0.15	850	24%	24%	24%	Telco Sys	1.65	85	7%	7%	7%	
Stewarts	0.20	16	353	18%	18%	18%	Fiber Opt	0.48	14	583	30%	37%	38%	Fiber Opt	0.04	63	928	5%	5%	5%	Moscom	0.04	13	308	5%	5%	Telcom	11035017	20%	23%	23%	23%	
State Gas	0.54	16	1138	44	43%	43%	FultonFin	0.80	11	38	23%	23%	22%	FultonFin	0.04	508	4	25%	24%	24%	Midwest	0	36408	4	25%	24%	Telabit	8	925	6%	5%	6%	
Bassett F	0.64	20	171	50	46%	46%	Furon	0.24	7	1010	17%	16%	16%	Furon	0.04	19	18	24%	24%	24%	Mr Colle	516	557	9%	8%	9%	Telstar	23	408	72%	12%	12%	
Say View	0.66	14	89	21	20	20	-1	-	-	-	-	-	-	MTS Sys	0.48	19	18	24%	24%	24%	Midwest	22	2160	13%	33%	33%	Telstar Tsc	78	307	7%	7%	7%	
Saybanka	21	405	42%	42%	42%	-1	-	-	-	-	-	-	-	Mycogen	42	308	15	14%	14%	14%	Three Com	7710704	34	31%	31%	31%	Telstar Tsc	78	307	7%	7%	7%	
SBAT Fin	1.00	11	793	34%	33%	33%	-1	G II App	13	70	8%	8%	8%	8%	G II App	0.10	28	230	10%	18%	18%	TJ Int	0.42	65	120	24%	23%	Telstar Tsc	78	307	7%	7%	7%
SBAT Aero	34	981	14%	14%	14%	-1	GAK Serv	0.10	28	230	10%	18%	18%	GAK Serv	0.10	28	230	10%	18%	18%	Telstar Tsc	78	307	7%	7%	7%							
SBAT Com	2.16	162	12	10%	11	-1	Gantos	16	87	14%	13%	13%	13%	Gantos	0.16	36	46	42%	41%	42%	Telstar Tsc	78	307	7%	7%	7%							
Sherway	0.38	16	1057	44%	43%	43%	-1	Gantis Ra	0	51	5%	5%	5%	5%	Gantis Ra	0.16	36	46	42%	41%	42%	Telstar Tsc	78	307	7%	7%	7%						
SMA Grp	22	12	18%	17%	17%	-1	Geff Co	0.16	1	47	3%	3%	3%	Geff Co	0.16	1	47	3%	3%	3%	Telef	0.72	11	141	20%	20%	20%	Telstar Tsc	78	307	7%	7%	7%
SMA Grp	35	20	18%	17	16	+1	Gomez	48	578	50%	48%	48%	48%	Gomez	0.72	23	585	42%	42%	42%	Telef	0.72	11	141	20%	20%	Telstar Tsc	78	307	7%	7%	7%	
SBT Inc	51	328	43	74	74	-1	Gent Bind	0.20	20	61	18%	17%	17%	Gent Bind	0.35	16	111	16%	15%	15%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Big B	0.20	16	65193	19%	19%	19%	-1	Gentlyte	47	44	5%	5%	5%	5%	Gentlyte	0.44	21	805	17%	16%	16%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%
Bradley W	0.05	9	815	14	13%	13%	-1	GentlePo	16	4648	23%	22%	22%	22%	GentlePo	0.40	85	75	25	24%	24%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%
BioGen	0.05	3310200	38%	37	37	-1	Gentex Co.	4.00	45	230	23%	23%	23%	Gentex Co.	0.05	13	20	104	104%	104%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Blomert	2614265	19%	6124	13	-1	Gentex Inc	1	494	3%	2%	2%	2%	Gentex Inc	0.05	13	20	104	104%	104%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%		
Block Org	0.10	16	28	59	51%	51%	-1	Genzyme	21	8887	38%	36%	36%	36%	Genzyme	0.40	85	75	25	24%	24%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%
BMC Sohr	51	5481	74%	73%	73%	-1	GeopayM	0	151	11	10%	10%	10%	GeopayM	0.40	85	75	25	24%	24%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Bost Sess	0.24	11	480	54	54%	54%	-1	Gibson G	0.21	21	212	20	19%	19%	Gibson G	0.40	85	75	25	24%	24%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%
Bost Sess	0.25	16	814	74%	74%	74%	-1	Gilding	0.12	21	151	20	20%	20%	Gilding	0.40	85	75	25	24%	24%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%
Bost Sess A	0	1554	3	4	4	-1	Gilbert A	0.72	19	39	21%	20%	21%	Gilbert A	0.05	13	20	104	104%	104%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Book S II	16	138	24%	22	22	-1	Gilt Edge	28	4103	14	13%	13%	13%	Gilt Edge	0.24	25	43	23	22%	22%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Borkland	40	8238	21%	20	20%	+1	Good Guys	0.00	15	3186	24%	22%	22%	Good Guys	0.80	20	125	17%	16%	16%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Boston Br	0.88	7	18	38	32%	32%	-1	GoodShop	0.00	15	3186	24%	22%	22%	GoodShop	0.80	20	125	17%	16%	16%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%
Boston Tc	0.88	1003	9%	8%	8%	-1	GoodChoice	0.20	23	288	23%	21%	21%	GoodChoice	0.72	42	474	47%	47%	47%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Branley W	0.60	20	35	37%	36%	-1	Granite	0.20	23	288	23%	21%	21%	Granite	0.05	13	20	104	104%	104%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Branes Gas	24	341	5%	5%	5%	-1	Granov	0.65	6	26	18	16%	17%	Granov	0.05	13	20	104	104%	104%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Brenco	0.20	34	36%	36%	36%	-1	Graves Pb	11	883	7	6%	6%	6%	Graves Pb	0.24	25	43	23	22%	22%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Brenco 2	0.22	15	410	13	12%	12%	-1	Greenhouse	24	1721	4%	4%	4%	4%	Greenhouse	0.16	17	111	11%	11%	11%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%
BRII Corp	0.82	9	80	31	29%	29%	-1	Grid Wor	15	245	18	18%	18%	18%	Grid Wor	0.48	17	335	24%	24%	24%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%
BRIS Steg	0.48	1	257	2%	2%	-1	GTT Corp	40	749	02%	30%	30%	30%	GTT Corp	0.05	13	20	104	104%	104%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Buffets	31	88800	33%	31%	31%	-1	GNTY Seg	10	4711	36%	34%	34%	34%	GNTY Seg	0.05	13	20	104	104%	104%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Bulldozers	28	36	8%	8%	8%	-1	Heathcare	22	674	12	11%	11%	11%	Heathcare	0.05	13	20	104	104%	104%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Burk AB	20	48	3%	3%	3%	-1	Hedding A	22	674	12	11%	11%	11%	Hedding A	0.05	13	20	104	104%	104%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Burk Brn	5	159	7%	6%	7%	-1	Hedding F	0.05	11	2026	27%	26%	26%	Hedding F	0.05	11	2026	27%	26%	26%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Burk Brn 2	13	12	22%	21%	21%	-1	Hedding G	0.20	33	24	14%	14%	14%	Hedding G	0.05	11	2026	27%	26%	26%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
ButlerHeg	14	638	10%	17%	18%	+1	Hedding H	0.30	32	484	10%	25%	25%	Hedding H	0.05	11	2026	27%	26%	26%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Byton	8	653	4%	4%	4%	-1	Hedding I	0.05	11	2026	27%	26%	26%	Hedding I	0.05	11	2026	27%	26%	26%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
C -	0.24	99	18%	15	15%	-1	Hedding J	0.05	11	2026	27%	26%	26%	Hedding J	0.05	11	2026	27%	26%	26%	Telef	0.72	23	585	42%	42%	Telstar Tsc	78	307	7%	7%	7%	
Cabot Med	42	748	12%	12%	12%	-1	Hedding K	0.05	11	2026	27%	26%	26%	Hedding K	0.05	11	2026	27%	26%	26%	Telef	0.72	23	585	42%	42%	Telstar Tsc						

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AMERICA

US markets weaker in subdued trading

Wall Street

US shares prices were mostly lower in subdued trading yesterday in spite of higher bond prices, writes Patrick Harrison in New York.

At 1pm, the Dow Jones Industrial Average was down 5.13 at 3,293.82. The more broadly based Standard & Poor's 500 was 1.10 lower at 439.85, while the Amex composite was down 0.61 at 410.99, and the Nasdaq composite was 6.74 lower at 704.42. Trading volume on the NYSE was 168m shares by 1pm.

After big advances on Monday and early Tuesday, the recent surge of buying seems to have petered out, leaving investors to consolidate their gains and search for a fresh incentive to buy stocks.

Hopes that the Clinton administration would take firm action to tackle the budget deficit were behind the rise in prices earlier this week, but these hopes were beginning to dwindle yesterday as the new president entered his first bat-

ter with Congress.

Investors are worried that if relations between the White House and Capitol Hill sour early, the chances of President Clinton pushing through def-

icit-cutting measures will be reduced.

Pessimism about the political situation depressed prices, and prevented the market from building on a morning rally in Treasuries. The appearance of Mr Alan Greenspan, chairman of the Federal Reserve, before the Congressional joint economic committee, had little impact. Mr Greenspan said that growth was moving at a faster pace but that the economy still faced "headwinds".

Among individual stocks, American Express fell another \$1 to \$23 in volume of 3.2m shares as investors continued to register their disapproval at the decision of Mr James Robinson to stay on as chairman of the group, and to take over the management of Shearson Lehman, the brokerage subsidiary.

Westinghouse Electric firms \$4 to \$14 in volume of more than 1m shares on the news that Mr Paul Lago, the troubled company's chairman and chief executive, is retiring. General Dynamics rose 3.7% to \$114 after the defence contractor announced fiscal first-quarter net income of \$174m, or \$6.59 a share, up from \$128m, or 46 cents a share, a year ago.

Union Carbide firms \$1.62 after the company reported fourth quarter earnings later in the session, rose 4.5% to \$34.50.

Canada

TORONTO saw modest midseason gains as the TSE-300 Index rose 4.98 to 3,317.21 in volume of 23m shares valued at C\$179m. Advances led declines by 239 to 238 with 241 unchanged.

BCE Inc., which was due to report fourth quarter earnings later in the session, rose 4.5% to \$34.50.

Among actives, MDC Corp class A shares gained C\$0.01 to C\$1.40 while Royal LePage, which said on Tuesday it planned to omit its quarterly dividend, dropped C\$1.25 or 25 per cent to C\$3.75.

ASIA PACIFIC

Nikkei rise pared as rate cut hopes are diminished

Tokyo

LATE afternoon bargain hunting by institutional investors spurred a rally, but share prices closed only marginally higher after profit-taking had eroded most of the gains, writes Emiko Terazono in Tokyo.

The Nikkei average finished 17.05 up at 16,509.68 after a day's low of 16,398.21 and high of 16,645.93. The index rose sharply in the last 15 minutes of trading before losing steam in line with a weakening futures market.

Volume remained light, totalling 200m shares against 203m previously. Rises led declines by 511 to 401, with 202 issues unchanged. The Topix index of all first section stocks put on 4.19 at 1,260.10, and in London, the ISE/Nikkei 50 index edged up 0.35 to 1,023.51.

Hopes of an imminent cut in the discount rate receded on tighter money market operations by the Bank of Japan. However, traders said some investors still expect a rate reduction next month.

Meanwhile, some brokers hope that a possible listing by JR East, one of the seven divisions of the former national railway, which will apply for inclusion in April, will activate the market.

Shipbuilders were actively traded on reports that the recent spate of oil spills may prompt the government to implement requirements enforcing tankers to be constructed with double hulls. Sasebo Heavy Industries advanced Y34 to Y525, Hitachi Zosen rose Y18 to Y490 and Mitsubishi Heavy gained Y8 at Y508.

Sumitomo Bank, which announced that it would write off non-performing loans worth

Y100bn to Itoman, the ailing textile trader, for the current fiscal year, firmed Y10 to Y17.720.

In Osaka, the OSE average closed 78.57 higher at 17,885.34 in volume of 40.7m shares.

Roundup

PACIFIC Rim markets continued to mixed.

HONG KONG finished moderately higher, with overseas demand for bank issues continuing to provide support. The Hang Seng index gained 16.18 at 5,339.89 in volume that eased to HK\$2,03bn from Tuesday's HK\$2,09bn.

HSBC Holdings, the largest local bank and stock, continued to top the actives list and added 50 cents at HK\$62.50. Bank of East Asia, which today will be the first blue chip bank to report results, climbed 75 cents to HK\$2.50.

Swire Pacific "A" picked up 75 cents to HK\$31 on signs that the cabin crew strike at its Cathay Pacific Airways unit was crumbling. Cathay improved 5 cents to HK\$3.35.

SINGAPORE turned mixed after the Straits Times Industrial index briefly touched a new high of 1,607.22 in morning trading. It later turned back to close a net 2.31 off at 1,603.07 in volume of 58.86m shares, to 52 cents up to 51 cents.

MANILA turned higher after a large order for San Miguel shares by a foreign group based in Singapore sent the market up, overcoming early profit-taking. The composite index put on 7.03 at 1,324.34.

San Miguel "A" shares closed 2 pesos firmer at 75 pesos and the "B" appreciated 5 pesos to 120 pesos.

SEOUl was lower, the composite index losing 7.91 at 494.59.

KUALA LUMPUR drifted easier in thin trading as many investors stayed on holiday. The composite index slipped 1.45 to 524.89.

BANGKOK relinquished further ground amid profit-taking in bank shares. The SET index shed 4.56 to 933.41 in BT9.05m turnover.

Construction conglomerate Sam Cement, on announcing lower than expected profits, declined Bt10 to Bt508. The golds index added 5 at 844.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JANUARY 26 1993				MONDAY JANUARY 25 1993				DOLLAR INDEX							
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local & deg; C Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1992/93 High	1992/93 Low	Year ago (approx)
Australia (88).....	120.78	+1.0	118.43	94.40	99.03	118.85	+0.4	4.09	119.84	113.74	93.25	97.81	118.39	135.68	108.18	144.50
Austria (15).....	128.18	-0.3	134.17	105.79	114.12	119.10	+1.4	2.03	137.41	130.54	107.10	112.34	112.43	188.70	131.16	170.40
Belgium (12).....	122.52	+0.3	124.21	105.79	114.12	119.10	+1.4	2.03	137.41	130.54	107.10	112.34	112.43	188.70	131.16	170.40
Canada (113).....	114.32	+1.3	110.20	86.36	93.72	105.21	+0.7	3.14	112.89	107.32	87.98	92.29	104.51	142.12	88.80	126.28
Denmark (30).....	210.03	+0.0	202.47	164.17	172.20	178.19	+0.2	1.58	210.07	199.71	163.73	171.74	172.79	273.94	181.70	265.01
Finland (23).....	71.07	+1.4	68.51	55.65	58.27	78.98	+1.1	1.78	70.05	68.81	54.61	57.28	78.15	88.80	52.84	87.32
France (98).....	149.30	+0.4	143.92	116.88	122.40	124.89	+0.8	3.59	148.84	141.93	115.84	121.51	124.10	188.75	138.93	152.91
Germany (52).....	109.32	+0.1	105.38	85.45	89.63	89.83	+0.4	2.55	105.20	103.81	85.12	89.27	89.27	129.69	101.59	118.23
Hong Kong (65).....	236.28	+2.7	227.75	184.68	193.71	234.42	+0.4	3.84	237.18	225.48	184.88	193.91	235.48	282.28	176.38	190.18
Ireland (16).....	141.47	+0.8	139.10	101.79	108.16	108.45	+0.4	2.03	141.18	139.45	108.20	116.15	137.71	172.98	108.13	146.80
Italy (20).....	59.99	+0.9	57.82	48.98	55.18	55.03	+0.8	3.20	57.49	53.53	34.84	54.81	64.42	82.22	32.20	124.65
Japan (472).....	101.84	+0.2	98.17	79.80	83.51	83.51	+0.5	1.05	101.84	98.93	79.22	83.11	79.22	140.95	87.27	124.65
Malaysia (69).....	281.51	+0.3	252.09	204.24	214.40	216.41	+0.6	2.53	260.65	247.80	203.14	213.08	258.80	282.42	212.49	222.12
Mexico (18).....	1894.24	+0.1	1623.77	1316.58	1381.05	1574.80	+0.1	1.08	1683.58	1595.80	1311.40	1375.58	1708.80	1789.77	1185.84	1517.81
Netherlands (25).....	156.85	+0.1	151.20	122.61	128.60	126.57	+0.4	4.48	158.65	149.92	122.09	126.07	126.44	169.70	147.88	153.96
New Zealand (13).....	41.72	+0.9	40.21	33.61	34.20	42.71	+0.7	5.12	41.34	39.30	32.22	33.80	42.41	48.82	37.39	45.89
Norway (22).....	143.63	-0.3	138.65	112.45	117.93	130.95	+0.2	1.84	144.21	137.10	112.40	117.90	130.65	182.95	128.05	149.49
Singapore (36).....	214.71	+0.2	207.00	172.80	178.06	183.94	+0.1	2.01	207.00	197.80	172.80	197.80	202.00	229.00	179.00	227.25
South Africa (60).....	120.02	+0.2	150.57	122.05	128.06	163.94	+0.1	3.11	155.55	148.93	122.02	127.98	138.77	181.21	121.21	152.92
Spain (47).....	131.02	+0.9	126.30	102.41	107.42	110.97	+1.2	2.58	129.84	124.44	101.29	106.15	108.03	181.73	107.10	128.22